

OVERSEAS NEWS

California's clean air drive propels electric car to the fore

More than 6m vehicles in southern California could be electrically-powered by the year 2010, reports John Griffiths

ELECTRIC CARS and vans capable of keeping up with ordinary traffic, claimed by proponents to be "just around the corner" for decades, may at last be on the road towards viability due to a 10,000-vehicle "clean air" initiative in California.

"It needs just one proposal like this to get the ball rolling", according to Mr Bill Johnson, marketing director of the electric vehicle systems subsidiary of the UK batteries group Chloride.

He was commenting on an announcement last week that Chloride EV Systems is to provide batteries and electric drive systems for up to 3,000 of the vehicles intended to take part in the "Electric Vehicle Initiative" led by the City Council of smog-ridden Los Angeles.

Chloride is one of a group of companies from Canada, the US and Sweden - as well as the UK - gearing up to provide three categories of vehicle for the "EV" (electric vehicle) programme.

The initiative, under which it is hoped to have all 10,000 vehicles operating in the Los Angeles region by 1995, is seen as the first step towards meeting progressively more draconian environmental legislation envisaged for southern California.

Los Angeles' Department of Water and Power and the Southern California Edison utility, jointly charged with controlling the initiative, estimate that meeting the "clean air" legislation drawn up by the state's South Coast Air Quality Management District will require 70 per cent of all vehicles operating in the region - or more than 6m - to be electrically-powered by the year 2010. A population of 1.7m electric vehicles is envisaged by the year 2000.

The initiative aims to identify the potential problems associated with such a fundamental transformation

of personal transport as well as - hopefully - to smooth its path.

The vehicle manufacturers were chosen from 18 proposals submitted earlier this year, including one from the French Peugeot group for an electric version of its 205 hatchback. The 205 project was not among the three selected - but Peugeot is sufficiently satisfied with the electric 205's performance to have decided to launch it as a show room model, initially in France, during the next few months at a price expected to be around that of its most expensive 205 GTI model.

The three chosen "initiative" contractors are:

- Vehm International, part of the Canadian-owned Magna International components giant, which is to supply up to 3,000 electric versions of General Motors' "G-Van" light commercial vehicle.
- The vehicle, part-funded by the US federal Electric Power Research

Institute, is a further development of GM's own electric vehicle programme, which was moved from the UK when GM sold its Bedford commercial vehicles subsidiary two years ago. It is this vehicle in which Chloride's drive systems and batteries, first developed for Bedford, are being installed. Some 33 prototypes have been made and the G-Van is also to be distributed through dealers after commercial production starts in June.

- Clean Air Transport, an engineering group headquartered at Göteborg, Sweden, which is to provide up to 4,000 small cars and vans, both of which it is developing itself.
- Unique Mobility of Englewood, Colorado, which with financial backing from Alcan International, the Canadian aluminium group, is supplying a "people carrier". This hybrid between an estate car and a wind-down van is based on Chrysler's Dodge "Caravan".

The electric vehicle initiative, conceived by the City Council in 1988 as an international competition for potential "EV" producers, has reached the point where some detailed agreements between the various parties involved have been signed during the past few weeks, with the rest due to be completed by the end of next month.

The "initiative" consortium members, a mixture of public and private groups including the California Air Resource Board, are buying relatively few of the vehicles for their own use.

Their role is to organise distribution of the vehicles and their sale, mainly to fleet users in the state which will get subsidies to ensure in the absence of initial economies of scale in manufacturing - that there are no financial penalties to users.

In performance terms, the gap between electric and petrol or die-

sel-powered vehicles is huge, and is likely to remain so in the absence of new and much more powerful types of battery. The G-Van, for example, can carry 700kg for a maximum of only 60 miles, and less if its 50mph top speed were to be used all the time. Even the Peugeot 205 could travel only 62 miles at its top speed of 62 mph.

However, Mr Tom Bradley, Los Angeles' mayor, insists that the clean air gains are worth the disadvantages, and points to research showing that EVs are 97 per cent less polluting than petrol-powered cars per mile travelled, even when emissions from power plants linked to recharging batteries are taken into account.

"Someday in the very near future, electric-powered automobiles and buses will be a common, integral part of our Los Angeles transportation network," the mayor insists.

Nunn calls for deeper US, Soviet troop cuts in Europe

By Lionel Barber in Washington

SENATOR Sam Nunn, the Democrat who commands most influence on defence issues in Capitol Hill, has come out in favour of deeper US and Soviet troop cuts in Europe than those proposed in the Vienna conventional arms talks.

Mr Nunn says that the US can afford to reduce its forces from the current 305,000 Army and Air Force troops, to about 200,000 to 250,000. This compares to the Bush administration's proposal last June to come down to 275,000 which Mr Nunn says has been "overrun" by events in Eastern Europe.

Mr Nunn's views, set out in an interview in the New York Times, forebode a hot debate in Washington in the coming months about the level of the Soviet military threat and the appropriate US response in terms of troop pull-backs, and defence spending cuts and overall military doctrine.

His comments came as President Bush and President Gorbachev exchanged New Year's greetings in videotaped messages broadcast in the US and Soviet Union, continuing a practice begun at the end of the Reagan administration. Mr Bush pledged the US would take no unilateral advantage from the upheaval in Eastern Europe and described President Gorbachev as "a good partner in peace".

Mr Nunn's specific proposal for reductions in the US and Soviet negotiating position in the Vienna CFE talks is unlikely to be adopted, if only because both such changes could delay Nato and Warsaw Pact efforts to complete a conventional forces agreement by later this year.

His argument, however, that the US ceiling of 275,000 troops "validates" a higher Soviet military presence than either President Gorbachev or the East Europeans want is something which some US officials already seem willing to accept - but only after a CFE treaty is reached and a new round of negotiations begins.

In the interview, Mr Nunn recounted that the US should focus more on air power while cutting costly Army troops based overseas, thereby serving notice that Congress intends to play a major role in the reshaping of the US military in the 1990s.

Mr Nunn told the Times that he advocated a "partial, gradual draw down" of American troops in South Korea and said Mr Bush should consider withdrawing some US troops from Japan. He also urged Western Europe and Japan to pay more of the cost of defending Gulf sea lanes - a further call for more "burden sharing" by the allies.

Mozambique may hold direct talks with rebels

AFRICAN leaders trying to mediate in peace talks between the Mozambican government and guerrillas say conditions are becoming ripe for direct talks. Foreign Minister Pascoal Mocumbi said yesterday, AP reports from Maputo.

He said on the sidelines of talks that Presidents Daniel arap Moi of Kenya and Robert Mugabe of Zimbabwe had made progress in their efforts, and the Mozambican Government was prepared to talk to members of the Mozambican National Resistance.

Mr Mocumbi said the mediators told the Mozambican government "the conditions are becoming ripe for a direct dialogue, direct contact between the Mozambican government and the so-called Renamo", the acronym for the guerrilla group.

The Kenyan and Zimbabwean leaders have been facilitating talks between Mozambican churchmen and guerrilla representatives.

The South African Government has said it no longer supports the guerrillas, but Mr Mocumbi said: "We think in Africa, some forces, even if they are not supported by the Government, continue to seek to use the Renamo bandits as an instrument."

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Panamanian takes charge of canal for first time

By Tim Coone in Panama City

A PANAMANIAN took charge of the Panama Canal yesterday for the first time in the 75-year operating history of the US-built waterway and just 19 days after the American invasion of the country.

The post of Canal Administrator, has been passed from Mr Dennis McAuliffe a former US general who had held the job since the Panama Canal treaty was signed in 1979, to Mr Fernando Manfredo who helped negotiate the treaty for Panama and who has been the Deputy-Administrator since then.

Mr Manfredo will hold the post until the new government of President Guillermo Endara proposes its own candidate for the post. The candidate will also have to be approved by the US Senate.

Mr Manfredo is widely viewed as the most competent Panamanian for the job, but the issue is proving controversial as rival political forces within the ruling ADOC alliance fight over the share-out of government posts. Mr Manfredo's political past is identified more with Gen Omar Torrijos, the Panamanian nationalist leader, than it is with ADOC.

Under the terms of the treaty, which was signed by Mr Jimmy Carter, the US President and Gen Torrijos, Panama will take full responsibility for the operation and defence of the Canal on January 1 2000.

Gen Manuel Noriega's intention of appointing a Panamanian administrator unacceptable to the US government, was one of the factors that contributed to the Panamanian

crisis and which culminated in last month's invasion to oust him.

In the eyes of some legal and political analysts, however, the treaty is now worthless as a result of the invasion. In the exchange of instruments ratifying the treaty it was resolved that the use of US military force "shall be only for the purpose of assuring that the Canal shall remain open, neutral, secure and accessible and shall not have as its purpose or be interpreted as a right of intervention in the internal affairs of Panama or interference with its political independence or sovereign integrity".

As Canal operations were not under threat at the time of the invasion, and one of the declared objectives of the attack was to remove Gen Noriega from power, US government lawyers are going to have difficulty arguing that the Treaty was respected.

Hundreds of Panamanian civilians have been killed and thousands wounded in the past two weeks, more than in the entire history of Panamanian-US conflicts. Opponents of President Endara, for the moment silent in the immediate aftermath of the invasion, can be expected to be heard again on that point.

An additional and potentially more serious problem for the new government is what to do about the future defence of the Canal.

Article 5 of the treaty which deals with the permanent neutrality of the Canal states: "After the termination of the Panama Canal treaty, only the Republic of Panama shall operate the Canal and maintain

military forces, defence sites and military installations within its national territory".

The Panamanian Defence Forces (PDF) were to have assumed that defence role in the year 2000. The US-trained PDF has just been destroyed by the invasion, however.

A new Panamanian Public Force (PPF) is being set up but it is planned to have police functions only. According to a close aide of President Endara: "We may have to negotiate the future of the (US) bases".

As a condition of ratifying the treaty, the US Senate insisted that Panama and the US reserve the right to negotiate a bilateral agreement on the future US troop presence in Panama after the year 2000.

This is an extremely sensitive issue, for it has been Gen Noriega's claim, ever since he fell out with the US government in 1987, that Washington wanted a maleable government in Panama, to be able to guarantee a long-term US military presence in Panama where it maintains more than a dozen bases and installations.

Mr Juan Linarez, Panama's new foreign minister, was quoted in a local newspaper yesterday as saying that US bases will not continue in Panama after the year 2000.

On the issue of whether Gen Noriega will face trial in Panama or the US first, should he ever emerge from the Vatican Embassy in Panama City, the new government is clearly unsure of itself and has made several contradictory statements. All the elements of a power struggle are present.



Two young people stroll through downtown Panama on New Year's Day, seeming to pay no attention to the US military carriers

Collor may take daring political gamble

By Ivo Dawmay in Rio de Janeiro

MR FERNANDO Collor de Mello, Brazil's president-elect, looks set to adopt a daring if high-risk strategy to win support for his economic measures when he takes office on March 15.

Instead of trying to form an alliance in talks with the country's squabbling party leaders, the new president appears ready to table his package and invite congressmen of good will to join a government party of National Unity.

The strategy, revealed by Mr Collor's chief supporter in Congress, Deputy Renan Calheiros, would at a stroke eliminate the traditional horse trading on policies which fatally weakened the outgoing government

of President Jose Sarney. "We cannot sell an image to the public that we are desperately attempting to find common promises between the political parties and government," Mr Calheiros said in a newspaper interview yesterday.

If the strategy fails, Mr Collor would be ready to launch a national movement to support his policies before general congressional elections due in October, he added.

With inflation now over 50 per cent a month, many political commentators say the biggest hurdle facing the new president is obduracy from congressmen.

Many are expected to resist tough economic measures for

fear of hurting their chances of re-election though some of the most respected deputies, theoretically in opposition to Mr Collor, support the broad lines of his economic policy.

His policy revolves around a sharp attack on the public sector deficit through cutbacks in expenditure and a general shift of emphasis away from the state to the private sector.

Mr Collor, who defeated his socialist rival Mr Luis Inacio Lula da Silva by 4m votes in elections last month, argued throughout the campaign that his supporters were endorsing a "liberal" economic programme.

Economists studying the kind of prices management

measures needed to tackle huge inflation rates like that of Brazil also agreed that the new government must act firmly - at the outset, achieving political compromises.

The biggest risk for Mr Collor is that he will fail to win congressional backing for his plan and go on to lose his fight for a majority in the upcoming October election. But if he succeeds, he will win an unprecedented measure of political authority always denied his predecessor and the chance to attempt an as yet untried policy to tackle Brazil's now chronic economic malaise.

Last year, Brazilian inflation hit a new record level of almost 1,800 per cent.

Riyadh bond issue to cover budget deficit

By Victor Mallet, Middle East Correspondent

KING Fahd of Saudi Arabia yesterday announced government plans to issue domestic bonds for the third consecutive year to cover the Kingdom's budget deficit.

Outlining modest increases in spending and revenue in the 1990 budget, the King said the authorities would issue bonds worth Saudi Riyals 25bn (\$4.1bn) to cover the projected deficit, which is unchanged from last year's.

Government officials say there are no plans for foreign borrowing or any further drawing down of Saudi Arabia's reserves. Bankers, however,

said that commercial banks and government institutions are reluctant to take more bonds on to their books, and attempts to develop a secondary market are intensifying.

Budget revenue is expected to rise 1.7 per cent this year to SR118bn, with spending up 1.4 per cent to SR143bn. Defence payments of SR55bn will take the lion's share of state expenditure.

King Fahd yesterday went out of his way to justify heavy arms spending as necessary for deterrence. "We want to reiterate that the development of our military forces is not to

attack anyone... We are calling for peace," he said.

Saudi Arabia's substantial oil revenues and defence requirements have made it one of the world's biggest arms importers. Last month a 22bn international loan was being negotiated to cover a shortfall on Saudi payments to UK arms contractors, but the Kingdom eventually paid the money in cash.

King Fahd, underlining Saudi Arabia's assertive new approach to the dealings of the Organisation of Petroleum Exporting Countries, said his country would work to

increase its Opec sales quota, now set at 5.38m barrels a day for the first half of this year.

Last year's oil revenues were around 20 per cent higher than those of 1989, and the Ministry of Finance estimated that the Kingdom's gross domestic product rose by an unexpectedly high 4.6 per cent in 1989, compared with only 1.9 per cent in 1988.

King Fahd also gave an outline of the new five-year plan. Priorities include reduced dependence on oil exports, the encouragement for private sector investment, and a continued emphasis on defence.

Zambia finds ways to turn poachers into wildlife protectors

An innovative plan to halt the decimation of animal herds is achieving dramatic results, reports Nicholas Woodsworth

WHEN a Zambian member of parliament Wezi Kaunda, son of President Kenneth Kaunda, flew to his rural constituency in the east of the country recently, he was met at the airport by a four-wheel-drive Toyota sent by a group of local tribal chiefs.

The vehicle was chauffeured by a distinguished-looking driver named Kunda Bulaya. A congenial man of middle age, Mr Bulaya's confident bearing and intelligence make him seem unlikely material for a local government car pool.

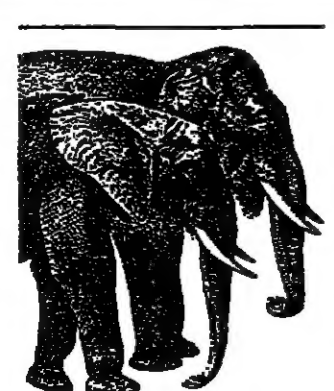
Indeed, Kunda Bulaya is no ordinary driver. His job behind a steering wheel comes after 15 years of a quite different and highly successful career: by the time he was finally caught last year with a Kalashnikov assault rifle deep in the bush of the South Luangwa National Park, Mr Bulaya had slaughtered almost 1,000 elephants and close to 200 rhinos.

Mr Bulaya sold the ivory and horns to Malawian and Senegalese nationals acting as middle-men in a well-organised chain of illicit international sales.

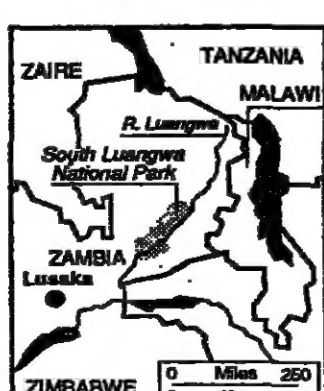
Although he received only about 1 per cent of their world market value, he became a wealthy man compared with his neighbours. In the Luangwa Valley - rich in wildlife but otherwise impoverished - the risky business of poaching has since colonial days been one of the few alternatives to a meagre life of subsistence agriculture.

One horrifying statistic, however, shows that even from a purely economic point of view, poaching is no solution to the area's long-term problems: in the last decade, illegal hunting has reduced the valley's elephant population - once the largest in Africa - from 100,000 to 25,000. If the activity continues on the same scale, there will be no elephants left within 10 years.

Poaching has already made rhinos virtually extinct in the Luangwa Valley.



Mr Bulaya's re-integration into the local community is not some bizarre miscarriage of justice. Rather, it is one of the more dramatic results of an innovative plan designed not only to halt the decimation of



animal herds, but through their rational exploitation, to provide a basis for rural economic development.

By showing men such as Mr Bulaya that they stand to gain more from rationally managing wildlife than by destroying it, the Luangwa Integrated Resource Development Project (LIRDP) aims at re-establishing a sustainable and profitable relationship between rural communities and the natural resources around them.

For the LIRDP director, Dr Richard Bell, the wall erected between the two can be, and in the 13,000 sq km LIRDP area, is being broken down. "For wildlife conservation and rural development policies to be both co-ordinated and sustainable," says Dr Bell, "control must be put back into the hands of local people. In receiving an income from wildlife, they not only have an incentive to protect it, but also obtain the necessary funding

for broader-based rural development."

This type of approach has proved successful in other countries, including Zimbabwe and South Africa; its adoption here has been all the more pressing in Zambia because of the country's economic decline and inability to control poaching.

In practical terms, this means killing a certain number of animals, including elephants, in "game management areas" adjacent to the valley's national parks.

Based on calculations that will allow the maintenance of wildlife populations, these hunting quotas generate science-free profits that are then ploughed back into the community according to its own priorities.

When Mr Bulaya drove Wezi Kaunda to meet local chiefs, it was to observe them deciding on how to allocate licences to the various safari, commercial culling, and village meat-hunting interests involved. Instead of going to central government coffers, these and other local revenues now stay within the community.

Sixty per cent go to an LIRDP revolving fund set up to finance development schemes and profit-generating projects, many of them wildlife based. Forty per cent goes directly to the community to fund such improvement projects as schools and clinics.

In 1988, its first year of operation, LIRDP revenues from the commercialisation of wildlife totalled \$136,000 (£85,000). This year, they will be over \$200,000.

LIRDP is being supported over a five-year period by a \$12.3m grant from the Norwegian aid agency Norad; while further aid may be required after 1993, once all LIRDP programmes are in place, it will be run on a self-sustaining basis.

The project faces a number of challenges. One is getting poaching, already much reduced, fully under control: the National Parks and Wildlife Service, with which LIRDP works, faces problems of its own. Another challenge is a budget which, given the investment needed, is minimal. Managerial expertise is also in short supply.

In addition, relations with government ministries, many reluctant to loosen centralised control, are sometimes contentious.

The project depends heavily on the personal support of President Kaunda, who is conscious of Zambia's poor conservation image overseas, but must also take into account power politics at home. Despite the obstacles, much progress has been made. LIRDP's success depends in good part on a factor outside its control: the threat of a long-term, worldwide ban on trade in ivory. Two months ago, the Convention on International Trade in Endangered Species (CITES) put elephants under its control, the right to sell ivory internationally remains an uncertain linchpin to LIRDP's future.

The Luangwa Valley is shaping up as an all-boo-rare Zambian success story; much now depends on the outside world.

Steel doors bar passages in the Securitate's underground nerve centre

Home of Romania's secret police

By Judy Dempsey in Bucharest

THEY came from nowhere. Some wore two sets of clothing, one civilian, one military uniform. Those who belonged to the special unit called the Fifth Directorate wore black berets and black jump suits, with a silk red stripe stretching from wrist to ankle. They fired precisely and attacked selected institutions.

In Arad, a town not far from the Hungarian border, they stormed the maternity section of the main hospital. There, they killed pregnant women and babies with bullets.

In Cluj, Transylvania, the main centre of the ethnic Hungarian minority, they descended from a lorry and fired into a small group of demonstrators. More than 30 people were shot dead.

In Bucharest, they attacked the main emergency hospital but were driven back by the army and young armed civilian guards. In all these cases, they were equipped with sophisticated weapons.

They were all members of the Securitate, the secret police who had terrorised Romanian society for the best part of a quarter of a century.

But during the revolution, which started on the evening of December 21, they remained elusive. In Bucharest they disappeared as quickly as they arrived, down into the system of passages under the city.

One of the nerve centres for

the Securitate was under the Central Committee headquarters of the Romanian Communist Party. At first glance, it is similar to a large basement used for a heating system. But a closer look quickly reveals the differences.

Dorel, a 28-year-old civilian guard, led us down several flights of stone steps and along a series of narrow carpeted passages, which were guarded by a couple of thick-looking soldiers. At the end of each short passage was a steel door, at least three inches thick. Each door had double sets of latches.

One of the main narrow passages kept breaking off into side rooms or other passages. The soldiers said this was where the Securitate planned their counterattacks against the revolution and planned their escape.

"We found three separate plans, each describing ways to get out of or into the city through different tunnel exits," Dorel explained. All the plans were coded.

Although it is not entirely certain, the preparation of the plans may have come from the third and lowest underground level of the Central Committee building.

There, the Securitate had at their disposal not only a bunker, equipped with technology for spying and listening, as well as anti-radiation treatment, but a range of sophis-

ticated US and Japanese communications equipment.

In this third-level communications centre, an entire wall was filled with electronic gear, phones, video transmitters and a television. In their hasty escape, the Securitate had destroyed them.

Dorel was unsure if the bunker was the centre of this network. "I cannot be absolutely sure. But from here, the Securitate could enter this building and leave quickly to other parts of the city."

This young man, who, until the revolution, was an engineer by day and a student by night, said he could not take any further along the tunnels. "We think they are booby trapped. But somewhere out there, the remaining hard core of the Securitate terrorists are waiting. Waiting to strike back."

But who are the Securitate? Fifteen people suspected of belonging to the secret police were last week taken to the main Bucharest hospital.

"We were suspicious from the start," said Dr. Gabriel Tatu, a surgeon. "They had no identity papers. Some of them wore two sets of clothes - a military uniform and a civilian suit underneath. Most of them were young, in their early twenties. One of them was even an at long last looking towards a future without the dreaded Securitate."

saying how sorry he was that he had not succeeded in killing more people. It turned out that he was a major in the Securitate.

The doctors say these people were heavily drugged. "They were really high on drugs and alcohol," said Dr. Tatu. "We had to use large doses of tranquillisers to calm them down. That took two days. Until last Friday, when the army took them away, they remained absolutely silent. Our own psychologist tried to talk to them. But it was pointless. They said nothing."

Dr. Andrei Firica, the avuncular, bespectacled 52-year-old director of the hospital, who had been working non-stop for six days and nights, said he had no experience of this kind of mentality.

"I think they will not fight back. There is no way for them to return. They have no purpose left, now that their leader (executed dictator Nicolae Ceausescu) is gone."

His optimism is shared by many people. But that does not prevent Romanians from looking over their shoulder, a habit developed for 25 years. But despite the odd sniping incident, the fear is starting to lift as thousands of secret police are believed to have given themselves up and people are at long last looking towards a future without the dreaded Securitate.

Big price rises for Poles under IMF plan

By Christopher Bobinski in Warsaw

POLES today face swinging price increases as the Solidarity-led Government embarks on an International Monetary Fund-approved austerity programme designed to halt hyperinflation and streamline the economy.

A preliminary agreement with the IMF has already led to the release of a \$200m (124m) bridging loan from the World Bank of International Settlements and opens the way to stand-by loans from the IMF, credits from the World Bank and Western governments, and

a restructuring of Poland's foreign debt.

The price of coal, heating, housing, electricity and public transport all went up at the New Year.

At the same time, the government is committed by its letter of intent to the IMF to keeping wages more or less at their present level for this month and limiting increases to 20 per cent of the monthly inflation rate until the spring.

The squeeze on wages is being accompanied by an increase in the basic bank rate to 35 per cent a month in the hope that as inflation tapers away in the spring the interest rate will outrun monthly rises in the cost of living and encourage savings.

At the same time, the high lending rate could wreak havoc with industries such as shipbuilding, which depend on high interest rates, and hit farming, which until now has benefited from low interest rates.

The Polish zloty has been devalued against the US dollar from 21,650 to 21,950 as limited convertibility is brought

in, and companies and individuals are to be permitted for the first time for over 40 years to settle hard-currency bills in zloties through the state banks.

High customs tariffs and turnover taxes, which also came in yesterday, are aimed at reducing the inflow of consumer and other goods from the West, while the devaluation, which is not as large as originally planned, will still create an additional inflationary tremor.

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Mitterrand call for European 'confederation'

By William Dawkins in Paris

FRANÇOIS Mitterrand called for a "confederation" of Europe at the weekend of his 70th birthday, a move seen as a joint and permanent organisation of exchange, peace and security.

And Mr Jacques Delors, president of the European Commission, reacting yesterday to Mr Mitterrand's call, said the idea would remain vague unless EC countries first moved closer politically.

Mr Mitterrand's appeal, broadcast in the President's

international New Year message, said that France's eagerness to speed up European integration in response to the changes in the East, is also apparent in the same vein as Soviet President Mikhail Gorbachev's vision of a common European home.

Speaking in the closing hours of France's six-month presidency of the EC, Mr Mitterrand stressed the "absolute" need for the EC to reinforce its structures as decided at the recent Strasbourg summit, where 12 of the 12 Community

leaders agreed to start negotiations in a year on full monetary union.

The second stage of European development, yet to be devised, was the birth of a "European confederation in the real sense of the term" which Mr Mitterrand said he expected to see during the 1990s.

It could be based on the 1975 Helsinki accords on European operation and security, signed by 35 countries, including all of Europe except Albania, plus the US and Canada.

Mr Delors said: "I believe the

European confederation will see the light of day only if the Community of 12 has broadly covered the ground towards political union."

While he provided no detail of how such a confederation would work, Mr Mitterrand stressed the urgency of European integration in bleak terms. He said: "Either the trend towards explosion and fragmentation grows and we find ourselves back in the Europe of 1919 - we know what followed - or Europe builds itself up."

French car output slows in November

THE OUTPUT of the French car industry slowed in November, but registrations were still headed for a record year, according to the latest figures from the CSCA, the country's car manufacturers' association.

November production of 317,751 cars was 4.3 per cent ahead of the same month in 1989, a much gentler growth rate than the 13.7 per cent year-on-year expansion shown in October, said the CSCA. Exports, meanwhile, rose just 4 per cent, as against 12.7 per cent in the previous month.

It looks as if a slowdown in both production and registrations continued through December, said the CSCA. However, the Paris Government's decision to end tax advantages for car leasing and purchase deals has also had a soft effect, said officials.

Nevertheless, the CSCA expects registrations, as distinct from output, to come out at 2.3m in 1989 as against 2.2m in the previous 12 months.

That would make 1989 the third successive record year for the French car market in line with the general growth of the European market.

Azerbaijani talks after riots

AZERBAIJANI officials were in the riot-hit town of Baku yesterday for talks on setting up new administrative and Communist Party bodies following the riots in which one person was killed and dozens were injured. Baku reports from Moscow.

Mr Kazim Karimov, an independent journalist in Baku, said all previous state and party institutions had collapsed in the town of 20,000 near the Iranian border.

The town was reported calm as were other areas of the Transcaucasian republic.

Paris scraps exchange controls

By William Dawkins

FRANCE yesterday fulfilled its promise to scrap the country's last remaining exchange controls, six months ahead of the schedule agreed by the European Community, so ending restrictions introduced just after the Second World War.

The move is a gesture of commitment to European monetary integration, and removes one of Britain's arguments against hastening wider moves to monetary union.

France's move leaves Italy as the last of the big four European Community economies with capital controls still in place, until July 1, the deadline for Rome to dismantle its restrictions.

France has also reinforced its fiscal authorities' arsenal of powers to track down tax dodgers and stop them getting away

with undeclared savings in more lightly-taxed countries. Anti-fraud measures are seen as vital to avoid the risk of weakening the exchange rate, but they have also been criticised as a hidden barrier to full liberalisation by some West German observers.

French citizens will now be able to open foreign bank accounts so long as they declare transactions of FF50,000 (£5,360) or more, plus the details of their accounts, to French tax authorities. Equally, they will be able to open foreign currency accounts at home.

Any undeclared foreign transfers tracked down will be treated as fully taxable as well as subjected to a 40 per cent surcharge. Domestic banks can be fined heavily if they fail to

give full information to tax authorities.

Under the EC's directives on exchange controls, France did not have to scrap its restrictions until July 1. It revealed its decision to move faster at the European Summit in Strasbourg last month, Ireland, Portugal and Spain have until the end of 1992 to scrap capital controls.

This completes France's gradual capital liberalisation, begun in April 1986 when it removed restrictions on transfers of inherited capital by French citizens resident abroad.

Last year, French companies were given full freedom to deal in foreign currencies and banks were allowed to make foreign currency loans to non-residents.

Greeks develop a more sophisticated taste for wine

Import competition and a desire to market abroad are causing ferment, writes Kerin Hope in Athens

THE Greek taverna ritual in which a harassed waiter unceremoniously dumps a tin mug filled with retsina in front of you and pencils an indecipherable scribble on the paper tablecloth is probably disappearing into history.

Retsina wine, a staple of Athenian life for generations, is slowly but steadily going out of fashion, a victim of changing tastes and a more sophisticated approach to winemaking by Greek companies that want to compete in northern European markets.

About half Greece's annual wine production of some 5m hectolitres is now bottled, up from a third in the early 1980s. Exports, which are gradually rising and now cover about 15 per cent of production, were valued at \$30m (16m) last year.

There used to be just two kinds of Greek wine: with and without retsina, with pine resin added during fermentation, originally as a preservative, probably accounted for three-quarters of production when Greece joined the EC in 1981.

It came from small family vineyards and was sold from barrels at the taverna or local grocery where

housewives queued at weekends with their "galonia" - plastic jugs.

Tourists who found it hard to acquire a taste for retsina in the space of a two-week holiday relied on Domestica, the only bottled wine distributed throughout the country.

Retsina now makes up only 35 per cent of Greek wine sales, equal to those of white wine. Red wine covers 20 per cent and rosé 6 per cent.

Despite the morning upmarket, corked full-size bottles, as well as the beer-bottle size which is convenient for shipments to islands without pine trees, retsina is rarely mentioned on restaurant wine lists and never appears at dinner parties.

"The decline in retsina sales is partly because there's a much greater choice of wines now and partly because young people aren't drinking it," says Mr Graham Blake, head of marketing for Kourakis Wines, Greece's biggest retsina bottler.

Overall per capita wine consumption in Greece is modest, fluctuating around 40 litres a year, or half that of France. But many more brands are available and advertising on wine has increased sharply. Some winemakers

talk ambitiously of "trying to increase respect for Greek wine."

That will mean starting with the tavernas, where bottled wine tends to get casual treatment, left upright on shelves for months, exposed to strong sunlight and variable temperatures.

"We're planning to introduce seminars for restaurant owners in 1990, to get them to stock more labels and learn how to treat bottled wine," says Ms Maria Kouraki of Sepov, the wine companies' promotion organisation.

Consciousness-raising among Greek wine drinkers has already begun. A new wine from the Kourakis vineyards, Kourakis, was launched recently in similar style to an Olympic Games torch-lighting ceremony, complete with cabinet ministers and shipowners in attendance. It had won a French award the previous month.

"I don't think it's an exaggeration to speak of a renaissance of Greek wines. There is a new generation of experts trained in France who are making some products that can compete with good Italian and some French wines," says Mr Theo Lohr, a

United Nations official who is a Greek wine enthusiast.

The leading winemakers are half a dozen old-established companies who between them cover more than 80 per cent of the bottled wine market, leaving most of the bulk trade to the farm co-operatives. The co-operatives also bottle under their own labels, but generally lack resources for marketing wines outside their region.

The private companies' new focus on marketing and advertising is also a response to increasing competition from wines imported from other EC countries. This year, Greece finally lifted tariffs on Community wines.

No figures are yet available for imported wine sales, but they are said to be doing well in Athens. "Prices are still quite a bit higher than the upper range of Greek wines, so they won't gain more than a toehold at first. But they'll certainly educate local taste," said a marketing analyst.

Greece has also fallen into line with Community requirements by establishing 12 "wine of origin" labels this year and banning mixing of wines from different areas of the country. Retsina wine has become "retsina

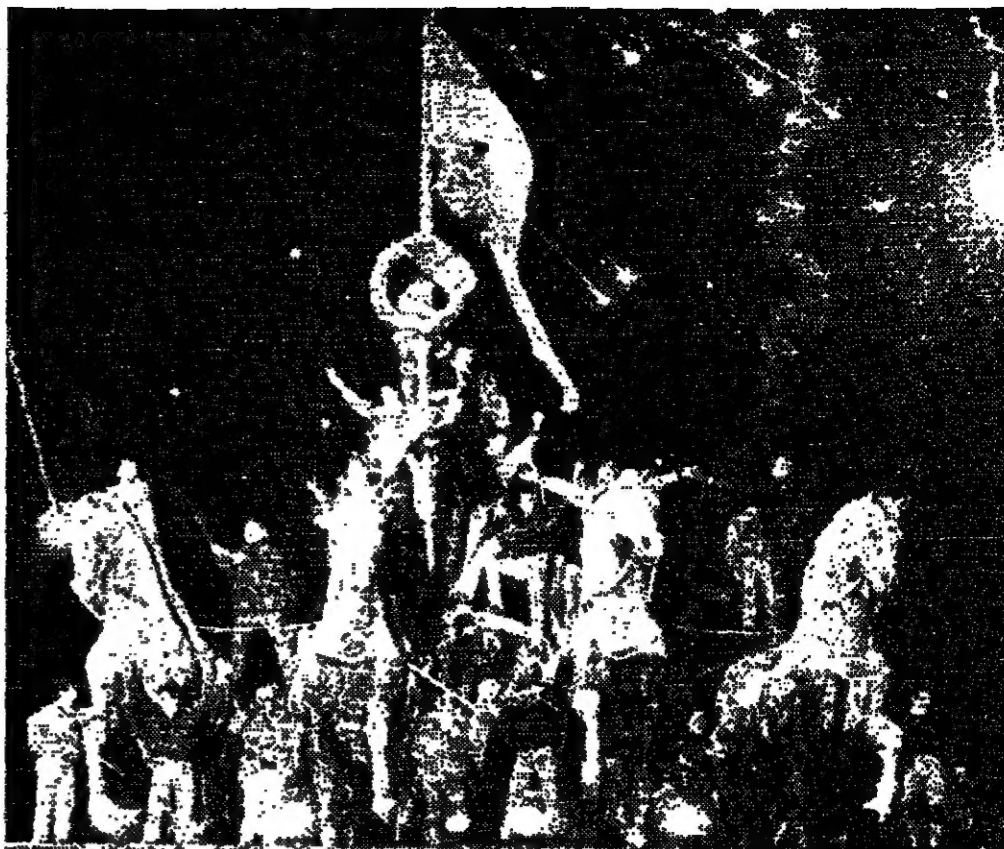
of Attica", the area around Athens where it is traditionally produced, despite encroachment on vineyards by factories and summer homes.

At the same time, a vineyard registry is being set up, which is to include 220,000 hectares of vineyards. The EC will provide half the 5bn drachmas (€20m) needed for the six-year project.

When it comes to exports, Greek wines seem to have overcome the obstacle of uneven quality which, in the past, made foreign buyers reluctant to risk their reputations on a new Greek label. West Germany, with a large community of Greek workers, is the biggest market, but demand is spreading beyond the expatriates.

A northern Greek producer, Tsanalis, which owns extensive vineyards on Mount Athos, exports more than 5m bottles a year to West Germany. Most popular are the white Athos varieties. Light and slightly fruity, which fit well with German taste.

"It's hard to move out of what you'd call the ethnic market with Greek wines. But if you can build confidence that every bottle will taste the same, there's certainly potential," Mr Blake says.



Rebellers climb onto the quadriga statue on the Brandenburg Gate between East and West Berlin (above) to celebrate the New Year. Below: more than 100 people were hurt when television scaffolding near the gate collapsed.



Accident mars Berlin's New Year

By Leslie Collett in East Berlin

MORE than 100 people were injured when a giant video screen collapsed under the weight of young revellers at a New Year's Day celebration at the Brandenburg Gate on the East-West Berlin border.

Tens of thousands of people looked on in horror shortly after 1.30 am yesterday, as the young people fell from the metal scaffolding supporting the screen. More than 500 people, many with bottles of alcohol, had climbed up the scaffolding on to the Brandenburg Gate, a symbol of German unity, which was re-opened just before Christmas.

Nearly 150 people were taken to hospital when the scaffolding crashed to the ground. A young West Berliner found dead on Unter den Linden boulevard was at first believed to have been a victim of the accident but police were unable to

confirm this. Late yesterday afternoon more than 50 people remained in hospital in both parts of Berlin.

Earlier, East German policemen were overrun by huge crowds surging toward the gate, from where East German television was broadcasting New Year's Eve festivities live.

The East German news agency ADN said more than 150,000 people were gathered on the eastern side of the gate, while West Berlin police estimated a crowd of 100,000 on the Western side. ADN described scenes of "mass hysteria" after the accident which impeded rescue operations. But "sensible" citizens were praised for helping to evacuate the injured.

East German television faced possible legal action for negligence, ADN said. The absence of controls at the border on New Year's Eve

was utilised by more than 400 Vietnamese and Cambodian citizens working in East Germany, who escaped to West Berlin and applied for political asylum.

In the second anti-Soviet incident in a week, a Soviet Army memorial in Gera, East Germany, was desecrated by right-wingers at the weekend.

The incidents were said to be part of an upsurge in "neo-fascist" activities which the Government linked to demands in West Germany for a restoration of a Greater Germany.

A unit of the East German Army at Beitz, near East Berlin, added to the growing pressure for reforms in the East German armed forces. Several hundred soldiers refused to report for duty yesterday until their demands, including a shortening of military service, were considered.

Havel attacks political hypocrisy

CZECHOSLOVAKIA'S new president, former dissident

Vaclav Havel, pledged yesterday to lift the country from a mire of political hypocrisy and ensure it would never again be subservient to another power, Reuters reports from Prague.

The president, in a televised New Year's Day address three days after being sworn in, also said he would introduce "a relatively extensive amnesty" details of which were expected to be announced later.

Mr Havel spent five years in jail for his civil rights activities, as did several other ex-dissidents who are now members of the new Government which took power after the Communist Party lost its monopoly on power last month.

He called on the country to rediscover its self-confidence and help Europe restore the concept of morality in politics.

"The worst thing is that we live in a contaminated moral environment because we became used to saying something different from what we thought," Mr Havel said.

"We became used to the totalitarian system and thus helped to perpetuate it."

Mr Havel said he hoped to renew diplomatic relations with the Vatican and with Israel before general elections planned for June, and also expressed the hope that Pope John Paul would be able to visit Czechoslovakia before the poll.

"Our state should never

again be an appendage or a poor relative of anyone else," he said, without referring directly to the Soviet Union.

Czechoslovakia's "Prague Spring" of reforms in 1968 was crushed by a Soviet-led Warsaw Pact invasion.

For 40 years, Communist presidents used the traditional New Year's Day message to tell Czechoslovaks how well their country was doing.

But Mr Havel said, "I assume you did not propose me for this office so that I too would lie to you."

The truth, he said, was that Czechoslovakia "produced goods of no interest to anyone while we are lacking the things we need", and the country's environment was polluted.

E German culture loses its wings

By David Goodhart in East Berlin

LAST week a short item on the main East German early evening TV news bulletin announced the winding up of the entertainment committee, one of the country's main cultural watchdogs. The committee had ceased functioning weeks before but some of East Germany's more daring artists and performers will none the less be pleased to see it officially dismembered.

The old regime revered acceptable forms of culture and created a pampered class of privileged artists, but beneath that level countless small battles for freedom of expression were waged with sub-committees of the cultural bureaucracy.

Mr Ingo Wilsky, 38-year-old manager of a professional East Berlin rock band, the Mixed Pickles, describes one of those struggles. Earlier this year his five-man band, which sounds rather like the Irish band U2, was invited by the only East German recording label, Amiga, to make a record.

It had only four songs, but one of them criticised the education system and the censors of the entertainment committee objected. The Mixed Pickles were given the choice of rewriting the song or abandoning the record. "It was no choice really. We all knew we could not give in to stupidity," said Mr Wilsky.

The reward for such steadfastness came only a few weeks later when the old East Germany and its cultural censors disintegrated. At the end of November, the newly-constituted authorities apologised for their previous decision and said the record could be produced as originally planned. It will be released in February.

Mr Klaus Dammeyer, one of the main writers for the celebrated Pfeffermühle satirical cabaret in Leipzig, describes the odd sensation of suddenly writing without half an eye on the cultural office. In early October, just before the departure of then-Party leader Erich Honecker, he wrote a sketch about two policemen observing an anti-government demonstration in Leipzig.

"It was the first time I had ever openly depicted the state authorities against the people," he said. But there was nobody left to object. On October 18 the culture office informed him that it no longer had any function in relation to his work.

"Quotes from our shows would spread around the country and factories would ask us for copies of scripts because we were the only people addressing their problems," says Mr Dammeyer.

Both Mr Wilsky and Mr Dammeyer admit that freedom has also produced new uncertainties. Mr Dammeyer says, for example, that his writing skills - full of double meanings - are now redundant and that the whole Pfeffermühle troupe will have to learn new tricks.

"In the past it was so easy to criticise the system. Now we have got to become much more sophisticated if we want to stay one step ahead," he says. "Of course," he replies without hesitation.

Mr Wilsky, more than Mr Dammeyer, fears being swamped by the West. Like Mr Dammeyer he is a convinced socialist and fears that his own band may be tempted to sacrifice art for money.

Only the top 10 or 15 professional bands, such as the Puhdys, made any money from recording and were able to tour the West. For those just below that level, such as the record "Pisces", it was never an easy life. A record contract would bring in only a few thousand marks and the bands had to hand over more than 25 per cent of proceeds from East Bloc tours to the authorities.

Now, fears Mr Wilsky, lots of professional bands will go out of business as it becomes easier for Western bands to play and sell records in East Germany. "The fact is that we have not created a distinctive East German sound. Most groups sound like Western bands of 15 or 20 years ago," admitted Mr Wilsky.

Others are not so pessimistic. Mr Tony Hollingsworth, the British promoter who organised last year's Manfred Mann concert believes that Western markets could be hungry for sounds from the East.

The East German industry, like in all East Bloc states, desperately needs better recording technology but also, if the revolutionary chic is to be exploited in the West, it needs packaging. That is what worries Mr Wilsky. He knows the only way to stop being swamped by the West is to go and play there. "But it all makes me feel a little uneasy," he confessed.

OVERSEAS NEWS

CHINA'S RELATIONS WITH BRITAIN AT NEW LOW

Peking attacks HK passports plan

By John Elliott in Hong Kong

CHINA'S increasingly fractious and tangled relationships with Hong Kong and the UK have hit a new low, with an outspoken attack launched by Peking against Britain's controversial plan to issue full passports and nationality rights to up to 225,000 of the colony's citizens.

The sharp style of the attack, made on Saturday, took diplomats and community leaders by surprise, especially because unspecified "corresponding measures" were threatened if the plan was not withdrawn.

It is assumed that the tone of the attack stems from Peking's extreme sensitivity following the collapse of Eastern European Communist regimes, as well as reflecting concern about implications for China's nationality laws.

Both the British and Hong Kong governments have rejected China's allegations that the passport package would breach a "solemn commitment" in the 1984 Sino-British Joint Declaration on the colony's 1997 return to Peking's sovereignty.

They said the plan would go ahead.

"This attack has come out of the blue. It is a step backward for our passports' campaign and for confidence in Hong Kong as well," said Mr Peter Sutch, vice-chairman of Swire Pacific and a leading member of the business sector's Hong Kong passport campaign.

The attack appears to be part of Peking's policy of rejecting all demands and initiatives that arise in Hong Kong as a result of the Tiananmen Square crisis.

Peking has been known to have had reservations about the passport package for some time, but its officials have usually said it was a matter for Britain, providing the 1984 Joint Declaration was not breached.

Since the Tiananmen Square crisis, Peking officials have been alleging that the passport plan is part of British attempts to reduce China's sovereignty after 1997 by "internationalising" the future of the colony.

The 1984 declaration includes memoranda written by the Chinese and British governments which provide that from June 30, 1997, existing



A Hong Kong demonstrator demands the ousting of the 'Caucasus of China'

British Dependent Territories Citizens (BDTC) passports will be replaced by a British-issued passport or travel document, subsequently named the British National (Overseas) passport.

It is this clause to which Peking is believed to have been referring last Saturday when it said there had been a "gross violation" of a "solemn commitment".

It is assumed that the alleged breach has occurred because 225,000 of the 3.25m BDTC passport holders could now receive full British passports, not lesser travel documents.

The UK rejects this, saying there is nothing to stop other passports being offered by the UK or other countries before 1997. It adds that the aim is to stem the brain drain by keeping valuable people in Hong Kong, an aim Peking should support.

China has also found itself in a difficult position over its own

nationality laws, which do not allow dual citizenship. People are Chinese until they go abroad and take another country's citizenship, at which they lose their Chinese status.

The law does not provide for the situation where Chinese people gain foreign citizenship without leaving China (or, in this case, Hong Kong).

Peking is therefore faced with having to accept that there will be a large group of ethnic Chinese people in Hong Kong who have opted for alternative nationality without actually emigrating.

This complicates China's unexplained weekend threat to take "corresponding measures" if the package is not withdrawn. The measures could involve Peking introducing various forms of discrimination against non-Chinese nationals. Already, non-Chinese are to be barred from top civil service jobs. This could be extended to other occupations such as legislators

or the judiciary. Wider discrimination could also be introduced.

Proposing such discrimination would, ironically, involve Peking in formally "repealing" its citizenship law, which was a move it almost certainly does not want to make.

Alternatively, Peking could refuse to recognise the 225,000 passports. That would pose difficulties of differentiating the 225,000 from other ethnic Chinese people who gain British passports in the coming years.

By proposing the scheme at a time when Peking is ultra-sensitive, the UK has therefore opened a diplomatic can of worms.

This will undoubtedly sharpen the dialogue when Sir David Wilson, Hong Kong's Governor, travels to Peking on January 10 for the first time since June, to hold three days of talks with senior Chinese officials.

Mr Chun did admit to some second thoughts about the desirability of the dismissal of hundreds of journalists and the imposition of strict press censorship in 1981.

But it was over the Kwangju killings that he provoked the most protest. Denying that he even knew what had happened as head of the Korean Central Intelligence Agency, he said the troops had been entitled to act in self-defence against armed civilians. They were required to follow the orders of their commander, he said.

Mr Chung Ho Yong, military commander at the time, resigned last week from the National Assembly at the request of President Roh Tae Woo.

Mr Chun's testimony followed almost two years of negotiations between ruling party and opposition leaders over ways to end the controversies of the past. It was felt that these were holding up progress to democracy.

The future of Mr Chun, who might have been allowed to retire honourably, is now uncertain. Dissident leaders have called for his arrest, and some MPs believe he should be charged with perjury. Opposition leaders have stressed that they do not want revenge, not least because such action might provoke a backlash.

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Executives confident about their companies

By Simon Holberton, Economics Staff

OPTIMISM ABOUT the prospects for the British economy is at a low point, but company executives believe the prospects for their businesses remain bright, according to an Institute of Directors survey published yesterday.

In welcome news for Mr John Major, the Chancellor, the bi-monthly survey of 200 directors of British companies indicates that pressures in the labour market are easing and that insufficient demand is the leading concern of business.

Mr Peter Morgan, director general of the IoD, said the survey's findings made talk of recession "premature and over-reactive." Last month's survey found 75 per cent of respondents believed their own company was doing "very well" or "fairly well."

To sustain this optimism about the UK economy's prospects, the survey said, a Budget which will reduce the tax burden for both individuals and stimulate saving and business investment, he said.

The majority of directors surveyed were less optimistic about the UK economy's prospects than they were six months ago. This represented a slight improvement on the IoD's October survey when 69 per cent reported a lower level of optimism.

The trend in profits growth was also higher for 43 per cent of respondents in the latest six months compared with the same period a year earlier.

Labour supply was cited by 17 per cent of respondents as their main concern, compared with 20 per cent in October and 22 per cent in August.

Labour tries to allay tax plan fears

By Michael Cassell

LABOUR yesterday stepped up efforts to assure voters that its proposals for restructuring existing levels of personal taxation will not raise tax bills for people on middle incomes.

Dr John Marek, a front-bench Treasury spokesman, dismissed as "scare tactics" suggestions that many middle-income earners would find themselves worse off under Labour.

The party is pledged to end its reputation for imposing penal levels of taxation and has already stated that it will raise the top rate of income tax to 50p in the pound. The lifting of the earnings ceiling on national insurance contributions will effectively give a top rate of 69p.

Speculation over the effect of Labour's tax plans on middle-income earners rose at the weekend, following several independent calculations which suggested people earning more than £18,000 a year would be worse off. Those on salaries of £30,000 a year could see take-home pay fall by nearly £10,000, although people earning £15,000 could still be better off.

The claims were immediately rejected by John Smith, the shadow Chancellor, who said no meaningful calculations were possible until Labour had fixed the various tax bands at which differential rates of income tax would be paid.

Marek emphasised that Labour's tax plans had yet to be finalised.

January sales business brisk, say large stores

BIG STORES reported heavy selling in January sales yesterday, in spite of pessimistic forecasts. Mr Bob Ager, marketing director of Selfridges, in Oxford Street, London, said trade since the start of December had been at least 10 per cent up on last year.

The drop in trade seemed to have been confined to goods associated with the home, he said.

Post-Christmas sales had been running about 10 per cent up on last year and New Year's Day was clearly no exception, Mr Ager said.

In Manchester, about 100 people were waiting outside Kendalls store when it opened. Women's fashion and men's casual wear attracted customers, but the briskest trade was in cut-price electrical goods.

"The weather isn't too bright which is in our favour and encourages the customers," said Mr Stephen Plant, assistant store manager.

UK NEWS

PM praises Gorbachev's role in E Europe changes

By Michael Cassell, Political Correspondent

MRS MARGARET Thatcher last night told the Soviet people that President Mikhail Gorbachev deserved "special credit" for the historic changes sweeping across Eastern Europe.

In a new year message broadcast on the BBC World Service, the Prime Minister said 1989 had been a remarkable year, at the end of which hopes for a more peaceful and prosperous world stood high.

World statesmen, she said, were now working more closely together than ever before. Mr Gorbachev, in particular, understood the aspirations of millions of ordinary people and had displayed the courage and vision to take the difficult decisions which had made many of them become a reality.

Mrs Thatcher said she was looking forward to her proposed visit to Moscow this year, following Mr Gorbachev's visit to London in 1989. In his Christmas message to the British electorate, she claimed the country had "limitless opportunities" in the 1990s after a decade in which socialism had been shown to be a complete failure.

Her remarks were countered



Neil Kinnock: to have talks in Moscow this month

by Mr Neil Kinnock, the Labour leader, who claimed that the Government was inflicting deep economic difficulties on the country. He accused Mrs Thatcher of adopting a "dog in the manger" diplomacy which threatened to leave Britain isolated.

Mr Kinnock said that in the 1990s the British people were ready to give Labour a chance to make change work for the good of the whole country. He said that, for 10 years, the

Tories had been weakening the powers and resources the community needed to meet its responsibilities.

The Government, he added, had been manipulating democracy to an extent not known in modern Britain while it had neither made nor encouraged the investment needed in education, transport and housing.

Mr Kinnock will visit Moscow for talks with Mr Gorbachev on January 16. An invitation to the Labour leader to go to the Soviet Union has been outstanding for some time and Mr Kinnock now believes that, with his party's policy review complete and agreed, the time is right to make the visit.

According to a Labour spokesman, the visit will be "short and businesslike" and the talks between the two leaders are expected to concentrate on further arms reduction initiatives and the fast-moving events in Eastern Europe.

Labour is particularly confident that its newly-adopted defence strategy, which embraces negotiated nuclear disarmament, will enable it to be seen to play a constructive role in the next stages of strategic arms reductions.

Why Macmillan ensured Cunard had it so good

By John Mason

CABINET PAPERS released under the 30-year rule offer insights into early views about a Channel tunnel. The British attitude to be taken if there were any revival of interest in a tunnel was spelled out by Harold Watkinson, Minister of Transport in the Conservative Government led by Mr Harold Macmillan.

It remained the Government's view that air and sea links were adequate. However, the Transport Minister conceded that British participation in any project would create "a particularly good impression" in France.

Mr Watkinson, who later became a peer and in 1976 chairman of the Confederation of British Industry, also said there would be no objections on defence grounds, but defence planners insisted that there had to be some way of putting the tunnel out of action to prevent possible invasion.

The Macmillan Government's stance on intervening in industry was demonstrated by the decision reached in principle to help Cunard and its rivals, the Queen Mary and the Queen Elizabeth.

Replacements were estimated to cost £30m per ship, of which Cunard could provide only £12m. Memoranda from the Chancellor of the Exchequer and Mr Watkinson, show that Cunard approached the Government for the next five years in the form of direct subsidy.

The memo concluded that the proposition could not be justified on economic grounds. However, it recommended in principle that support be given, since Cunard would otherwise wind down its North Atlantic operations, with consequent loss of foreign currency receipts, damage to the tourist trade and, most importantly, an "enormous loss of prestige to this country."

The main focus of political interest as 1959 began was the virtual certainty of a general election during the year.

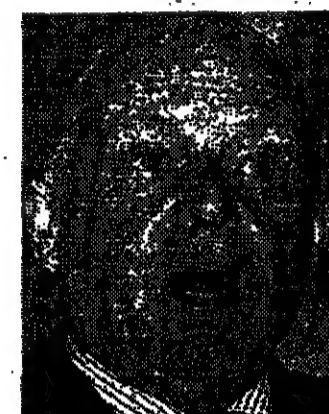
The papers reveal the gulf of difference between Mr Macmillan's brand of Toryism and that subscribed to by the present Government. An exchange of letters between the Prime Minister and Mr Derrick Heathcoat-Amory, the Chancellor, before the 1959 Budget provides one example of the Macmillan Government's approach to handling the economy.

Concerned about a recession, the Prime Minister favoured a lowering of the bank rate to ensure a large enough money supply to promote economic expansion. Credit restrictions had already been eased and the banks encouraged to lend. But he warned: "All the things we have already done and any further measures we may take could be nullified if the total quantity of money is not sufficient for the expansion of the economy."

He went on: "If the traditional monetary remedy is followed, even if this means some temporary change in funding policy, the recession will end, property will be sound, the Bank of England will be preserved and funding in 1960 will be easier than ever before."

If it is not followed, the Old Lady of Threadneedle Street can take no consolation from the fact that she had brought ruin on herself as well as on much wider interests, national and international.

In his first draft of this letter, Mr Macmillan also said such a strategy would ensure the Government's re-election, but this thought was removed



Harold Watkinson: aimed to protect British prestige

from the final text.

The Chancellor replied: "We are in substantial agreement on the lines we should be following, though I know that your own judgement sometimes suggests a rather faster pace than does my own."

However, having delivered his Budget, which cut the standard rate of income tax by 9 old pence, reduced excise duties and increased investment allowances, the Chancellor began to sound caution over the expenditure consequences of the Government's initial pre-election promises.

Mr Heathcoat-Amory warned against the scale of increases in spending on education, the National Health Service and defence, planned for the next five years. It could not be assumed that this expenditure increase - at 7 per cent, the largest since the war - could be financed by present growth rates.

"It would no longer be honest to say that the Conservative Party accepts as a main objective the reduction in taxation," he said.

The Prime Minister acknowledged there could be electoral dangers, particularly if the election was held in the autumn.

"It would certainly be unfortunate if the present Government were not able to make further tax reductions in the next Budget," he replied. Spending plans were duly trimmed.

On the international front, relations with the Soviet Union were prominent on the agenda, notably concerning the future of Berlin and possible German reunification.

The papers disclose Mr Macmillan's initial unease over the trip he and Mr Selwyn Lloyd, the Foreign Secretary, made to Moscow in February 1959.

"When he had set out for Russia, he had been concerned that his action in reviving the invitation might have been construed by Khrushchev as a sign of weakness and might have been accepted as an opportunity for trying to drive a wedge between us and our Allies."

However, the papers report he was "delighted" when the

Soviet leader made a blunt speech containing propositions that were clearly unacceptable to the British. Mr Macmillan was able to say "hard things" and end any illusion Mr Khrushchev may have had about detaching the UK from its allies.

The Government feared embarrassment over the Soviet spies Guy Burgess and Klaus Fuchs. A memo from the Foreign Secretary made plain that Burgess was perfectly able to return to Britain and escape prosecution.

There were rumours that Burgess wanted to return to visit his sick mother before she died. Since he had maintained his British citizenship, there was no law to prevent him returning to the country from which he defected in 1951 and there was too little evidence to bring a prosecution.

Similarly, the British Government had no way of stopping Fuchs returning to East Germany once he had served his sentence. Although it was considered that Fuchs's knowledge of British atomic technology would be out of date, Mr R.A. Butler, the Home Secretary, warned that a move by the former spy to East Germany could lead to criticism in Britain and from the US.

The Cabinet minutes also demonstrate how immigration remained an important issue to the general public.

Although eventually dropped, a Deportation Bill was prepared which would have allowed the removal of immigrants convicted of an offence carrying a jail sentence. A Cabinet memo from Viscount Kilmer, the Lord Chancellor, identified as serious problems: the scale of immigration, their tendency to settle together in particular areas and public anxiety over the criminal activities of a small minority.

It would be better for the Government to introduce legislation permitting such deportations before further race riots compelled even more drastic action, he said.

The papers set two other ideas which failed to get off the ground. The Chancellor proposed a £2 note, which he said would be more convenient and enable the Treasury to make substantial savings by reducing the number of notes in circulation. The idea did not win Cabinet approval.

Sir John Laiting also wrote to the Prime Minister suggesting that both the Conservative and Labour parties should unite to ban strikes with disputes being resolved by an independent body comprising industrialists and trade unionists.

Macmillan courteously replied that such a strategy would lead to an increase in unofficial strikes.

"I doubt, in a matter where human conduct is so much involved, whether we could hope to make people good by act of parliament," he said.



Polling power: Macmillan votes in the 1959 election

World air traffic up 72% in '80s

By Paul Abrahams

WORLDWIDE scheduled airline traffic increased by 72 per cent during the 1980s, according to preliminary estimates prepared by the International Civil Aviation Organisation (ICAO).

ICAO estimates that the airlines of its 162 member states flew nearly 225bn tonne-kms on domestic and international flights in 1989, against 130bn in 1980.

The figure is compiled by multiplying the number of passengers, and amount of baggage, freight and mail carried, by the number of kilometres flown. The total in 1989 was 6 per cent higher than in 1988.

The most dynamic sector in the 1980s was freight. The amount carried grew by 96 per cent during the 1980s, from 25bn tonne-kilometres to 58bn tonne-kilometres. Growth in freight last year reached 8 per cent.

Passenger traffic also increased during the 1980s. The scheduled airlines carried more than 1.1bn passengers in 1989, representing an increase of 3 per cent on 1988, and a 49 per cent increase on 1980.

The airlines achieved 1.8bn passenger-kms last year, an increase of 5 per cent on 1988. At the beginning of the decade, the figure was about 1.1bn.

The airlines have increased their capacity since 1980 from 1.7bn seat-kms to 2.6bn and have managed to increase the number of passengers carried. ICAO estimates that load factors have increased from 63 per cent in 1980 to 68 per cent in 1989.

Jordan vote

Jordan's Prime Minister Mudar Badran won a vote of confidence from the lower house of parliament yesterday, after a tense three-day debate. Reuter reports from Amman.

Deputies cast 65 votes in favour, nine against, with six abstentions. Most Moslem Brotherhood deputies backed the government.

Sikhs paralyse Punjab

SIKH militants paralysed Punjab with a general strike yesterday, issuing a series of demands to the new Indian government which is seeking to end a bloody separatist campaign in the northern state. Reuter reports from Amritsar.

The All-India Sikh Students' Federation (AISSF), which called the strike, claimed it was a near-total success, amounting to a popular endorsement of their terms for

an end to a campaign in which more than 2,000 people died last year.

India's new government has held one all-party meeting to thrash out ways of ending the strife and plans to hold another later this month.

The federation's main demand was the release before state elections due by May of all militants detained under anti-terrorism legislation since the troubles began in 1978.

Repeated calls for its abolition have been made by the government information committee and in the state-owned media, but U Nu has steadfastly ignored them.

Complications began to appear when "unrest" of the "parallel government" took steps to contest multi-party elections to be held in May.

Under the parliamentary elections law, persons who have links with illegal organi-

sations are barred from contesting elections, and the "parallel government" is such an organisation, in official eyes.

The "parallel government" became an intolerable thorn in the side of the military government when, on Christmas Day, U Nu announced that he would not dissolve it unless and until retired General Ne Win, former armed forces chief, admitted in writing "his mistake" in having seized power against U Nu, then prime minister, in 1962.

This seems to have been the last straw for the military government.

WORLD ECONOMIC INDICATORS

INDUSTRIAL PRODUCTION (1985 = 100)

	Nov '89	Oct '89	Sept '89	Nov '88	% change over year
US	114.4	114.2	114.9	113.1	+1.1
Japan	120.5	119.7	119.2	118.7	+3.3
France	112.4	111.2	113.2	106.8	+5.2
UK	111.4	110.5	111.2	110.1	+1.2
W. Germany	111.1	112.2	112.4	107.5	+3.2
Italy	119.5	121.0	117.3	115.6	+3.4

Source: (except US) Eurostat

TODAY'S LEADER

هنا امنه الوطن

IN TOMORROW'S WORLD



Over the last decade British Aerospace has grown to become Britain's largest manufacturing company, with over 50% of its business serving civil markets.



A near tenfold increase in sales during the decade has established British Aerospace as one of Europe's fastest growing businesses.



In the same period, 62% of total sales have been achieved in overseas markets and British Aerospace has become by the end of the decade Britain's number one manufacturer and exporter.



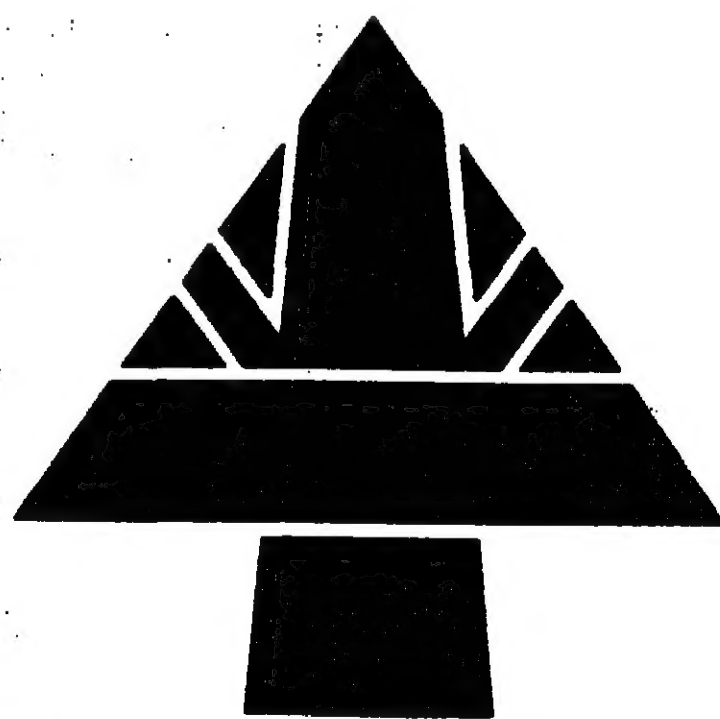
As a major player in the international defence equipment industry, British Aerospace through its collaborative programmes has secured significant contracts worldwide throughout the '80s.



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1990 marks the beginning of a new decade of achievement. Investment in research, in human resources and in manufacturing technology will enable British Aerospace to maintain its dominant position well into the 21st century.



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UK NEWS

Ulster companies face new laws on religious equality

By Ralph Atkins

COMPANIES in Northern Ireland face new laws from today which could force them to take positive steps towards combating discrimination in the job market between Catholics and Protestants.

The 1989 Fair Employment (Northern Ireland) Act, outlaws "indirect" discrimination in the province arising from unjustifiable employment practices.

Its aim is to break down inequality and in turn bitter

division between the loyalist and nationalist communities. Direct discrimination has been illegal since 1976.

Although the Act has received at most a muted welcome from many Northern Ireland politicians, the Government believes it is a step towards easing tension in the province.

Opponents have complained that the Act has too many loopholes or that it will be an administrative burden on

employers, affecting their competitiveness.

It also depends on future economic growth in a region where in some local pockets unemployment exceeds 50 per cent.

Where Protestants or Catholics are found to have unfair access to jobs, companies may have to take "affirmative action". This could mean changing recruitment practices - by advertising in newspapers sold to a particular

community, for instance.

A new Fair Employment Commission will be able to issue legally enforceable directions - including setting goals and timetables for employers. A Fair Employment Tribunal will have powers to impose fines of up to £30,000.

Companies could also be threatened with the withdrawal of valuable Government contracts.

A code of practice published by the Government today

advises companies to actively practise fair employment as part of personnel procedures.

It urges companies to create a neutral working environment by prohibiting the display of flags, posters or graffiti that are likely to cause offence to existing or potential employees.

Mr Richard Needham, Northern Ireland minister responsible for the economy, said the

regime was "tough but fair." He promised to maintain Government efforts to bring jobs to the province in order to complement the new legislation.

Under the Act, companies with more than 25 employees will have to register with the Fair Employment Commission and monitor the religious composition of their workforce. Employment practices will have to be reviewed at least once every three years.

S.G. Warburg most active financial adviser in takeover bids for UK companies in 1989

Latest figures put Goldman Sachs top for international deals

By Martin Dickson

S.G. Warburg was the most active financial adviser in takeover bids for UK companies in 1989, while Goldman Sachs topped the league for international deals, according to figures published today by FT Mergers and Acquisitions magazine.

S.G. Warburg was involved in 29 completed bids for quoted UK companies, worth £25.9bn (see table 1). Lazard Brothers is in second place, with 19 deals, worth £20.4bn and Goldman Sachs third with four deals, worth £19.8bn.

The 1989 statistics are dominated by the £13.5bn bid from

Sir James Goldsmith's Hoylake company for BAT Industries. The two sides had a total of seven financial advisers and these occupy the top slots in the league table.

The advisers to BAT were Warburg, Lazard Brothers, Goldman Sachs and Shearson Lehman.

Hoylake was advised by Hambros, Bankers Trust and Drexel Burnham Lambert. Apart from BAT, Warburg's other large deals included the £2.2bn bid by Isosceles for Gateway and advising GEC and Siemens (together with Schroders) in the £2bn bid for Plessey. It was also joint

adviser, with Goldman Sachs, in Ford's £1.6bn bid for Jaguar. Lazard's owed its number two position not only to the bid for BAT but also for its work defending both Plessey and Gateway (the latter in conjunction with Lazard Freres, the New York house, and Morgan Grenfell).

Goldman Sachs has been the most successful of the US banks which have invaded the UK takeover business. Apart from advice in the Ford and BAT bids, its credits include the £4.5bn merger between SmithKline Beckman and Beecham.

But other American banks are encroaching more and more on UK takeover work and occupy eight of the top 20 places in bids for quoted British companies.

Bankers Trust, which is in fourth position in table one, has been extremely active in 1989. Apart from BAT, it was involved in a series of bids for water companies, the ill-fated management buy-out of Magnet and the £382m Bowater bid for Norton Opex.

Many merchant banks argue that the impact of the American attack is exaggerated by table one, since this assigns

the full value of a bid to all the advisers of a company named in the bid documentation. The argument is that the better merchant bank will not need to share its work.

Table two adjusts for this. It takes the value of all advisory work to UK companies in takeover bids - be they bids for quoted companies, private ones, in the UK or abroad - and then divides the value of bids between the advisers to any one party.

Schroders advised GEC and Siemens in their bid for Plessey and defended Consolidated Gold Fields in two bids, each

totalling £3.5bn, first from Minoro and then from Hanson.

Kleinwort advised in the merger of Beecham and SmithKline, the £1.3bn defence of Hammerson from Rodamco and the £900m bid by Boots for Ward White. Morgan Grenfell's credits include acting for Jaguar in the bid from Ford and for Minoro in the Consolidated Gold Fields bid.

Goldman Sachs heads the list of advisers involved in cross-border deals, advising on 40 deals worth £33.6bn, with S.G. Warburg in second place, with 33 deals worth £24.4bn.

Table 1: COMPLETED BIDS FOR PUBLICLY QUOTED UK COMPANIES IN 1989

Financial advisers named as such in bid documentation

Adviser (1988 position)	Bid value (£m)	Number
1 S.G. Warburg (3)	25,985	29
2 Lazard Brothers (9)	20,395	19
3 Goldman Sachs (-)	19,874	4
4 Bankers Trust (-)	14,736	11
5 Hambros (16)	14,355	3
6 Shearson Lehman (10)	13,500	1
7 Drexel Burnham Lambert (-)	12,414	25
8 Schroder Wagg (1)	11,831	25
9 Morgan Grenfell (2)	9,514	20
10 Kleinwort Benson (5)	8,050	17
11 N.M. Rothschild (7)	6,700	2
12 Wasserstein Perella (-)	5,280	1
13 Lazard Freres New York (6)	5,087	3
14 S. Montagu (8)	4,500	1
15 J.P. Morgan (-)	2,200	1
16 Dillon Read (-)	1,423	20
17 BZW (13)	1,264	14
18 Barings (11)	1,083	13
19 R. Fleming (14)	1,044	17
20 Charterhouse (15)		

*Drexel declined to give full details of activities.

Table 2: BIDS FOR UK COMPANIES AND BRITISH BIDS ABROAD IN 1989, ADJUSTED TO TAKE ACCOUNT OF JOINT ADVISERS

Where more than one bank has advised a party to a deal, this table divides the value of the transaction between them

Adviser (1988 position)	Bid value (£m)	Number
1 S.G. Warburg (1)	19,799	82
2 Kleinwort Benson (4)	13,653	60
3 Schroder Wagg (3)	12,512	69
4 Lazard Bros (6)	12,374	67
5 Morgan Grenfell (2)	10,727	61
6 Goldman Sachs (5)	10,587	14
7 Shearson Lehman (-)	6,890	31
8 Bankers Trust (-)	7,334	21
9 N.M. Rothschild (10)	5,652	41
10 Hambros (17)	5,449	39
11 Lazard Freres NYK (14)	4,950	12
12 S. Montagu (7)	4,711	57
13 Drexel Burnham (-)	4,500	1
14 Wasserstein Perella (-)	3,900	5
15 BZW (12)	3,084	80
16 Barings Bros (9)	3,017	36
17 J.P. Morgan (-)	2,973	4
18 Hill Samuel (20)	2,282	60
19 Morgan Stanley (-)	2,048	15
20 R. Fleming (15)	1,680	44

Table Three: INTERNATIONAL BIDS IN 1989

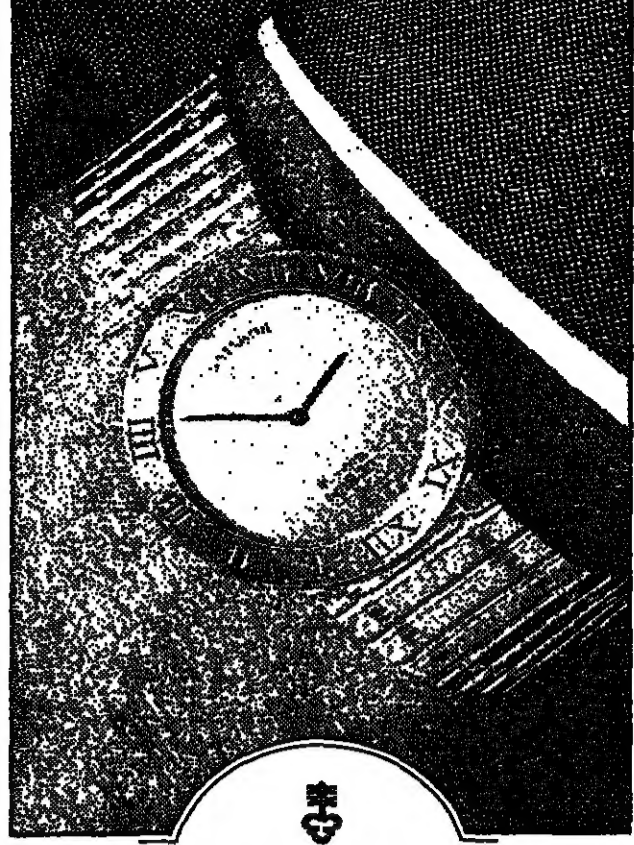
Adviser (1988)	Bid Value (£m)	Number
1 Goldman Sachs (1)	33,600	40
2 S.G. Warburg (5)	24,401	33
3 Lazard (10)	21,868	20
4 Shearson Lehman (5)	17,887	42
5 Bankers Trust (-)	16,889	29
6 Hambros (-)	13,992	5
7 Drexel Burnham* (-)	13,500	1
8 First Boston (2)	13,020	44
9 Morgan Grenfell (9)	12,892	45
10 Lazard Freres (-)	10,889	16
11 Morgan Stanley (8)	10,163	55
12 Wasserstein Perella (-)	10,009	20
13 Schroder Wagg (7)	9,121	27
14 Kleinwort Benson (12)	7,718	24
15 J.P. Morgan (-)	5,946	8

Includes full cross-border bids and domestic bids where a foreign bank has acted as financial adviser. Full value of the given to advisers, but only those named in bid documentation.

*Drexel declined to give full details of activities.

Additional figures, adjusted for joint advisers and other factors, put First Boston of the US at the head of the league of advisers involved in cross-border deals, in front of Goldman, Warburg and the Wall Street boutique Wasserstein Perella.

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MANAGEMENT

Leeds Permanent

A search for better form

After several difficult years the UK building society is showing signs of regaining lost ground. David Barchard reports on its efforts to improve its performance

The dangerous middle ground is how the building society industry describes the group of societies a few rungs down in size from giants such as Halifax and Nationwide. These are societies which are too big for specialist regional or local markets, but not large enough to compete fully in retail financial services markets with the clearing banks.

Perched at the top end of the list of these societies is Leeds Permanent, with assets of £12.9bn and pre-tax profits of £128m in the year ending last September. During the year Leeds Permanent doubled its market share to just under 10 per cent and pushed its profits up by 13 per cent despite the recession in the mortgage markets.

To other building societies, the results were a signal that Leeds Permanent is finally regaining its place after several very difficult years, during which it had been overtaken in size by Alliance & Leicester and was pushed out of the ranks of the top five societies.

For two years now, Leeds Permanent has been run by Mike Blackburn, who joined the society as chief executive after four years as head of Access, the credit card consortium, at Southend.

Blackburn took over at a time when both Leeds Permanent and the building society industry as a whole were facing painful questions about their future. For most of 1987, until the stock market crash, building societies were losing market share on both the savings and the mortgage sides of their business.

In 1987 Leeds Permanent was facing particular problems. It was a large society with a nationwide branch network which had grown rapidly in the 1970s, but it had changed less than most of its competitors and its management was widely regarded as weaker than average.

Its reserve ratio of 3.82 per cent of total assets in 1986 was the lowest in the entire industry, while its management costs were among the highest. The Leeds Permanent's management expenses to total

income ratio, at 56 per cent in 1986 and 51 per cent in 1987, was well above the average for the top 15 societies. One of Blackburn's first steps as chief executive was to call in consultants PE Imbucon to review possible cost cutting. PE Imbucon's recommendations led to cuts equivalent to savings of £15m a year. Another target was Leeds Permanent's independent investment agencies, which supplement the society's branch network. Blackburn decided that many of these were now of marginal benefit to the society and slimmed the number of agencies down from 1,700 to 450 in late 1988.

Another step was to appoint a business director, Chris Chadwick, recruited from Burton Group Financial Services. "We've got to have a business going and I'd sooner have plenty of business coming in and the administration in a bit of a shambles than the opposite. Commercial strategy comes first," says Blackburn.

At that point, Blackburn drew breath and decided to call in another outside consultancy

'I was not trained to think in terms of firing people but the problem was how much dead wood to cut'

company to advise him on long term strategy. This was not primarily because he felt unfamiliar with the business he was now running.

"In many ways running Access and running a large building society are extremely similar," says Blackburn. "You find yourself handling the same retail finance issues such as marketing, costs, and personnel relations."

The concern was strategic. Building societies had a variety of options ahead of them, but the markets themselves were not sending back clear signals about which way to go. Blackburn says that he put three questions to himself and

his colleagues about Leeds Permanent's future:

● Could the society run its business more efficiently than in the past?

● What was its long term role to be in the increasingly fierce financial services market in the 1990s?

● Should it shed mutual status and convert itself to PLC status?

Answering the first question depended on obtaining data that were not then available. "My predecessor had refused to authorise expenditure on management accounting," says Blackburn. "Trying to force out data from branches was like asking for the Holy Grail. What I wanted was to see cost information and monthly accounts."

Blackburn retained Hambros, the London merchant bank, to work on the implications of converting to PLC status. But by the summer of 1988 it was already clear that most large building societies, among them Leeds Permanent, would not follow Abbey National with a stock market flotation. Leeds Permanent was the first society to follow Halifax with an announcement that it would stay mutual.

For an overall plan on strategy and how to implement it, Blackburn turned to the Boston Consulting Group in April 1988. BCG spent three months during the summer producing what is described as "an overall vision" for Leeds Permanent's future and assessing organisational changes needed.

BCG produced a master plan on the overall direction of the Leeds for the next five to ten years, aimed at answering Blackburn's question about what sort of company should the Leeds Permanent look to become. The answer seemed to be that Leeds Permanent should not go into transactional retail banking and current accounts, but should concentrate on its traditional core business and activities closely linked to it.

By September BCG had designed 13 functional areas - and a core team had been established to work with line managers on implementation plans. This involved a further two or three reports on plan-

ning operations along with an intensive effort to inculcate new attitudes in the top 50 managers. Work on the new organisational structure got under way in October 1988 and most of the job changes were made during the following December and January.

"I think that what BCG contributed was not just to add objectivity and expertise. We also acted as a speaking partner for Mike at a time when it was difficult for him to speak to the organisation about what he was planning and helped give him the confidence to go ahead and make changes," says Andrew Torrance, vice president of BCG. Another, tacit, benefit for Blackburn of using an outside consultancy firm may have been that it helped him win the approval of the Leeds Permanent Board for a series of drastic changes.

Blackburn decided to strip out a layer of management. Nearly half Leeds Permanent's 25 regional managers were given an early retirement package.

"I was not trained to think

'We will be content to replicate last year's mortgage business and not advance in market share next year'

in terms of firing people but the problem was how much dead wood to cut. The obvious need was to bring in talent and say cheerio to a dignified way to faithful and loyal family retainers doing their best," he says. All in all, Leeds Permanent made around 100 of its managerial staff redundant.

On the product side, Blackburn launched a Visa credit card, but decided that a retail current account was "a bridge too far" for the Leeds.

"The decision not to launch a current account was not a difficult one to take. We were never going to make it in the transaction business," he says. "When we looked at the fig-



Mike Blackburn: taking a risk by rejecting current accounts and transaction banking

ures for a current account, they were pretty horrendous. There were direct costs of £50 per current account, but the main constraint was the physical size of our average branch, about a third the size of the average Halifax or Abbey National branch."

By rejecting current accounts and transaction banking, Blackburn is taking a risk. He is flying in the face of all those who argue that success in retail banking in the 1990s will depend on current account relationships. Leeds Permanent is the only building society in the top five not to launch a current account.

However the diversification the society did attempt proved very expensive. Property Leeds, Leeds Permanent's estate agency operation, lost £5.9m last year. The Visa credit card which Blackburn launched in the autumn of 1988 with a massive advertising campaign in the press, and which did much to raise the society's national profile, lost £7.5m. The Leeds Visa card has picked up 300,000 customers in a year and Blackburn says he hopes the card will move into profit within two years.

Against this background, Blackburn took the next step last October, by announcing plans to shut down 60 of Leeds Permanent's 481 branches, most of them small operations on the edges of large towns. He also shut 24 of the 140 branches of Property Leeds.

Blackburn selected the branches to be axed by dividing the society's network into decades according to profitability. "Getting at branch data was a constant problem," he says. "Branch information systems were geared to an historical environment which was much less competitive and information was not in place to manage the business on a commercial basis."

Since then the thrust has shifted to new activities. Leeds Permanent has gone on to open new-style branches with a revamped blue and white logo, showing two outstretched hands. It has also signed a £25m deal with Olivetti to give it a fully automated financial sales service which it claims is the most advanced in the country.

With much improved annual results two years running, Leeds Permanent has fairly convincingly shaken off the lethargy afflicting it in the 1980s. After last year's rapid growth in market share, Blackburn plans slower expansion in 1990.

"We will be content to replicate last year's mortgage business and not advance in market share next year," he says.

The real - and as yet unanswered question - is whether Leeds Permanent is yet strong enough to survive the grueling competition which all players in the retail financial services markets expect in the 1990s which many believe will sweep away most of the societies in the "dangerous middle ground."

Real-life perspective

Michael Dixon on an effort to rival the UK's Management Charter Initiative

Sixty management development specialists are meeting at Roffey Park College in Sussex this week to draw up a manifesto for improving British managers' performance in the 1990s. The document is intended to be a counterblast to the proposals of the Management Charter Initiative, which have the backing of the UK's official Training Agency.

The college is organising the conference jointly with the Association for Management Education and Development, many of whose members are opposed to the charter initiative scheme. They think it puts far too much emphasis on traditional off-the-job courses, and the award of a hierarchy of paper qualifications culminating in a master's degree in business administration from an academic management school.

The opponents believe that the focus should be on what managers do in their real-life jobs, with their organisations opposing them to improve their abilities by providing support for their learning as well as keeping them under pressure to perform better.

Dr Ian Cunningham, director of Roffey Park, says that the charter initiative scheme was "an irrelevant distraction". It

falsely assumed that the work of managing could be broken down into sets of specific skills, known as "competencies", which could be instilled into people by formal training.

"That is true of some elements of management such as computer skills and quantitative analysis, and in cases like those we're keen on standard training as anybody else," he says. "But the most important part of managing consists of people-handling abilities including leadership, which the evidence suggests are not imparted successfully by academic-style courses. And how to improve those abilities is the question our conference is addressing."

The 60 people attending on Thursday and Friday will be mostly personnel executives from businesses and public-sector organisations, with a sprinkling of management tutors and consultants. The plan is that they will first share their experiences and ideas on four main topics - self-managed learning, self-development, action-learning, and the organisational support required for improving managerial performance.

Then the final session will be devoted to framing their conclusions as a practical manifesto for the next decade.

Business courses

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Tokyo-Based Japan Industry Training Course, Tokyo, January & August 1991. Enquiries: Susan Hughes or Sue Woodford, Touche Ross Management Consultants, Hill House, 1, Little New Street, London EC4A 3TR. Tel: 01-836 3000.

Executive Secretaries, February 21-23, May 16-18 1990, London. Fee: £545 + VAT. Enquiries: Mousnock International, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 01-871 2546. Fax: 01-871 3866.

Duties & Responsibilities of a Company Secretary, March 28 1990, London. Enquiries: Hayley Triffin, Marketing Executive, Tolley Conference, Tolley House, 2 Addiscombe Road, Croydon, Surrey CR9 3AF. Tel: 01-680 5683/01-686 9141. Fax: 01-686 3155/01-760 0588.

Strategy In Action 1990, March 12-16 1990, London. Fee: £2,195. Enquiries: Karen Moss, Registrar, Strategy In Action Programme, London Business School, Sussex Place, Regent's Park, London, NW1 4SA. Tel: 01-262 5050. Fax: 01-724 7875.

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ARTS

1989 was a year of retrenchment in art

For the visual arts at least, 1989 was a year like any other. It followed a regular seasonal rhythm of major shows in the public institutions around which the private sector improvised with its customary flair and spirit.

To change the metaphor somewhat, and take those great museums and galleries as the higher ground, more difficult and certainly expensive to maintain and farm, the year was unremarkable and comparatively unproductive, one of retrenchment and reorganisation rather than of spectacular harvest.

But the valley, with its myriad smallholdings and occasional large estates, is as rich and as assiduously cultivated as ever.

The mistake, tempting to make at the turn of the year, is to push the image too far, because the year of growth and harvest is not so obviously seasonal as it might be in other fields. A year is really too short a span, as the Turner Prize regularly discovers by its cost as it tries to fix a particular artist's distinction, in the making or presentation of his work, to any particular year.

Do not expect here, therefore, an abstract of what last year meant in terms of definitive trends and shifts in modern art, of remarkable new growths and significant developments.

If 1989 was more typical than significant in general terms, its character was set from its first month, with Gauguin filling the Grand Palais in Paris, and at home the National Art-Collections Fund seeking to publicise its private work of public acquisition through the hospitality of Sotheby's.

The husbandry of our national museums and galleries is not so richly productive as some might wish in comparison with the example set abroad. Whether it is the fault of Government parsimony and ideological indifference or simple mismanagement and incompetence is not here the issue.

I suspect the former, the long-running, knock-about melodrama at the V&A notwithstanding. There we see only the fruit of decades of Ministerial neglect at its rotting worst, but the problem is general. Mrs Estelle-Coll is to be congratulated not least for sticking a peg on her nose and getting on with a near-impossible job. If the stink has now washed under the proper doors, as much the better.

The Tate has followed the best part of the year, with Nicholas Serota, reorganising and re-banging. So too at the National Gallery, as the Salisbury extension goes up next door.

Will the extra Government funding, announced recently by Arts Minister, Mr Luce, make some difference? Perhaps, but it is a long way off.

But it is a national scandal that the matter should have come to such a pass. The underlying economy is sound, we are told repeatedly. We hear still of admission charges and de-accessioning and sponsorship and private patronage. Purchase grants stay at present levels while prices, Voyager-like, now whistle past Mars.

Do we hear anything of sensible tax incentives, in-lieu provision against death duties and the proper use of the Heritage Fund? We do not.

What a country! What a people! Chavich's *Three Cases of Woburn* go abroad forever because a Minister has not the wit to see them as integral to the temple, a listed building no less, built at the artist's personal direction to house them.

Or do we do him an injustice by simply the Treasury's refusal to countenance a paper transaction and under-take the sculpture, an infinitely seductive, and a great work of art by any measure.

The 1980s were a decade of great talk of conservation, preservation and "The Heritage," but clearly it was only talk. No doubt we have the civil service, we thoroughly deserve.

How different in France. It is hard to imagine President Mitterrand entertaining for one moment the thought that such a jewel in Marianne's bonnet should be given away.

Here the long-extended extension to our National Gallery, which houses one of the world's great representative collections of European painting, is being built by private money, and thank God for that. The extraordinary suburban expansion of the Louvre, with Mr P's wonderful glass pyramid to cap and celebrate it, was always and rightly seen as a great public work, not merely for the public good, but for the *Gloire de la France*.

Its completion and extended inauguration in a succession of major exhibitions was the principal cultural achievement of 1989, the year of the Bicentenary.

The principal donors, by whose gifts since the Revolution the Louvre's collections have grown, were the subject of the opening show in the early summer. Then came Michelangelo's drawings, and last the great David retrospective, which continues until February 13.

But the Louvre did not have Paris to itself, and the year began for me with Gauguin at the Grand Palais, latest in the magnificent series of definitive studies of the great French painters, that has punctuated the 1980s. And in mid-summer the Council of Europe's major effort was also at the Grand Palais, its study of the European context of the Revolution, dense, flawed but fascinating.

It has not been all doom at home. The talk may be of why

such major shows seem now to pass London by, but Paris is not so far away. The reality is that if British institutions have some plum to offer, either in exchange or co-operation, the show will follow.

The Royal Academy, independent and with an eye as ever for the main chance and a generous sponsor, always has major treats to offer. It began its year with Italian Art of the 20th century, which was spectacular and revelatory in what it brought to London from the first half of the century, but less convincing in its post-war content. Taking the hint somewhat, the sponsors, limited the subsequent and related showing in Venice to that earlier period, which allowed further and valuable examination of an important subject. The new Accademia Italiana in Rudland Gate opened in mid-summer with a most beautiful study of Morandi, one of the major figures in both those survey shows.



Certainly we were not starved of good things. During the year we had Leonardo da Vinci and Andy Warhol at the Hayward Gallery, the sublime and the subliminal, the young Andy and then Ivon Hitchens at the Serpentine, Gauguin and the Port Aven Group at the R.A.'s great Boudouville exhibition in the open air at the Yorkshire Sculpture Park; the Barbican's excellent study of that decided strain of Romanticism that runs through modern British art, and then its

survey of Russian art since the 1890s. Russian Art indeed flooded into London all year, with Roy Miles, as flamboyantly energetic as ever, in its encouragement, and the Thrush Gallery, the Riverside Studios and Ekstein-Mazure among those bringing over interesting work of all kinds.

It will take time to settle and clarify, but the appearance in the West of Russian art of the modern period is a most significant development. The show at Lingotto, the old Fiat works in Turin, covering the period in Russia from the 1890s to the 1930s was for me one of the most interesting of the year.

Any survey of a year must be arbitrary, if not actually unfair, but here are a few of the British artists who distinguished themselves in 1989. Sean Scully and Sean Ujow both had major one-man shows at Whitechapel, and Leon Kossoff is still on show at the Saatchi Gallery. Peter Cook at



The year versus *Farmers*: (top) Andy Warhol's *Ginger Rogers*, shown at the Hayward Gallery, London; (left) Gauguin's *Fastu-rum* (Boudouville), and (above) David's *La Mort de Barra*, both displayed in Paris

lery, all recent graduates, were three young artists who caught my eye. Robert Riley's *Artist's Eye* at the National Gallery was one of the most interesting and distinguished of the series. South Bank touring shows of Paul Nash's *Places*, and of the work of David Jones were each, in their own way, as delightful as it is possible for an exhibition to be. And to see Hogarth in Venice, where the British Council had sent him on his very first trip abroad, was truly remarkable.

Sad to say, in the deaths of Edward Bawden, Cecil Collins

and Robert Buhler, we saw the last of three distinguished painters of an older generation that had for too long been critically neglected. Bawden and Collins lived to see themselves accorded some due recognition at the very last, in major shows at the V&A and the Tate respectively. For Buhler too, who had long enjoyed at least the deep respect of his peers, though it must now be posthumous, that wider acknowledgement is sure to come before too long.

Sad to say, in the deaths of Edward Bawden, Cecil Collins

William Packer

Vakula the Smith

RADIO 3

When Russian musicians create confusion they do it on a grand scale. For his third opera, three years before *Onegin*, Chaikovsky chose a Gogol story, *Christmas Eve*. Given as *Vakula the Smith* at St Petersburg in 1876 it was later revised as *Chereshchki* (The Little Shoes). Rimsky-Korsakov, who also wanted to set the story, waited until after Chaikovsky's death to produce his *Christmas Eve*. That is not all — *Chereshchki* is sometimes known as *Oxana's Caprice*, while the BBC broadcast it some 20 years ago as *The Empress's Shoes*. All these changes induce a certain bewilderment not entirely dispelled by either of the versions of the Chaikovsky setting I have heard — Radio 3 broadcast *Vakula the Smith* on Saturday, with the BBC Philharmonic and the Opera North Chorus under the expert direction of Edward Downes.

This was said to be the first time the original *Vakula* had been heard since Petersburg. It sounded thoroughly well prepared. Clearly the language coaches had done their work with a will. But why English? The pawky, witticisms, the puns, the persuasively spoken by Patricia Routledge, would have set the scene well enough for an English translation of the libretto — as it was, one wondered now and again, in a plot which includes a broomstick ride from Ukraine to Petersburg and back, "where are we now and who is singing?" Good things, charming things, fit by especially in Act 3, but they hardly leave definite impressions.

Chaikovsky's visit to Bayreuth failed to turn him into a

Wagnerite but made him uneasy about writing Italianate "number operas". The obligation to be up-to-date seems to have numbed him into some pages of untidy ambivalence. The usual Chaikovskyian feet-footedness is missing. Rhythmic vivacity doesn't make up for lack of contrast of speed and mood. One begins to wonder if, in the great ballets, we don't owe the tyrannical choreographer Petipa more than we think. In his later versions Chaikovsky lightened the orchestration. Downes ensured that the voices were not covered, but the scoring rarely has the frosty rime that makes the ballets so exhilarating.

The gusto and vivid diction of Anne Collins as the witch was ably backed by Donald Maxwell's comic devil. The young lovers, Vakula the village blacksmith and the petulant Oxana who whines for (and gets) a pair of the Tsarina's slippers, were sung by American visitors. David Bender's compact tenor suited the music. Susan Roberts expressed Oxana's capriciousness with convincingly Slavonic plangency. Good supporting cast, splendid chorus. Next time they plan a Russian fairy-tale Christmas treat would Radio 3 please choose Glinka's *Ruslan and Lyudmila*, crazily episodic, leaping outrageously from style to style, but bursting with extraordinary invention — just the kind of opera to dislodge the pompous and the stuffy. More importantly, *Ruslan*, the sharp focus, the whiplash quality, Chaikovsky largely missed in *Vakula*.

Ronald Crichton

Hansel and Gretel

COLISEUM

Justly proud of their 1987 version of Engelbert Humperdinck's evergreen piece, the English National Opera have revived it for an intensive holiday run. Different principals are taking turns. Of the cast I heard on Saturday, only the Dew Fairy (Janis Kelly) and the Sandman (Maureen Brathwaite) were among the cast seen in yesterday's televised performance. But for Miss Kelly, in fact, my lot — along with the conductor James Holmes — were all new to the production; it was impressive testimony to ENO's standards of preparation that one would never have guessed.

Though David Pountney's staging exuberates in one of Stefanos Lazarides' most fantastical sets, the four central figures must still carry unstinting dramatic weight. Four, not five, because the Mother and the Witch are the same person here: this is one of Pountney's knowing psychotherapeutic treatments. Yet the literal story isn't weakened or obscured, and the extra touches of visual comedy enhance what can easily seem a treacherous affair in more "faithful" handlings. There is a modern, lovingly detailed working-class kitchen, which heaves up from the depths of the stage after the spectacular initial tableau (a village-fair of cottages twinkling under a starry sky), and reappears later

with gingham trimmings as the Witch's lair.

The sinister wood is a park with meths-swilling delinquents, Sandman and Dew Fairy among them; the Fourteen Angels of the children's nightmare vision prove, charmingly, to be familiar village personages — milkman, postman — in dreamlike white. (That tenderly ill-probably had more of the audience delving for handles than the traditional wings and haloes ever did.) Near the end, the "dead children" released from the Witch's power are a macabre sight as they grope blindly from the earth, but the final singing and dancing is cheerfully restorative.

Maria Moll makes as airily vicious a Witch (in bright, frilly, pink) as the stage is a down-to-earth Mother, sorely tried but sympathetic. Donald Maxwell's Father is a disarming scapegrace, over-partial to gin. Christine Botes and Alison Hagley are splendid as Hansel and Gretel, wonderfully natural and scruffy without stage cuteness — and like the others (not forgetting Miss Kelly and Miss Brathwaite), they sing very well. Holmes did adequate justice to the Wagnerian moments of the score while keeping them safely under control. An enchanting evening.

David Murray

Cinderella

PLAYERS AT THE DUCHESSE

The best panto has to be the one you see when you are five: after that you become a critic. But anyone feeling the need for a panto (until late January) but wanting to keep their illusions intact could do worse than visit the Players, operating from the Duchesse Theatre in Covent Garden.

The seasonal speciality of this club (which for the rest of the year indulges in an orgy of music hall pastiche) is the recreation of a Victorian panto, keeping as much of the original script as a modern audience will stand for. This year Mr H.J. Byron's production of *Cinderella* for the Royal Strand Theatre in 1880 has been dusted down, and the result, as ever, is a pantomime quite free of contemporary commercialism.

For the music the director Reginald Woolley has, in the tradition of panto, taken liberties, raiding the repertoire of Donizetti and Meyerbeer, Balfe and Blewitt (those two copied from the programme), among others, to give the panto a Victorian sound. The original music would have been the popular hits of 1880 — which makes nonsense of the complaints of those who criticise modern pantos for weaving in the latest from Kylie Minogue.

The result is a delight. The dialogue is presented in rhyming couplets, which, along with heavy punning, take the place of jokes. Both literary forms have a diminishing appeal but the production moves at such a pace that there is little time to get either bored or irritated.

And, wisely, Woolley has drenched the panto in music which is superbly sung.

Cinderella (Fiona Firth-

Spiller), obviously delighted to get the chance to sing that famous museum piece "I dreamt I dwelt in marble halls", caps a melodic performance with some unbridled colouratura. The Prince (Nelly Morrison), a very fine figure of a girl, is her musical match, her voice both strong and sweet. John Rutland, as Baron Baldersdath, is a natural Gilbert & Sullivan patter-man.

This is a very light-hearted Cinderella, the villain, Dandini (Carol Carey) in this version, hardly justifying a hiss, presumably because of cuts to the original. So we get a musical romp, with good clowning by Jim McManus as an ugly sister, which races through the traditional plot and sends everyone home happy.

Before the panto there is half an hour's community singing of music hall favourites which might slowly unfreeze the upright but then might not.

The Players is an attractively oddball club. I look forward to visiting their new theatre, hard by to the traditional home at Charing Cross, which opens on February 23.

Antony Thornicroft

Renaissance on tour
The Renaissance Theatre Company will present *King Lear* and *A Midsummer Night's Dream* in repertory on a world tour in 1990, to include stagings in Tokyo, Los Angeles, and Belgrade, among other cities.

Both plays will be directed by Kenneth Branagh, with design by Jenny Tiramani and lighting by Jon Linstrum.

Hobson's Choice

SADLER'S WELLS

It's so easy to find fault with David Bintley's *Hobson's Choice*. Funny walks, drunk jokes, gag, musical-dance routines, mugging, sentimentality, belches and a cry of "By gum!" It doesn't try to make Hobson a dance character — not that it has to. But it ought to make him an important mime character, and it doesn't. The show has no serious depth in making its comedy fly high.

When it was new earlier last year, Sadler's Wells Royal Ballet gave work in unwieldy two-act form after Balanchine's *Theme and Variations* — a long, lopsided programme which made Bintley's work look cor-ry.

long-winded, featherweight. Now *Hobson's Choice* is back in three-act form. So this makes for a more evenly balanced show (the flimsiest act is the second), the ballet feels just as long. It keeps you in the theatre for two hours and a half, and it never affords any of the mundane poetry that Charles Laughton's Hobson found in a puddle. And, trying for the earthiness of Ashton's *La Fille Mal Gardée*, it's merely shallow.

But let's not over-react. *Hobson's Choice* is designed as a crowd-pleaser for kids, dads, mums and kids, and it is vastly superior to the heaps of ballet tosh that are turned out under the

seals of accessibility. Each character, though a "type," is sharply drawn and absolutely distinct. Bintley, like Marjorie Millan in *My Darling Clementine*, has learnt from Ashton's *Enigma Variations* how to make characters dance convincingly in Victorian attire. There's an unusual amount of gestural mime for a modern ballet, most of it lucid. Through mime and dance alike, characterisation keeps consistent. Bintley hasn't designed to be as cheaply and cheerfully British since *The Triumph of Neptune* 10 years ago — a boon after a decade of his beavering away in more ambitious vein, especially at school-of-Balanchine pure dance neoclassicism. Amid Maggie Hobson's starchy business sense, her sudden admission of erotic need is touchingly managed. Hayden Griffin's detailed designs and Paul Reade's tuneful score support the action admirably. If only Bintley had bottled *Hobson's Choice* down into one terse act.

It's widely thought, however, that the public — especially the Sadler's Wells ballet public outside London — wants three-acts, and this is Bintley's third. And throughout the ballet he caters to popular taste with pat, cozy stereotyping. I saw new costumes cast this season. Boonle Moore caught Maggie's sharpness and expansive-

ness, and, as her boot-hand husband, Vincent Redmon, a talented demi-character artist, was as adorable as the choreography would permit. Bintley seldom brings off a climax well. In one of the ballet's few false moments, Maggie yawns with tiredness at the climax of her wedding night duet. This doesn't ring true as drama or dance, but it's cute and snug. And there's this Lancashire ballet for you. No reason why it should be a ballet at all, but no reason why anyone who enjoys *Last of the Summer Wine* should not lap this up.

Alastair Macaulay

ARTS GUIDE

December 29-January 4

MUSIC with OPERA and BALLET

London

London Symphony Orchestra conducted by John Georgiadis in a Viennese evening with music by Strauss and Lehar. Barbican Centre (Mon, Tues) (638 5881)

Paris

Kathryn Harries (soprano) with Michael Pollack (piano). Audition des Ballets (Tue) (4022222). Baroque Music — around Montclair's cantatas with William Christie as conductor and harpsichord soloist (Thurs). Auditorium des Halles (4022222)

Amsterdam

Rotterdam Philharmonic Orchestra conducted by Valeri Gergiev with Mstislav Rostropovich (cello). Prokofiev, Shostakovich (Thurs). Concertgebouw (718345)

Frankfurt

Variete Kessel by Bernhard Paul (all week). Alte Oper.

New York

New York Philharmonic. Zubin Mehta conducting with Pinchas Zukerman (violin). Haydn, Wolfgang, Sibelius (Thurs). Avery Fisher Hall (674 5779)

Washington

National Symphony. Craig Feltner conducting Stravinsky, Mozart, Beethoven (Thurs). Kennedy Center Concert Hall (467 4600)

Chicago

Chicago Symphony. Stuart Chelander conducting with Stephen Bishop-Kovacevich (piano). Meale, Beethoven, Strauss, Grieg (Thurs). Orchestra Hall (435 5838)

Tokyo

Wiener Volksoper Orchestra and soloists conducted by Edgar Seltenbach. Strauss, Lehar. Suntory Hall (Mon-Thurs) (505 1010)

Wiener Johann Strauss Orchestra, conducted by Alfred Echter. Strauss, Sankumara, Ormandy Hall (Thurs) (4081290)

London

Royal Opera, Covent Garden. The revival of *Der Freischütz* brings back to Covent Garden the production's original conductor, Colin Davis, and leading tenor, René Kollo; the cast also includes Katarina Martella, Judith Howarth, and Hartmut Welke. English National Opera, Coliseum. The 1987 David Pountney magical production of *Hansel and Gretel*, a triumph of intelligent modern operatic rethinking; reassesses most of the original team — Mark Elder (conductor), Edma Robinson and Kathryn Pope in the title roles, and Felicity Palmer and Norman Bailey as the parents. Further performances of Richard Jones's witty, deadpan, offbeat production of Prokofiev's *Love for Three Oranges*. Ballet, at Covent Garden, Ashton's *Cinderella* is revived (Tues and Thurs), at Sadler's Wells two

good triple bills can be seen. At the Royal Festival Hall, English National Ballet continues to purvey its undistinguished version of *Macbeth*.

Paris

Théâtre des Champs Elysées. The Bolshoi Ballet School is followed by Leinhardt's Boris Eismann Ballet Theatre with *The Devil and Figure*, both choreographed by Boris Eismann (4703637)

Salle Pleyel. Budapest Symphony Orchestra conducted by Istvan Bogor accompanied by the Sophtone Ballet (4533879). Théâtre de la Ville. Wim Vandekeybus and Thierry de Mey, members of the Flemish nouvelle vague arrive with the premiere of *Les Poils de la Main* (4274227)

Amsterdam

Musiktheater. The National Ballet in *The Sleeping Beauty*, choreographed by Peter Wright, with soloists for the New York City Ballet. Compagnie Maguy Martin in the Dutch premiere of *Ek, qu'est ce que ça m'a fait à moi?*

Brussels

Théâtre Royal de la Monnaie. The Monnaie Dance Group — Mark Morris in *Sadler's Choice*, choreographed by Peter Wright, with soloists for the New York City Ballet. Compagnie Maguy Martin in the Dutch premiere of *Ek, qu'est ce que ça m'a fait à moi?*

Berlin

Opera, *Somerset and Delia* in Gian Carlo del Monaco production with Marijana Lipovšek, Wladimir Atlantow, George Fortuna, conducted by Jesus Lopez Cobos. Beethoven's 9th symphony with Pinar Lorenzer, Raja Borcia, Peter Seifert and Julien Robina. Further offered *Hansel and Gretel*, *Orpheus in der Unterwelt* and *Die Walküre*.

Hamburg. Opera, *Agnes Onegin*, sung in the original language, has a strong cast led by Olive Fredricks, Katalin Pitti, Daphne Evangelatos, Wolfgang Brendel and Hans Peter Blochwitz. *Don Pasquale* is a well done repertoire performance. *Die Frau ohne Schatten* features Carmen Rempel, Julia Juon, Heide Dornisch, Robert Schmitt and Harald Stamm.

Cologne

Opera, *La Finta Giardiniera* has fine interpretations by Michael Myers, Teresa King, John in Pierre, Janice Hall, Andrea Andamian and Daria Brooks. *Die Zauberflöte* is sung by Susan Burghardt, Teresa Ringholz and Dieter Schwaiblmair. *Die Fledermaus* returns.

Rome

Opera, *Aida* is sung by Alessandra Marc, Diana Curry, Lando Bartolini, Giorgio Zancanaro and expertly conducted by Dennis Russell Davies. *Der Wasserschauer* has wonderful vocal Vance choreography. Udo Zimmermann's performance of his opera *Die wunderbare Schusterin* has a strong cast led by Maria Fumagalli, Rolf Hansen, Brigitta Lindner and Christine Obermeyer.

New York

Metropolitan Opera. Nello Santi conducts the first seasonal performances of *Turandot*, with Gwyneth Jones in the title role, Aprile Millo as Liu, Vladimir Popov as Calaf and John Macurdy as Timur. Hermann Michael conducts *Die Fledermaus* with Karen Huffstodt as Rosalinde, Brigitte Farnbacher as Prince Orlofsky and Richard Drews as Alfred. James Levine conducts *Wozzeck* with Hildegard Behrens, James King and Graham Clark. Performances continue of August Everding's new production of *Der fliegende Holländer*, conducted by James Levine with Eva Marton, James Morris and Paul Plishka. Lincoln Center City Ballet. The mixed repertory resumes with performances of *Dances, Echo, and Movements*. New York State Theatre, Lincoln Center (870 5570)

Washington

Washington Opera. Performances resume with *The Merry Wives of Windsor* with Kenneth Cox as Falstaff and Sheryl Woods as Mistress Ford, conducted by Fabio Mechetti in Leon Major's production. Eisenhower (467 4600)

Chicago

Lyric Opera. Barbara Daniels is Rosalinda and Neil Rosenheim sings Alfred in director Giulio Chazalot's new production of *Die Fledermaus* conducted by Julius Rudel. Lyric Opera (532 2944)

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FINANCIAL TIMES

Decade of democracy

"LIBERTATEA." THEY CRIED on the streets of Bucharest, at the close of a year the like of which Europe has never seen, not even in 1848. This word, the "libertas" of republican Rome, brought 1989 to its glorious climax. With the bloody uprising against Ceausescu, the totalitarian epoch in European history, begun by Lenin in 1917, has virtually ended, with Albania the sole, unabashed survivor.

What is more, it is Lenin's successor, Mikhail Gorbachev, who has been midwife to this rebirth of liberty. Yet, 10 years before, on Christmas Eve 1979, Mr Gorbachev's despised predecessor, Leonid Brezhnev, authorised the invasion of Afghanistan. Within just a decade the Soviet Union has come full circle. Ten years ago it intervened bloodily to save an unpopular Communist tyranny in Afghanistan; now it has supported the overthrow of an equally unpopular Communist tyranny in Romania.

The invasion of Afghanistan provided a dismal end to a dismal decade. In the 1970s, it was the industrial democracies that were often judged ungovernable. The 1980s, by contrast, have been the decade of democracy. For what has happened in eastern Europe, however remarkable, has not been an isolated event. Democracy was restored to Argentina in 1983. In 1986, President Marcos of the Philippines was overthrown by "people power", amidst scenes that were to be repeated throughout eastern Europe in 1989. Then, in 1987, the Republic of Korea enjoyed relatively free presidential elections.

Apart from the events in eastern Europe, 1989 - a true *annus mirabilis* - also saw the first fairly genuine elections in the Soviet Union and Taiwan, the restoration of democracy to Chile and Brazil and a peaceful transition from the Nehru dynasty in India, the world's most populous democracy. In Japan popular outrage over corruption shook the Liberal Party's oligarchs. Of the world's major powers, China alone resisted the tide, but the "victory" in Tiananmen Square may yet prove Pyrrhic.

If the 1980s have been the decade of political liberty, economic freedom has not been far behind. The 1970s were a "decade of disorder," the title of an editorial published by the Financial Times on December 29, 1979, which noted that "there is certainly a greater danger than at any time since the 1930s of a retreat from liberalism of every kind." But, it continued, "this fear can easily be overcome."

Faith in markets

It could indeed. This was the decade of "Thatcherism" and "Reaganism," of renewed faith in markets, and of seven years of sustained growth and moderate inflation in the industrial democracies. Nor was the success that follows from reliance on markets restricted to advanced countries. It was also seen in the dynamic economies of east Asia and, more haltingly, in the fruit of economic reforms in India and China. Even in Latin America, Chile managed to rise above the gloom of the "lost decade" and prosper.

The 1980s may have been the decade of democracy and economic liberalisation, but they have also been that of debt. The dire consequences of the 1970s have marked most deeply those countries of Latin America and Africa that borrowed on the back of high commodity prices - including for oil. In the 1980s, their profligacy has been savagely punished by weak commodity prices and high real interest rates. In too many of these countries tentative efforts at reform have been balked by the size of their problems and the populism of their politics.

If political and economic freedom have been the warp of the 1980s, populism is a coarse web that weaves a poor quality fabric. But there are finer threads as well. It is no accident that all the industrial democracies are market economies or that the fledgling democracies of eastern Europe have the same aspirations. The market economy is not only a source of prosperity and an element of freedom, but also the foundation of democracy. The market protects the state from civil society and vice versa. Without that separation, democratic politics come to resemble civil war.

Democracies crumble when the state encroaches too far on the market, as it has in countries like Argentina and Brazil. In Chile and Turkey, the same tension led to the restoration of the market through dictatorship. Yet authoritarian, market-based economic development carries the seed of its own destruction. A prosperous society will, in the end, demand political as well as economic freedom, as has been shown in Spain, in Chile and in South Korea.

For all the success of the 1980s, much remains to be done in the 1990s. In many developing countries, in eastern Europe and in the Soviet Union as well, working market economies now have to be established to underpin the stability of their new democracies.

The industrial countries have a leading role to play in securing these further changes. First and foremost, they must preserve the liberal exchange of goods, services and capital that makes up the global market economy. Further liberalisation of trade is a central task for the 1990s - for 1990, in fact, which is when the Uruguay Round of multilateral trade negotiations is expected to be completed. Equally important will be the preservation of monetary stability, whatever the short-run costs.

Swimming in wealth

But more is required of the developed countries than this. In the 1980s the US became the world's main borrower, while developing countries transferred resources to their creditors. Like misers, Americans have become obsessed with their poverty, while swimming in wealth. One consequence has been their deep suspicion of all objects of public charity.

In consequence, the burden of international assistance falls increasingly on Japan and western Europe. Unhappily, the conventional wisdom now is that aid is wasteful, but this is untrue. The art is to aid those who want to make decisive changes, not to buy the acquiescence of those who do not. When a suitable object is found - as now in eastern Europe - then assistance must be more than a drip-feed. It must be large enough to secure a cure.

In short, during the 1990s the industrial democracies face two challenges: first, to sustain their economic and political co-operation, despite the weakening of the external political threat and, secondly, to aid those with democratic aspirations to make the economic changes, without which their reforms will falter. Nor can assistance to the Soviet Union be excluded, for the entire world has a stake in Mr Gorbachev's success, however improbable it is beginning to look.

George Orwell concluded his classic, 1984, with a despairing vision of a broken Winston Smith in love with Big Brother. History may not be at an end, but that nightmare at least must be. The notion that human beings are infinitely malleable has been tested to the limit by communism - and proved false. In country after totalitarian country, young people who have known nothing but the big lie have risked their lives for the truth. This is the deepest lesson of 1989. In the 1990s, those who have lived in peace and freedom must not fall those who have stood the test of totalitarianism - and won.

OUTLOOK 90

"THE HARSH TRUTH is that if the policy isn't hurting, it isn't working." Those words of Mr John Major, the Chancellor of the Exchequer, provide a suitably wintery text as one considers economic prospects for 1990. It seems increasingly clear that the policy is hurting, though one must distinguish between the pain from bumping one's head against the ceiling and the pain from hitting the floor.

The problem with the British economy is that demand grew far too rapidly in 1987 and 1988, and was still strong in the first half of 1989. Industry rose gallantly to the challenge and produced a remarkable growth of output, but the strains began to appear in the form of capacity limits and shortages of skilled labour.

The most acute pain is felt by those businesses that expected growth to continue at the heady rates of the past few years. For example, the current level of retail sales reflects the exceptional, and unsustainable, growth of spending since 1986. But that may be little comfort to a retailer who expanded his capacity in 1989 in the hope that growth would continue at those rates.

With the wisdom of hindsight it is easy to list the policy errors that led to the UK's present difficulties. The most important was the failure to realise that the combination of financial deregulation and favourable economic conditions would lead to an unprecedented growth in personal borrowing and consumer spending. That error can certainly be excused. It is almost impossible to predict how individuals will respond when completely new opportunities become available to them. Who could have expected that deregulation and increased competition in the mortgage market would raise personal borrowing to the point at which its ratio to income is higher than that in the United States?

Unfortunately, other policy changes, including the reduction in interest rates in early 1988, added to the problems. But Britain has now had very high interest rates for over a year. Their effect on retail spending has been dramatic. The fear is that the slowdown in consumer spending will be followed by a slump in capital spending leading to a severe recession in 1990.

The risk is there, but a recession seems unlikely. Certainly the UK will not experience a recession on the scale of 1974-75 or 1980-81. On those occasions, there were world-wide recessions. This time, even if the US has a weaker year, there will be strong growth in Japan and Continental Europe.

In 1976 inflation was more than 25 per cent. In 1980 it was over 10 per cent. Today's problem seems modest by comparison. In 1980 there was the extra difficulty of the rapid rise in sterling. Finally, average earnings are likely to rise by at least 2 per cent in real terms in 1990. Unless there is a dramatic rise in unemployment the growth of real incomes should ensure that consumer spending is at least held at its current level.

The Treasury is forecasting that there will be no increase in domestic demand in 1990. Consumer spending, fixed investment and government consumption are expected to grow, but demand will be held back by de-stocking. However, GDP is expected to grow by 1 per cent thanks to an improved trade balance.

Our view is close to that of the official forecasts. Consumer spending

Brighter prospects after gloom

Alan Budd analyses Britain's economic outlook, and argues that a recession seems unlikely in the year ahead

is projected to rise by about 1½ per cent. Total fixed investment is expected to rise by about 3½ per cent, with manufacturing investment rising by about 3 per cent. Investment in dwellings is expected to fall by 4 per cent. We expect stock levels to fall.

We share the Treasury's view that the trade balance will help to boost the economy in the year ahead. The performance of exports was the great success story of 1988. Exports of goods, excluding oil, were about 11 per cent higher, in real terms, than in 1988. That was the best performance since 1976. We expect total exports to rise by more than 8 per cent in 1990. The slower growth of domestic demand should cut the growth of imports to about 3½ per cent. The current account deficit should fall to about \$15b in 1990.

That outlook suggests a marked change from the boom of 1988, when domestic demand grew by over 7 per cent. GDP (excluding oil) is likely to grow by about 1½ per cent, and it is probable that unemployment will start to rise later in the year.

There will be pain, but will there be gain? The whole point of tightening policy is to cut inflation. In an ideal world the policies would work directly without affecting output - but in practice it is inevitable that the growth of real demand must be slowed down. The hope is that weaker demand will bring down inflation, first by squeezing profit margins and then by slowing down wage increases. The question is whether prices, and then wages, will respond. At the risk of complacency it can be said that, while the problem of bringing inflation down is difficult, it should not be insuperable.

Producer prices in West Germany are rising at an annual rate of about 3½ per cent. In the UK the rate is

fits out in higher wages. In recent years, producer prices in West Germany have risen towards the UK inflation rate.

The second chart shows that the stability of producer prices in the UK has been maintained despite wide fluctuations in both input prices and unit wage costs. It is true that unit wage costs are now rising more rapidly because pay settlements are accelerating and productivity growth is slowing down; but the main effect, as the growth of domestic demand slows further, is likely to be on profit margins. This view is supported by the latest CBI survey.

That suggests that by the end of 1991, the UK's inflation rate for manufactured goods will be close to that of its European competitors. However, there will be one important difference. Inflation at that rate will only be possible if demand is kept deliberately weak in the UK, and that in turn will require high interest rates. The true test of whether Britain can join the Exchange Rate Mechanism of the European Monetary System is not only whether the UK can match the inflation rate on the Continent but whether it can do so if its interest rate is closer to the EC level. That may take rather longer.

We expect retail price inflation to be about 6 per cent by the end of the year. The actual figures will depend partly on whether there is any cut in the mortgage rate in 1990. We are forecasting that base rate will be cut to 14 per cent in the course of the year, but at best that is only likely to involve a cut in the mortgage rate of ½ per cent.

The policy dilemmas that will face Mr Major during 1990 were well illustrated by the economic statistics published in December. For example, the batch produced on December 14

UK ECONOMIC FORECAST (annual % change)

	1989	1990
GDP	2.1	1.8
Non-oil GDP	3.2	1.4
Consumers' expenditure	3.3	1.4
Fixed investment	6.7	3.7
Export volumes (goods & services)	8.0	8.0
Import volumes (goods & services)	10.2	8.4
Retail prices (CPI)	7.6	6.0
Current account (\$bn)	-20.8	-14.7

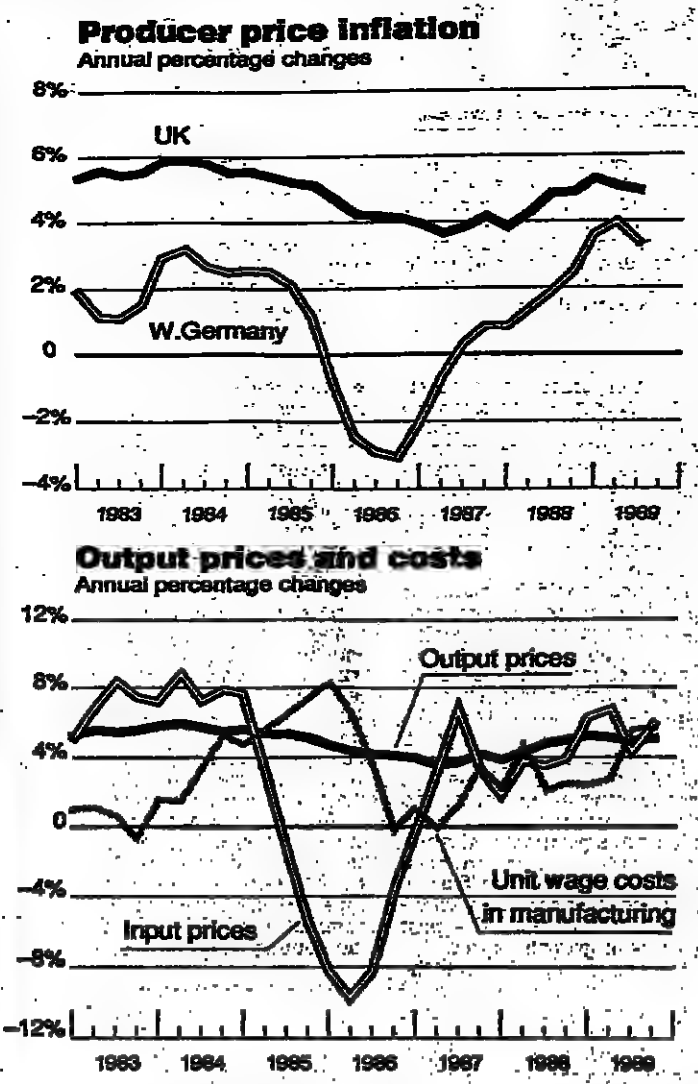
about 5 per cent. The discrepancy is far smaller than that between rates of retail price inflation, partly because of the rise in the mortgage rate. The inflation rate in manufactured goods in West Germany is also likely to accelerate - in spite of the appreciation of the D-Mark - and German employers face some UK-sized pay claims.

As the charts show, producer prices in the UK have been rising at a steady rate of between 4 per cent and 6 per cent since 1983. We failed to take advantage of the fall in oil prices in 1986 - in effect we paid all the bene-

showed that the growth of manufacturing output had slowed down and that unemployment was falling at a slower rate. It also showed that earnings were accelerating, mainly because of higher pay settlements. Labour costs per unit of output were also accelerating because the growth of productivity was slowing down. That is what one would expect at the end of the boom - inflation accelerates and cost pressures increase as growth slows down.

Does the Chancellor respond to the signs of accelerating inflation or to the signs of slower growth? In principle

UK



ple it is leading indicators rather than lagging indicators that matter, but it is a brave man who relaxes policy while inflation is still accelerating. The most difficult policy issue, at least until the UK becomes a full member of the EMS, will be the role of the exchange rate in the conduct of monetary policy. Like Mr Lawson, his predecessor, Mr Major has said that he favours a firm exchange rate, yet within a few weeks of his becoming Chancellor there was a fall of more than 6 per cent in the value of the pound against the D-Mark - although there was little change in the sterling to dollar rate. The fall in the effective exchange rate during 1989 was over 11 per cent. Is that good news or bad news?

The most optimistic interpretation of the rise and fall of sterling since late 1986 is that it is an efficient market response to the boom. While the rate rose it provided the mechanism through which additional resources were transferred to the UK. The alternative would have been more rapid inflation. On that argument, the Government was wrong to have prevented sterling from appreciating further during 1987 and 1988. Now that the boom has ended, the argument suggests, it is perfectly sensible to fall back.

But has the fall gone too far? If we take the depreciation of sterling against the D-Mark since October 1988, is there not now a serious risk that firms that sell products in Europe will rapidly raise their sterling prices by another 6 per cent and that this will feed back to pay and prices in the UK?

The answer will depend on whether demand conditions are sufficiently

weak in domestic markets to hold down prices at home. The balance of evidence increasingly suggests that this is so. Apart from the indications which show what is happening to demand and output, the leading indicators also point to a further slowdown. Narrow money (M0), the Government's preferred monetary indicator, has slowed, as have broader measures of the money supply.

Thus, Mr Major may have been right to let the exchange rate fall rather than raise interest rates. But that does not mean that he can ignore it. Whatever the arguments about the role of the exchange rate, the following statement can be made with confidence. A policy that allows the exchange rate to fall will be more inflationary than a policy that does not. If Mr Major is serious about bringing inflation under control he will be reluctant to let the exchange rate fall further.

Concentration on the serious short-term problems that the UK economy is facing should not obscure the great successes that British industry has achieved in recent years. Once the problems of excess demand have been solved, the economy should be able to revert to growth of about 3 per cent a year with an inflation rate that matches that of its Continental competitors. The over-rapid growth of 1987 and 1988 requires a period of adjustment. The process started in the second half of 1989 and will continue during 1990. But by the end of the year the prospects should be distinctly brighter.

Alan Budd is Economic Adviser to Barclays Bank.
Forecasts for West Germany and Japan will appear tomorrow.

Fallacy of the big idea

■ Britain's Labour Party seems to me to have entered the new year with considerably better prospects than most people are admitting. The Party has been in the lead in the opinion polls far enough and long enough for it to be quite hard to overtake, and there is no obvious good news on the horizon for the Government.

Why then the general reluctance to admit that Labour is in with a strong chance? One of the reasons is that Mrs Thatcher's administrations have been in mid-term trouble before and have recovered to win the subsequent general election. But that is an extraordinary extrapolation. There is no rule saying that past trends must repeat themselves. On the contrary, there is a much safer rule of thumb which suggests that eventually the pendulum swings. The tricky question is when.

A more fashionable reason advanced by commentators is that Labour under Neil Kinnock has yet to develop its "big idea". Yet that idea is based on the assumption that big ideas win elections and that parties remain in opposition till they find one. There is no evidence for that. It is not even demonstrable that Mrs Thatcher won on a big idea in 1979. Her platform then was not much different from Tory platforms over the years since 1945. Ideas like privatisation came later.

The same is true of other countries. The Social Democrats did not reach government in West Germany in the 1980s because of a particular idea, but because people were growing tired of the Christian Democrats and the Social Democrats had made themselves respectable. They had, in fact, borrowed many of the Christian Democrats' clothes, but wore them with a different style.

Equally, François Mitterrand defeated President Giscard

d'Estaing in France in 1981, largely because much of the electorate was fed up with Giscard. So far as Mitterrand had big ideas at the start, they turned out to be bad ones. It could be the same with Labour. The last thing the party needs now is a big idea, and one doubts if the electorate will believe the shadow cabinet if it claimed to have produced one.

Gentle

■ At least one of our national newspapers refuses to accept the word "died" in announcements in its death columns. That may explain some of the euphemisms which appear in its place, though it seems to me a peculiar form of censorship. The explanation given by the newspaper is that since the column is headed "Deaths", the fact that someone has died is self-evident. It would be more convincing if the rest of the paper's columns were governed by such discipline. In that way, a lot of tautologies and repetitions might be avoided.

Censorship

■ On the subject of censorship, it will be a long time before the BBC can be forgiven for refusing to show the death scene of the Ceausescus on the screen. It has always been the case that there is potentially far more violence in news programmes than in fiction. Yet once it was accepted that there should be some form of censorship of fiction under a committee of eminent persons like Lord Rees-Mogg, it became all too likely that there would begin to be a censorship of fact.

That has now happened. The execution of the Ceausescus was a piece of history. I should have liked to see it for that

OBSERVER



reason alone, just as I should have liked to see documentary evidence of the French Revolution, had there been television at the time. No one would have been obliged to watch it and for someone to say that it was unsuitable to be shown could set a very dangerous precedent.

Nature note

■ A tropical love nest is drawing excited crowds in a rural English setting. Visitors to the Slimbridge wildfowl centre in Gloucestershire are watching eagerly as a hummingbird sits on two eggs in a tiny nest, made of wool and hair, on the end of a hibiscus branch. The mother-to-be is a second-generation Slimbridge bird, having hatched in the tropical house nearly 18 months ago. Hummingbirds do not have a seasonal breeding pattern as they live in the tropics, and at Slimbridge they breed once the English summer is over. But because of the very hot July and August

they did not start courting until quite late last year. The happy event is expected in the first half of January, but it will be another three or four months before they gain their brilliant plumage - once plundered to adorn ladies' hats.

Cadastral

■ Clendon call from the January issue of Lloyds Bank Economic Bulletin: "It is time to initiate a cadastral survey of the UK, another Domesday Book," the Bulletin demands. "A new Domesday Book would be a fitting way to commemorate the year 2000."

The article throws up some intriguing facts. For example, between 1970 - the year when Mrs Thatcher became Prime Minister - and 1987, the amount of UK farmland owned by the central government doubled from 3½ per cent to seven per cent. Central government includes the Crown, the Forestry Commission and the Ministry of Defence. No reason has ever been given for this rise, which seems odd in an era of privatisation.

Also, in the 30 years to 1979, farmland was an exceptionally good investment. The trend changed in the 1980s, but towards the end of the decade its worth began rising again. There is no obvious agricultural explanation. The guess must be that land is being held and acquired for its future development potential.

We would know more about this, if the Government had not cut back on its statistical services. Incidentally, a cadastral survey is one which shows the precise measurement, value and ownership of every plot of land in the country and serves as a basis for taxation. Just like the Domesday Book.

Seasonal

■ Sign in a Surrey garden centre: "A Happy New Year to all our Weeds."



OUTLOOK 90

Sometimes, there really is a wolf

Lawrence Summers looks at prospects for the US economy in the coming year and beyond

The current US recovery has now celebrated its seventh birthday, having survived unprecedented currency gyrations, one and a half stock market crashes, and budget and trade deficits which led many observers to predict its early demise.

Just as at the end of the 1980s, sustained growth has led people to believe it can continue indefinitely. The majority of American forecasters do not expect a recession to begin within the next year, and a number do not expect a recession to begin even by 1992. The increasingly optimistic tide of opinion extends beyond the near-term outlook to relative serenity about the budget and trade deficits and America's competitive position.

The optimists could be right, as they have been in the recent past. But the American economic performance faces dangers over all horizons. In the short term, as sector after sector turns weak, there is about an even chance that the recovery will not see its eighth birthday. In the longer run, the twin deficit problem could mean a very hard landing at any time, and structural deterioration in America's competitive position continues.

After a decade of debt-financed growth, the outlook for the US economy is much bleaker than those who naively extrapolate the past several years of growth expect.

The consensus view is that the economy will grow at an annual rate of between 1.5 per cent and 2 per cent from the fourth quarter of 1989 to the fourth quarter of 1990.

Justifying even the relatively low consensus growth rate by adding up the components of demand is difficult. For the first time since 1982, all sectors of the economy might weaken simultaneously.

● Rapid increases in export demand which propelled the economy during 1987 and 1988 are just about exhausted, as the full effects of the dollar's 1985-87 depreciation have now worked through, and the currency's recent strength (in reality, the dollar is now no less than 25 per cent from its 1987 low against the yen) is likely to eliminate foreign trade as a source of increased demand in 1990.

● Business investment probably declined during the fourth quarter of 1989. It is not likely to show much strength, and may even decline, in the first half of 1990. Corporate cash flow and profit measures continue to drop sharply, and the declines that have already taken place will affect investment.

with a lag. Office equipment investment, which accounted for the lion's share of investment growth during the 1980s, has slowed to the point where lay-offs have become commonplace on Boston's Route 128.

● Government spending will not drive the economy forward. State and local governments around the country, particularly in the north-east, are in financial trouble and are cutting spending. Federal spending is not slated to increase and could fall if weapons programmes are slashed in anticipation of sharp reductions in future defence budgets.

● The consensus view expects consumer demand to drive the economy in the first half of 1990. It is true that consumer confidence remains high by historical standards. However, consumer confidence declined in November and surveys suggest that consumer will begin to take on debt has declined sharply in recent months.

More importantly, awareness of the weakness in the real estate market is spreading slowly. In recent weeks dozens of stories have appeared predicting declines in the national price of houses in much of the country. These predictions will

money and output, brought on by financial deregulation, the increasing importance of international trade, make the task of fine tuning the economy even more difficult today than it has been in the past.

There is a possibility, if not a probability, that past monetary policies have been insufficiently accommodative to avoid a mild recession in 1990. A crucial question for the future is whether the Fed is more likely to err on the side of inflation or recession over the next year. This depends on how inflation evolves, and on how fragile the financial system proves to be.

On inflation, the risks do not look serious at the moment. With the exception of gold, which is artificially buoyed by political developments, commodity prices are very soft. In spite of relatively low unemployment, wage costs appear to be under control.

For now, it appears that the Fed has room to loosen monetary policy, but it will have to be very careful. If its commitment to attack inflation is seen to weaken, long bond rates could rise significantly, the dollar could fall, and wage demands could escalate.

The risks associated with

unlikely to call forth a monetary policy response.

Real estate is a different story. Significant declines in house prices would increase financial fragility, and put the Fed in a difficult position since actions to inflate might not reduce and might even increase long-term mortgage interest rates.

The most likely outcome for next year is very slow growth. But it is important to recall that most forecasters miss most recessions. The consensus slow growth forecast could prove too optimistic in many more ways than that it could prove too pessimistic. Monetary policy is on hold for the moment. However, if growth slows further, it will turn expansionary - but probably not quickly enough to avert a mild recession.

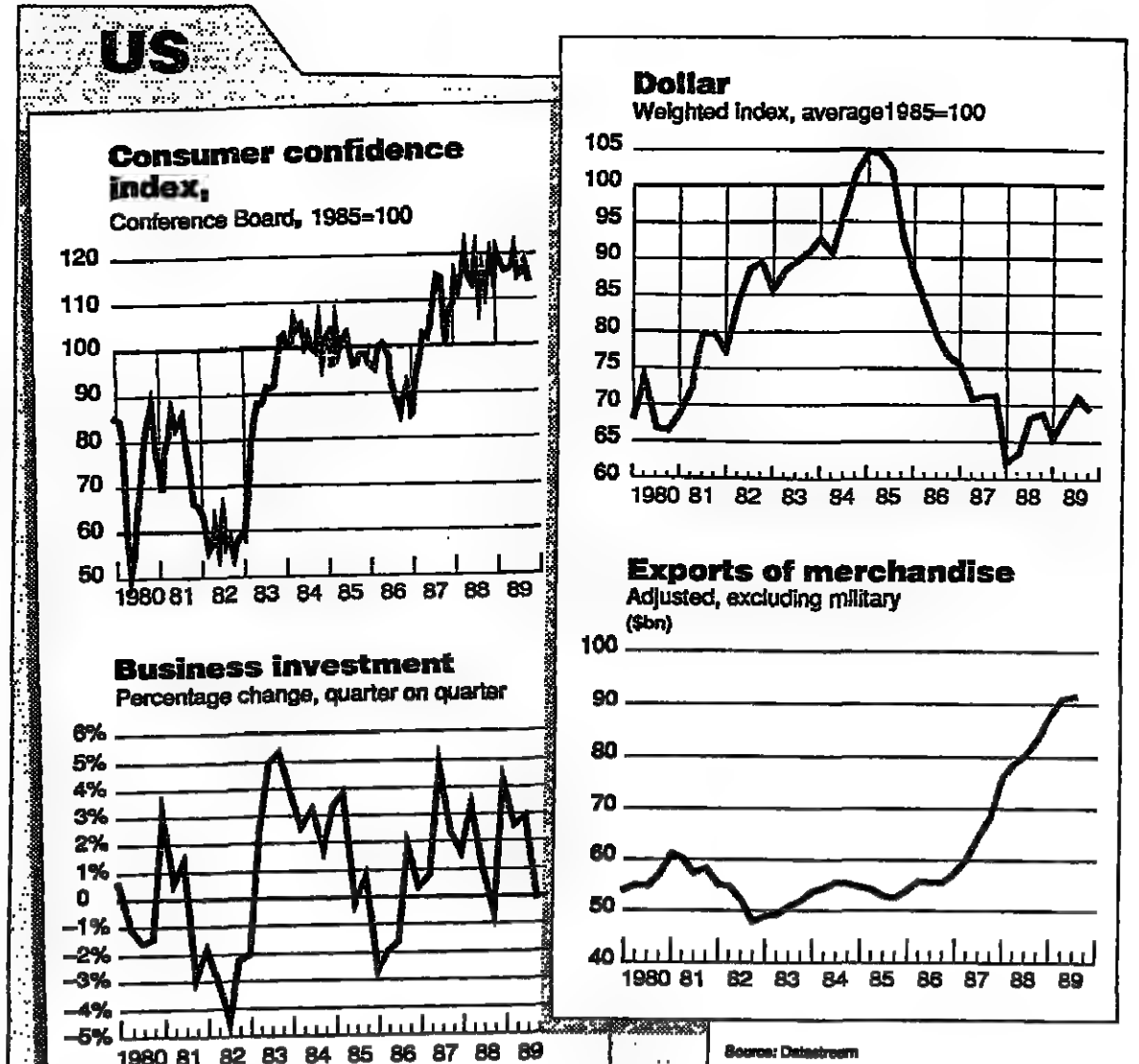
Nevertheless, any recession that does take place is not likely to be too severe. There is no current need for the sort of wrenching disinflation that took place in 1975 and 1982.

Layered on top of these cyclical developments is the continuing risk of a hard landing brought on by the problem of the twin deficits (on the federal budget and the current account of the balance of payments.) The US current account deficit is likely to start rising again in 1990, given the recent strength of the dollar. International borrowing has been used to finance consumption rather than investment. The share of total consumption in GNP is at record levels, and net plant and equipment spending during the 1980s has been far weaker than in any previous decade - in spite of heavy borrowing from abroad.

No fundamental change in fiscal policy or in private saving that might solve the over-consumption problem is in the offing. In a more than \$5 trillion (\$5,000 bn) economy, budgetary fiddling over \$10bn or \$20bn makes very little difference. Any peace dividend from the ending of the Cold War is already massively over-subscribed.

The reality is that unless a crisis forces big policy changes, the US national saving rate will remain under 5 per cent for the next 5 years. This is less than two thirds of the savings rate the US maintained during the 1970s and less than half the savings rate of the average OECD nation.

The crucial question then becomes how long can the US



finance its current low level of investment by borrowing from abroad, and by selling off domestic assets, rather than from domestic saving.

The strength of the dollar this year was caused by foreign investors' perception that US assets looked very cheap. Given that the US share of world stock market value has nearly halved in the 1980s, there is merit in this view. As long as it continues to be widespread, the US will be able to postpone adjustment by financing its current account deficit indefinitely.

The problem is that no dollar asset is cheap if the dollar is going to fall sharply within the coming year. As America's foreign debt increases and economic frictions with its traditional allies begin to supplant traditional national security concerns, it becomes increasingly easy to construct hard landing scenarios where foreign investment in the US dries up.

Combine a recession which reduces US interest rates and equity values and reduces confidence in US financial institutions with some

unfavourable trade deficit news (and the push towards protection that would surely follow declines in the manufacturing sector). Factor in widespread support for politicians vowing to restrict efforts to make Americans "tenants in their own country." Add in tension between the US and Japan which leads the Japanese not to intervene or use administrative guidance to force financial institutions to stabilize the dollar. Finally, let progress towards eastern European integration continue rapidly so that there are substantial investment opportunities in Europe, and let Indonesia, Thailand, and possibly even the Soviet Union emerge as strong magnets for Japanese capital investment.

Under such a scenario, foreign investment in US financial institutions could easily dry up, as the view that the US will never come near to balancing its trade without a substantial reduction in the dollar took hold. The Fed would then have very little room to manoeuvre, because actions to attract capital would reduce the liquidity of struggling financial institutions, and actions to provide liquidity would only fan the flames of dollar decline. Interest rates would soar, investment would collapse, and a period of stagflation would ensue. Eventually, a sharply reduced exchange rate would spur enough investment demand to spur the economy forward, but the wait would be acutely painful - not only for the real economy but also for holders of US stocks and bonds.

As the history of the last seven years demonstrates, the risk of crying wolf about the American economy is a real one. Its resilience may continue - neither recession nor hard landing is certain - but American optimism lacks the solid foundation in recent developments that is now so easily found in both Asia and Europe. In the end, the wolf ate the boy. It would be a mistake to bet too strongly on the American economy in general or the dollar in particular over the next few years.

Lawrence Summers is Nathaniel Ropes Professor of Political Economy at Harvard University.

LETTERS

Radical reform of vocational training has begun

From Sir Bryan Nicholson

Sir, in his feature article "The need to stay the course" (November 29) Michael Prowse gets right the analysis of the educational problems of 18 to 19-year-olds. He is soundly pessimistic about the solutions on offer.

The Confederation of British Industry Vocational Education and Training Task Force which I chaired - and the report of which was unanimously endorsed at the CBI Conference last November - made the radical proposals he calls for. The report sets out a coherent framework to guide and structure young people's learning regardless of whether the courses they undertake are principally academic or principally vocational. Furthermore it will erode the present misconception that "vocational" courses are somehow "second class".

The framework is called "careership." It is based in part

on the successful German dual system but adapts it to our particular circumstances and builds on many of the strengths of our present system. It involves individual records of achievement and action plans drawing on strong independent careers guidance and advice and it sets world class targets (since endorsed by Government) for what needs to be achieved. It is available to every young person from the age of 14.

Of course we need to drive up the rate at which those over the age of 16 stay on in full-time education; but this is not the first priority. The first priority is to raise the sights and the achievements of the 60 per cent who do not stay on after 16.

Employers propose the elimination of 16 to 18-year-old employment that does not guarantee structured training leading to recognised qualifications at least the vocational

equivalent of five GCSEs at A-C grade. To achieve this by 1995 for almost all young people would be a quantum leap from where we are now with youth training scheme and general workforce training. The National Council for Vocational Qualifications (NCVQ) is drafting these qualifications.

It is true that in the past vocational qualifications have often been too narrowly job-specific. This will not be so in the future as NCVQ and employers are now committed to broad-based qualifications with so-called common learning outcomes: effective communication, applications of numeracy and technology, understanding of work and world, personal and interpersonal skills, problem solving and positive attitudes to change. This will provide a foundation not just for work but for continued learning through life.

Each young person should

have an Exchequer-provided "credit" to be used to fund the costs of becoming qualified up to the vocational equivalent of two A levels. (Just as in practice happens when someone stays on in full-time education, employers would pick up the wage costs.)

This partnership between young people, Government and employers will rapidly drive up the qualifications level across the board. It will also start to give equality of status via NVQs to those who choose the principally vocational route. With the simultaneous reforms going on in the full-time educational system, it will begin breaking down the academic/vocational divide because the core skills will be taught, assessed and recorded across the spectrum.

Bryan Nicholson, Chairman, The Post Office, Post Office Headquarters, 33 Grosvenor Place, SW1

Another view on basic balance

From Mr John Wells

Sir, Samuel Brittan (Economic Viewpoint, December 14) asks us to contemplate with equanimity the record UK current account deficit forecast for 1989 (at £19.4bn or 3.8 per cent of GNP), the record net outflow of direct and portfolio investment (at £28.7bn or 5.6 per cent of GDP) and the consequential record deficit on basic balance, the sum of these two (at £48.1bn or 9.4 per cent of GNP). His arguments are not persuasive.

Prior to the relaxation of exchange controls in 1979, the balance on direct and portfolio investment (net), whether positive or negative, was usually comparatively small as a percentage of GNP, with the result that the current account balance and the basic balance more or less coincided. During the past decade, however, the balance of direct and portfolio investment, 1987 apart, has been persistently negative - with this capital account deficit increasing, as a percentage of GNP, due mainly to enormous increases in portfolio outflows. It is this large and increasing capital account deficit, together with the current account imbalances which has brought us to our unprecedented situation on basic balance. The main question is this.

While the enormous size of the deficit on basic balance, currently being financed by "hot" money inflows, betokens the truly enormous changes which have taken place in international markets since the 1960s and 1970s, can anyone seriously deny that attempting to sustain these twin current and capital account deficits on such a massive scale carries with it grave risks for the health of the domestic economy? These risks are a progressive erosion in international financial confidence and the consequent choices between ever higher interest rates and/or currency collapse.

The UK cannot expect to have its cake and eat it: an unprecedented growth in personal consumption, a rise in the investment/GNP ratio, and on top of this, the accumulation of a massive volume of overseas assets. We have to start to learn to cut our coat according to our cloth, since the cost of sustaining such massive capital outflows - in the form of increased interest rates necessary to attract "hot" money inflows with consequent detrimental effects on home investment - is insupportable. John Wells, Faculty of Economics and Politics, University of Cambridge

Professionals in Hong Kong

From Mr David Sussman

Sir, it is excellent news that most professionals plan to leave Hong Kong before it reverts to Chinese sovereignty in 1997. Nothing could be more guaranteed to encourage the Chinese to show a more pragmatic approach to the post-1997 political programme than the threat that there will not be sufficient management expertise to maintain Hong Kong at its current commercial value. Nothing is more guaranteed to maintain this Chinese administration in its determination to

reduce the colony to the status of an outlying province of mainland China than the UK Government's policy of issuing British passports to the capitalist management classes.

The Chinese in Hong Kong are ethnic Chinese and the UK has no moral obligation to take them in. It is strongly in their interest that those who contribute to Hong Kong's finances and industry stay and work there after 1997. David Sussman, Pierre Cardin UK Ltd, 20 Old Bond Street, W1

A potential EC saving

From Mr F.S. Law

Sir, in view of the decision taken by the 12 nations of the European Community to prepare a work schedule for a revision of the Rome Treaty, I would like to suggest that one item which needs looking at is whether the Economic and Social Committee needs to carry on.

I sat on this committee for eight years and can think of very little that it influenced or achieved.

Its very worthy, unpaid members spend hours and days debating draft directives, and are then frustrated by the knowledge that very, very lit-

tle notice is taken elsewhere of their deliberations.

This committee, consisting of more than 180 members, is a burden the taxpayer should not be asked to bear. The cost of its administration, including a very well paid staff in Brussels, a large number of interpreters, and the printing in a variety of languages of all dossiers and reports (the latter rarely looked at by the decision makers in Brussels or our Ministers) is horrendous.

The committee should either be taken more seriously and its recommendations heeded, or it should be abolished. F.S. Law, 48 Lennax Gardens, SW1

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INSIDE

New year brings optimistic hopes

After a desultory 12 months in which four primary dealers retired hurt from the fray, the gilt-edged market looks forward to 1990 dawning with hope things might get better. With optimism rekindled, analysts are looking ahead to a year in which interest rates fall, the economy slows and a year in which it becomes possible to think that the Government might begin issuing gilts again. Simon Holberton reports. Page 22

Tightening the grip

As the debate over the worth of league tables continues to divide opinion in the Eurobond market, one thing remains certain. Japan's grip on underwriting issues became a stranglehold during a record-breaking 1989 — a development that was highlighted by the four leading Japanese securities houses taking top slots in the annual rankings. Page 19

Higgs' profits claim attacked

Y J Lovell yesterday criticised the increased profits forecast and property revaluation produced by Higgs and Higgs, the rival construction group for which Lovell is making a hostile bid of £187m. In his final defence document, Higgs — headed by Sir Brian Hill (left) — had said it would boost its dividend by 67 per cent and that pre-tax profits would increase by 6 per cent to £28.5m. Andrew Bolger reports. Page 21

Easier test of resolve

Business resolutions for the New Year tend towards drudgery: keep the desk tidy, answer mail promptly, keep minutes of meetings, make sure the filing is up-to-date. There is, however, one unobvious resolution which is easier to implement and less of a strain to keep. In the Business Column, Peter Martin reveals what it is. Page 22

Grit and determination

Whatever other problems Battle Mountain Gold may have, lack of confidence is not among them. Even the unrest in Papua New Guinea, that has closed the huge copper mine on Bougainville Island for more than six months and the resulting reluctance of commercial banks to back projects in the country do not knock it out of its stride. Development of the Lihir Island gold deposit in PNG, widely believed to be the biggest yet discovered outside South Africa, is certain to go ahead, says the North American mining company. Page 18

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Cautious steps in the merchant bank forest

David Lascelles charts the success of the Japanese in their attempts to penetrate the European market

When the Bank of Yokohama made a successful bid last summer for Guinness Mahon it was the clearest sign yet of the growing Japanese desire to get into European merchant banking. The £55m (£152m) sale of the UK bank was said to have attracted considerable bidding interest from Japan. But the question is whether the Japanese will succeed in amassing as large a share of this complex, people-driven business as they have of more conventional financial services where to their enormous firepower has made them dominant players. The indications so far are that they are proceeding steadily but cautiously.

At Guinness Mahon itself, Bank of Yokohama has been wary of putting too heavy a stamp on its new subsidiary. "We want Guinness Mahon to be a British merchant bank, not a Japanese commercial bank," says Mr Ken-ichi Ozawa, one of the three Yokohama directors who have joined Guinness Mahon's 11-member board.

So far, the relationship has evolved mainly around the music that Yokohama's \$51bn balance sheet can add to Guinness

Mahon's financing capacity. For example, Guinness Mahon was too small to participate in the underwriting of the recent UK water industry privatisation. But with Yokohama's help it was able to take a £150m position.

"They're high quality people," says Mr Geoffrey Bell, the chairman. "They leave the management to me. If you have to explain why you have to be independent, then there's no point in even starting out together." But Yokohama is, as yet, the only Japanese bank that has taken the plunge into acquisition. All the other leading institutions are trying to build up their own merchant banking business in-house, with the focus on mergers and acquisitions. All of them expect to see rapid growth in Japanese-European deals, particularly as 1992 approaches.

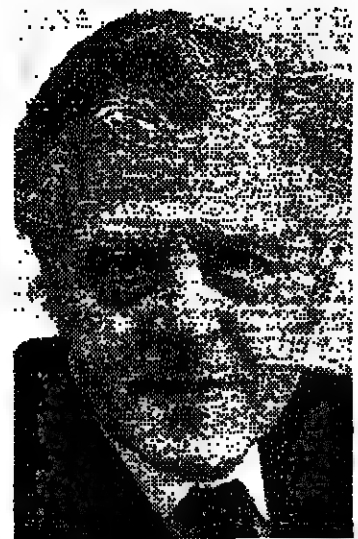
Mr Yoshio Yokota, the president of Yamaichi Securities, which was one of the first to set up its own London-based M&A team, says: "Banks and securities houses can play an important part in advising on deals." Yamaichi was involved as adviser in one of the few acquisitions made in the Japanese market by a European company:

Polly Peck's \$110m purchase of 51 per cent of Sansui, the electronics manufacturer.

Daiwa, the second largest securities house, has set up a separately incorporated UK subsidiary to handle M&A business. At the moment, it has nine professionals (including two Japanese), and Daiwa expects this to rise to 12 this year.

What is striking about the Japanese institutions' approach to Europe is that they have not tried to emulate their earlier entry into the US market, where they formed alliances with local firms. For instance, Nomura, the largest securities house, took a stake in Wasserstein Perella in New York, but has not done the same in London, either with Wasserstein Perella's European arm, or with any other house. A spokesman says the strategy is still under consideration. But on the Continent, Nomura has taken small stakes in Matuechka, the West German investment banking firm, and the merchant banking arm of Banco Santander of Spain.

A different approach has been adopted by Mitsubishi Trust and Banking, Japan's largest trust



Geoffrey Bell (left) and Ken-ichi Ozawa: working together



bank. Its London branch has set up what it calls "an exclusive association" with a team of 10 European M&A professionals.

Mr Kanzo Yamaguchi, deputy general manager, declines to discuss the precise remuneration package that binds the team to Mitsubishi. But he says the arrangement was designed to give the team the independence it needed, and overcome the cultural gaps.

One of the most difficult problems facing the Japanese is recruiting the right sort of people, and acquiring the particular skills of the European M&A market. Although European M&A specialists have been reluctant to join Japanese houses because of career uncertainties — and have therefore commanded premium

salaries — the numbers are now growing.

Mr Colin Scotland, one of those who joined Daiwa from Citicorp last summer, says he deliberated for four months before agreeing to move. But he decided that he would be "more in the mainstream" with a top Japanese securities house than a large US commercial bank. Now that he is recruiting for Daiwa, he denies having to pay over the odds to get good people. "They come here because they expect to see deal flow," he says.

The operations that the Japanese have established do not so far seem to pose much of a threat to the traditional UK merchant banks. "We really not bumped into them at all, except at reception," says a corporate finance

director at one of the top UK houses.

But the Japanese are not really targeting the traditional corporate finance market, particularly where it involves large, hostile takeover bids, so they do not necessarily compete in the same territory.

"We don't have hostile takeover artists, but strategic deal-makers," says Mr Raymond Douse, managing director of Daiwa Europe (Corporate Services). "We don't anticipate that offers for publicly-quoted companies will be a large part of our activity."

In fact, the Japanese hope to build their business on their obvious strength, which is their connection with the Japanese market. "We don't offer the sophistication of Schroders or Warburgs," says Mr Russell Wheeler, assistant general manager of Sumitomo Bank's M&A department. "But we can offer a depth of knowledge in Japan which they can't hope to match."

Not that the number of deals which the Japanese have been doing are remarkable yet in either size or number. Sumitomo did six deals in 1989, the biggest about £50m. Daiwa's team did four in Europe, and several more in the US.

But these numbers are certain to grow this year as the Japanese houses develop their staffs and expertise — and Japanese companies become more accustomed to acquisition as a means of achieving growth. "I am incredibly optimistic over the future of this business, especially for Japanese companies entering the European market," says Mr Wheeler at Sumitomo.

A tale of two Richards

By Anthony Harris in Washington

gubernatorial and mayoral races, the Republicans would be handicapped for a decade. Since the Democrats scored a real possibility here, they are likely to be on the counter-attack on the domestic front.

The lack-lustre economy — which is already in shallow recession, according to the widely-respected Mr Alan Smit, a leading mainstream market economist — may make the job look easy. Hard economic times are always bad for the party in power. However, a weak economy is a particularly severe embarrassment for state politicians.

Most governors work under balanced-budget laws, and weak revenue growth means unpopular service cuts, or even more unpopular tax increases. This can only make the Democrats on Capitol Hill more determined to convince the public that it is all the fault of the White House; and there are already signs that it will make the White House determined to pass the blame on to the Federal Reserve.

It is suggestive in this connection that the Budget Director, Mr

Richard Darman — the one Cabinet officer who publicly criticised the Fed in 1989 — is very much in control of policy, despite his political setbacks last year.

Mr Darman is a fascinating character. He is one of the towering intelligences in a patchy Administration, and for a time last year he appeared to have charmed his way into the centre of events. He was not only a master of detail, but was very successfully schmoozing with the Democrats. (This wonderful American word should be imported forthwith.)

It was not his fault that it all broke down in ill temper. He was suggesting that the no-new-taxes pledge would be softened in due course: there would be bipartisan second year, to be followed by a grand strategy for the difficult period now beginning, when the deficit-reduction targets really are demanding. At the start, all this looked achievable.

Unfortunately for Mr Darman, the Republican party machine got worried rather early about its electoral prospects (quite rightly). The White House

decided that it would press for a quick capital gains tax cut, which wrecked the 1989 accord, and that its no-new-taxes pledge was a priceless, untouchable asset, which destroyed the strategy. Congress has blamed the messenger, and no longer trusts the Budget Director.

Within the Administration, though, his influence has grown. This is partly due to the way he has run the spending budget this year: he has adopted the British approach of declaring in advance the size of the total pot, and leaving the spending departments to compete for their share. This has predictably diverted part of their energy into fighting one another.

In the last days of 1989, an accident has left him in a still more central position: the Treasury Secretary, Mr Nicholas Brady, is out of action in hospital for a hip replacement and while his officials are still in control of the few policy innovations expected this year, it is Mr Darman who sits at the Cabinet table.

In this year of prospective disarmament, this may look an enviable opportunity, but in fact Mr

Darman's proposals, which are reported to meet the Gramm-Rudman call for a \$64bn cut in the deficit (given an assumption of 2.6 per cent real growth), cannot be painless.

The Defence Secretary, Mr Richard Cheney, has greeted the end of the Cold War with a demand for cuts of \$180bn in the five-year defence budget, but this would in fact cut real spending by only \$43bn annually by 1994, and would make only a small contribution to this year's deficit cut. Mr Darman must offend domestic lobbies in order to get real cuts; and real cuts are needed to start the virtuous cycle which the Administration hopes will make the long-term solution relatively painless.

This notion is based on economic models which show that a cut in the deficit would lead to a fall in interest rates, and so, in due course, cut the deficit further.

The stakes could hardly be higher here, according to White House hopes, is the opportunity to grow out of deficit without raising taxes.

The fight with Congress over spending will be determined, and public. Given the key role of interest rates in this scenario, the less public pressure on the Fed will also no doubt be intense. It may not lead to warfare, though; the Fed has always made it clear



that a genuine deficit-cutting budget would take much of the strain off monetary policy.

A British commentator cannot escape a feeling that it is *difficile* all over again. In 1981 we had a "deflationary" budget in a depressed economy, interest rates came down with a run, and the Thatcher miracle was under way; it was eight years before it went badly sour. The Darman gamble could come off, then — though a lot of international capital has flowed since 1981, and the link between the Federal budget and US interest rates may not be as strong as the model builders suppose.

Economics Notebook

Learning from past experience

WESTERN policy makers have come to accept that the planned transition of eastern Europe's command economies to western-style market-based systems will be highly complex, risky and without precedent.

But the novelty of economies moving from one system to another does not mean that lessons cannot be learnt from the past experiences of the industrialised world.

In looking back, some western monetary officials believe that the history of west European financial relations in the 1950s could provide useful guidance for their quest for enhanced international competitiveness and currency convertibility.

In particular, the story of how the now largely forgotten European Payments Union freed trade relations between the west European countries from bilateralism and import restrictions and enabled its members to start catching up with the US, the post-war economic superpower, could point to ways of reforming Comecon, the ailing eastern trading block.

A detailed history of the EPU*, sponsored by the Basle-based Bank for International Settlements, was published recently.

Although written before last year's upheavals in eastern Europe, it highlights some striking similarities between the condition of western Europe at the end of the 1940s and Comecon today.

Rather like eastern Europe today, international trade and payments in western Europe were subject to a maze of restrictions 40 years ago. Some 200 bilateral agreements limiting trade had been negotiated between governments. The west European currencies were of limited value as a means of

exchange. With dollars and gold in desperately short supply, the result was a kind of barter trade.

In 1950, the EPU made the currencies of its 17 member countries fully transferable into one another so that governments no longer had to be concerned about bilateral balances. They therefore had no reason to discriminate in trade with one another.

They had to worry about their payments balances with the EPU system as a whole, however. Each month, debts and credits were settled partly in gold or dollars and partly through the giving and taking of credit. Credit lines were strictly limited, forcing member countries to pursue prudent economic policies in an environment of co-operation.

When the EPU was wound up in 1959, intra-European trade was largely liberalised and had doubled in volume. Quota restrictions on imports from the dollar area had been cut. There had been strong economic growth, rising investment and employment in western Europe and external convertibility had been restored for EPU member currencies.

In short, the achievements of western Europe in the 1950s mirror to some extent the aspirations of countries like Poland and Hungary today. But is Comecon really a suitable vehicle for such an exercise?

The Polish and Hungarian authorities clearly think not. They want to put their trade with each other and the Soviet Union on a hard currency basis next year. Looking at the non-achievements of Comecon, it is easy to see why it should be bypassed.

It has singularly failed to live up to the aims of its December 1989 Charter, which said Comecon should contribute to the balanced growth,

more rapid economic and technical progress, increased labour productivity and improvement of the welfare of the peoples of its member countries.

● A system of multilateral payments, planned for introduction in 1984, has never worked. The so-called transferable rouble is in practice neither transferable nor negotiable.

● Member countries, including the Soviet Union, last year imposed restrictions on their exports to other Comecon members, highlighting the system's weakness.

A fundamental weakness of Comecon and the east European economies in general is that they have lacked realistic price signals based on market-determined costs.

However, some western officials argue that east European countries should think of putting new life into Comecon. These countries carry out most of their trade with other Comecon members and production cannot be swiftly re-directed to western markets because of technological backwardness.

Moreover, many western monetary officials are privately worried about the speed and radicalism of such plans as Poland's to move to market-based systems.

Some of these concerns were apparently echoed by east European central bank governors when they visited Basle last month. However, it is unknown whether any took the BIS-sponsored book on the EPU back home with them to ponder the possibility of an East European Payments Union.

*The European Payments Union, by Jacob J Kaplan and Günther Schleiminger. Published by Clarendon Press, Oxford.

Peter Norman

THIS WEEK

THE MOST important economic indicators out in a week shortened by the holiday will be published in the US. The Purchasing Managers' Survey for December is released today, followed by the Employment Report, also for December, on Friday. Both sets of statistics should give an indication of whether the US economy is heading for recession, as some analysts fear.

The PMS survey is expected to provide further evidence of the slowdown in the US manufacturing industry. Analysts regard any number in the National Association of Purchasing Managers Index below 50 per cent as evidence of a decline in manufacturing output.

The NAPM index has been below 50 per cent since last spring, and Mr Rupert Thompson, US economist at Chase Manhattan, expects the December index to be close to the 46.6 per cent reported in November. He said that a figure nearer 40 per cent would suggest that the rest of the US economy was also contracting, along with the manufacturing sector, pointing towards recession.

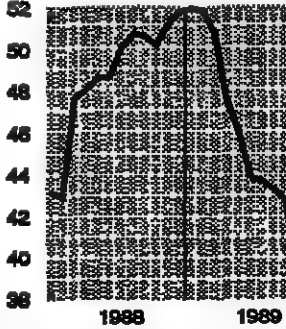
An indication of the decline in US industrial output has already been provided by recent employment data. The total non-farm payroll has been rising steadily this year, but the manufacturing workforce has been falling, with a drop of 27,000 seen in November. Another fall is expected in December, but the expansion in service employment should more than compensate.

The consensus of analysts' forecasts, compiled by MMS International, the financial consultants, is for a rise in the non-farm payroll of 160,000, compared with November's increase of 210,000. The manufacturing payroll is forecast to fall by 15,000, while the unemployment rate is expected to remain at 5.4 per cent.

In the UK, the official reserves figure for December will be released tomorrow. They should provide an indica-

UK official reserves

\$ billion



tion of the extent of Bank of England intervention during the month to support sterling. The pound has had a relatively quiet December, following big falls against the D-Mark in the previous two months. The effect of intervention by the Bank late last week, when the pound hit its all-time low on the D-Mark cross rate, will not appear in tomorrow's data because the statisticians draw the line on the last Wednesday of the month.

However, the impact of the Bank's intervention in the forward markets during previous months may well show up in the figures. With that in mind, the MMS international consensus is for a drop in the reserves of \$400m, to follow November's fall of \$695m.

Among the West German statistics due to be published during the next four days are industrial production for November (previous figure, 1.6 per cent, MMS forecast 0.5 per cent), and the current account for November (previous figure, DM7bn, MMS forecast DM11.3bn).

Today: US, November construction spending. Tomorrow: UK, final money supply statistics for November. Thursday: UK, finished steel consumption, and stock changes in third quarter. Friday: Japan, foreign exchange reserves for December.

FINANCIAL TIMES
Saturday January 1 1990

Agreement on global currency to be effective from January 3

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

EUROBONDS

Japan tightens grip on issue underwriting

JAPAN'S grip on underwriting Eurobond issues became a stranglehold during a record-breaking 1989, a development highlighted by the four leading Japanese securities houses taking top slots in the annual rankings.

League tables continue to divide opinion among syndicate managers. On the one hand, they can give a misleading impression of real business relationships and often need considerable qualification. Equally, however, they put hard numbers on what houses have actually done.

In spite of a constant trickle of deals in the last few days of the year, it was noticeable that the old practice of conducting deals to improve a league table position was absent.

The only house which drew persistent comment about league table business from rivals was Daiwa Europe, which produced a steady stream of issues up to late afternoon on Friday. The deals, none of which was expected to trade actively, allowed Daiwa to creep in front of Yamachi to take second place.

To its credit, Yamachi resisted the temptation to bring a late deal of its own and reverse the takeovers. Perhaps it was content to rest on its laurels, having risen from fifth place last year and increased its market share from 4.22 per cent to 7.87 per cent.

To be fair to Daiwa, it should be noted that several houses, including Nomura, the runaway leader, remained active until the end of the year. Much of this business was connected to a fierce battle between the two houses for the top slot in the Euroyen sector, a position Nomura has come to regard as its place by right.

Nomura claimed victory, finally putting a comfortable gap between itself and Daiwa.

Although Daiwa's overall ranking benefited by its late deals, its reputation within the market suffered with several syndicate officials commenting that such behaviour made a mockery of the league tables. There is another possible motive for Daiwa's late push. The most important issue it brought in December was a \$400m deal for Austria, a controversial transaction which many syndicate officials thought had been subsidised by a member of the management group.

Launched using the fixed-price method of syndication, the deal was an attempt by Daiwa to break into the select band of houses which dominate issuance for sovereign and supranational borrowers in the dollar sector. It suggests that part of Daiwa's strategy is to diversify away from equity-related business.

Significantly, Nomura continued its diversification policy in 1989. It dominated the equity warrant business with 75 deals representing a \$4.99 per cent market share.

Even with this business stripped away, however, it managed 85 deals totalling \$8.14bn, more than enough to guarantee its pre-eminence.

The other Japanese securities houses relied on equity warrant deals to a greater extent. Nikko Securities, for example, brought \$15.29bn of Eurobonds, \$14.08bn of which was equity warrant business. Similarly, Yamachi issued \$16.33bn of deals, of which \$13.67bn was warrant-related.

Small wonder, then, that the big four reacted so nervously to developments in Tokyo that appear to threaten their dominance of the Eurobond market. They sigh with relief.

Paradoxically, Nomura has most to fret and this might explain why the other three houses are less vocal in their opposition to moves to control the equity warrant business from Tokyo.

In general, the near absence of league table deals (in the sense that most underwriting houses refrained completely) was symptomatic of the economic pressure under which the banks now operate.

Most simply cannot afford to buy business for the sake of what is, at most, a dubious distinction. At a more complex level, bank managers have tightened their controls on the use of capital, limiting it to money-making areas.

EUROBOND ISSUES BY CURRENCY

1989 Rank	Currency	Total raised (\$bn)	No. of issues	1988 Rank	Total raised (\$bn)	No. of issues
1	US\$	118.41	548	1	70.54	480
2	Sterling	19.18	105	2	22.67	137
3	D-Mark	15.07	123	3	23.14	185
4	Yen	13.78	254	4	15.41	189
5	Ecu	12.42	114	5	11.22	90
6	CS	11.04	107	6	13.22	184
7	AS	8.78	118	7	8.51	151
8	FFr	4.80	48	8	2.98	19
9	Lira	3.67	30	9	1.54	16
10	Guilder	1.49	19	10	2.82	35

Source: IFR BONDBASE

TOP EUROBOND LEAD MANAGERS

Manager	1989				1988			
	Rank	% Issues	\$bn	Rank	Rank	% Issues	\$bn	Rank
Nomura	1	15.11	140	17.58	(7)	10.25	135	
Daiwa	2	7.88	88	9.43	(4)	5.47	80	
Yamachi	3	7.87	78	7.27	(5)	4.22	61	
Nikko	4	7.57	52	6.87	(8)	3.86	51	
Deutsche Bank	5	4.70	82	12.23	(3)	7.09	94	
CSFB	6	4.27	53	13.89	(2)	8.06	82	
J.P. Morgan	7	3.70	40	5.60	(9)	3.25	34	
Merrill Lynch	8	3.50	48	5.95	(6)	3.45	32	
Morgan Stanley	9	3.14	37	3.62	(17)	2.10	30	
Paribas	10	2.99	44	5.32	(11)	3.20	45	
Bankers Trust	11	2.88	70	6.02	(17)	3.49	50	
Ind. Bank of Japan	12	2.35	60	5.59	(10)	3.24	49	
Salomon Brothers	13	2.23	24	4.92	(13)	2.65	31	
Goldman Sachs	14	1.83	28	3.88	(15)	2.25	25	
UBS	15	1.89	30	5.45	(12)	3.16	47	
Credit Lyonnais	16	1.39	23	1.30	(32)	0.99	10	
Dresdner Bank	17	1.34	17	3.80	(18)	2.20	24	
Hambros Bank	18	1.32	46	2.68	(20)	1.56	46	
S.G. Warburg	19	1.31	16	4.54	(14)	2.63	23	
LTCB of Japan	20	1.28	29	2.35	(22)	1.85	25	
Industry totals	1207.53		1520	173.89		1264		

† Preliminary figures - Full credit to book number

Source: IFR BONDBASE

This year's preliminary total issuance of Eurobonds reached a record \$207.53bn, spread between 1,520 deals. By contrast 1988 saw \$173.89bn of issuance, spread between 1,484 deals.

If this year's volume was a record, the number of deals failed to breach the 1986 figure of 1,670. But this also meant that the average size of issues was larger.

Demand from investors for larger and more liquid deals continued to grow, and to some extent it was satisfied by the underwriters. The year saw the consolidation of the Jumbo issue for sovereign borrowers, and the launch of the World Bank's global bond issue.

One of the most innovative deals of the year, J.P. Morgan's exchange offer for the Republic of Finland, found its principal justification in the argument that it would bring greater liquidity to investors holding illiquid paper.

Similarly, many borrowers seemed to accept the argument that the posting of a single liquid benchmark deal could be

the lever for reducing future borrowing costs.

It appears that 1990 will see further developments along these lines, with new borrowers reported to be considering the global bond concept and many others planning large fixed-price reinforced deals.

In spite of the record issue volumes, profitability along the Eurobond market was elusive. Most banks made their returns on the crumbs from the Japanese equity warrant cake.

A measure of the importance of the warrant business was that another Japanese house, IBI International, achieved only 12th place, dropping from 11th place last year.

IBI is a bank rather than a securities house and is therefore unable to be the lead manager of Japanese equity warrant deals. It is as dependent as other banks on the goodwill of the big four.

Against the success of the Japanese must be set the continuing relative decline of European and US houses. Deutsche Bank and Credit Suisse First Boston both fell back and saw their market shares tumble, although CSFB caused a revolution in the sterling market where it emerged as the leading underwriter.

Bankers Trust fell from seventh place last year to 11th, in spite of conducting more deals in the same period. Two US houses bucked the trend, however. J.P. Morgan had a fine year and climbed two places to seventh spot, increasing its market share

from 3.25 per cent to 3.7 per cent.

But the sharpest move came from Morgan Stanley, up from 17th place in 1988 to ninth this year, and nearly doubling the volume of its issuance. If for nothing else, Morgan Stanley wrote itself into the history books by bringing the first US-style syndication on its \$500m issue for New Zealand in September.

In a difficult market a few banks managed to find profitable niches - Merrill Lynch discovered and sold the concept of the variable-rate note (VRN) as a way for banks to alter their floating-rate borrowings in order to meet new capital requirements.

Similarly, Hambros Bank proved that a niche position can be translated into an enviable domain. It increased the volume of its issuance and rose two places in the general table, in spite of losing overall market share.

It easily topped the Australian dollar sector, bringing 23 deals for a total of \$1.85bn. This represents a 22.7 per cent share of the sector.

Hambros also launched its first deals in the Canadian dollar sector, suggesting it will gradually try to expand out of its niche to become a bigger player.

The bank's success in the Australian dollar sector points to another apparent trend on the Eurobond market in 1989 - the steady growth of smaller currencies. French franc issuance nearly doubled, while lire issues all but tripled.

Credit Lyonnais jumped into the top 20 underwriters by virtue of increased franc issuance as well as a strong presence in the Ecu sector, where it ranked second behind Paribas Capital Markets.

The Canadian dollar and Ecu sectors saw consolidation rather than real expansion, but the significant development in each of these sectors was their increased acceptance by institutional investors.

Missing from the top 20 this year? Swiss Bank Corporation fell out. It concentrated on on-lead management positions in 1989, bringing few deals as lead manager. Commerzbank was the other casualty, dropping out after a difficult year.

Andrew Freeman

Giant to sell Canadian assets

GIANT RESOURCES, the Australian mining company, plans to sell its Canadian assets through international tender, AP-DJ reports.

The assets include 43.7 per cent of Curragh Holdings, a lead-zinc-silver producer, and a controlling interest in the gold mining operations within the Pamour group, including Pamour, Giant Yellowknife Mines, and ERG Resources.

Giant said last month it had entered into a letter of intent to sell its Canadian assets to Frame Mining of Toronto for the equivalent of A\$230m (US\$182.5m).

But Giant said Frame did not

complete its due-diligence exercise within the required time. It added that several companies had expressed keen interest in the Canadian assets.

The Australian company said it believed it could sell the Canadian assets for A\$330m.

Giant is 42.5 per cent owned by Pioneer International, one of Australia's biggest companies, which has announced plans to sell its stake in Giant.

Giant said that Pioneer would not provide any further financial assistance to the mining concern. It said it had agreed with its bank lenders to proceed with an orderly realisation of assets.

Pioneer said Giant owed it A\$91m. All of Pioneer's commitments to Giant are secured, mainly over the Canadian assets.

Pioneer said it hoped the sale of Giant's Canadian assets would enable the mining unit to retire all its debt. Pioneer still proposes to sell its interest in Giant, pending the sale of the Canadian assets.

● Dominion Textile, Canada's largest integrated textile group, is to sell its sheet and bedding business with annual volume of around C\$150m (US\$130.4m) to a new company jointly owned with C.S. Brooks of New York.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
US Dollar	110	2005	18	7 1/4	100	Shearson L'man Hutton	7.250
Poly Pack Int'l Fin.(b)(5)	30	1993	4	8 1/2	101 1/4	DKB Int.	8.096
C. Itoh Finance (Europe)	50	1993	3	8 1/2	101 1/4	Mitsubishi Fin.Int.	7.957
Mitsubishi Kasei(UK)	200	1996	6 1/2	8 1/4	101 1/4	LTCB Int.	8.247
LTCB of Japan Int'l	50	1995	5	(8)	101 1/4	Mitsubishi Fin. Int.	-
Nippon Steel Int'l	100	1994	4	8 1/4	101 1/4	Daiwa Europe	8.208
Nissei Iwai Corp.(m)(2)	300	1991	1	7 1/2	100.10	Daiwa Europe	8.899
CSBC	20	1991	1	7 1/2	100 1/4	Sanwa Int.	8.899
Flash Ltd.-Series L(q)(2)	10	1993	3 1/2	8 1/4	101 1/4	Sanwa Int.	8.252
Flash Ltd.-Series L	10	1993	3 1/2	8 1/4	101 1/4	Sanwa Int.	8.252
D-MARKS							
Deutsche Bank	80	1995	5	(c)	101 1/4	IBJ (Deutschland)	-
Thal Petrochemical(d)(2)	50	1997	-	1/2	100	OG Bank (Suisse)	-
SWISS FRANCS							
ECIL	20	1994	5	(8)	100.5	Merrill Lynch Int.	-
Christiania Bank(e)(2)	50	1991	1	10 1/2	100 1/2	Daiwa Europe	8.542
Postbank	85	1992	3	(f)	100.5	Merrill Lynch Int.	9.500
Skopbank(g)(2)	60	1999	9	9 1/4	101 1/4	IBJ Int.	-
ESB(h)	300	1993	3	9 1/2	100 1/4	BGL	9.282
LUXEMBOURG FRANCS							
SDS Bank	4.5bn	1991	1 1/4	(4)	101	LTCB Int.	-
Union Bank Finland(a)	10bn	1993	3 1/4	6 1/4	101 1/4	Nomura Int.	5.805
Credito Italiano	22bn	1995	5	8.7	101 1/4	Daiwa Europe	5.311
Benetton Issuances	50n	1994	4	8.2	101 1/4	IBJ Int.	5.769
Calsonic Gen.Coop.Econ.	1.5bn	1995	3 1/4	(6)	101 1/4	Yasuda Trust Europe	5.131
Compagnie Bancaire(g)(2)	10bn	1993	3	8.8	101 1/4	Nomura Int.	5.834
Bergon Bank	10bn	1993	3	8.3	101 1/4	Nomura Int.	5.493
AIDC	80n	1994	4	10	101 1/4	Bankers Trust Int.	6.905
Toyota Tsusho Fin.(j)(2)	10bn	1994	5	7.1	100.80	Nomura Secs.	5.869
IFCI(i)	10bn	1995	5 1/4	6 1/4	101 1/4	Nomura Int.	8.131
Gen.Mort.Bank Sweden	10bn	1993	5 1/4	6 1/4	101 1/4	Nomura Int.	8.131
Monte d'Paschi d'Siena	10bn	1993	5	(n)	100.15	LTCB Int.	-
Cariplo(m)(2)	4.34bn	1993	3 1/4	6 1/2	101 1/4	Sanwa Int.	5.886
Flash Twelve	5.5bn	1993	3 1/4	(o)	98 1/4	Daiwa Europe	7.722
Banque Nat. de Paris	2bn	1992	2 1/4	7 1/4	100 1/4	Daiwa Europe	-
PKBank(n)(2)	80n	1992	2 1/4	(p)	101 1/4	Daiwa Europe	5.837
Cr.Comm. de France	10bn	1995	3 1/4	6.45	101 1/4	Nomura Int.	6.479
SE Banken	15bn	1993	3 1/4	6.45	101 1/4	Nomura Int.	6.479
SE Banken	15bn	1995	5	6.9	101 1/4	Nomura Int.	6.479
State St. Australia	12bn	1995	5	6.9	101 1/4	Nomura Int.	6.479
Sveabank	15bn	1995	5 1/4	6.9	101 1/4	Nomura Int.	6.479
Credito Italiano	15bn	1995	5 1/4	6.9	101 1/4	Nomura Int.	6.479

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NEW ISSUE

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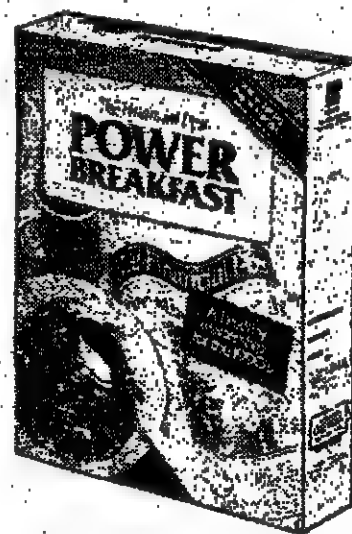
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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

UK GILTS

Dealer power likely to become more concentrated

AFTER a desultory year in which four primary dealers retired from the fray, the gilt-edged market looks forward to 1990 dreading to hope things might get better.

With optimism rekindled, analysts are looking ahead to a year in which interest rates fall, the economy slows and, a year in which it becomes possible to think that the Government might begin issuing gilts again.

Forecasting is a difficult game and, in the context of the gilt market, not without its fair share of wishful thinking. This time last year, analysts were wildly optimistic about inflation, interest rates and the yield level for the market and were, with the exception of few, wide of the mark.

Last year was an awful year for the gilt-edged market. As Mr Michael Hughes, chief economist and strategist at Barclays de Zoete Wedd, notes:

"It was a year when the gilt market became irrelevant. Turnover fell away, gilts occupied a lesser position in the portfolios of funds, the market was less significant for the operation of monetary policy, and it contracted."

During the year, the trend towards larger and larger bargains continued, leading to a further concentration on market power (though not necessarily profits) in fewer dealers' hands at the expense of smaller houses. With turnover not growing and the market resistant to economic news, price movements were muted, making position-taking particularly hazardous and profits all the more difficult to make.

At the same time the market became more difficult for primary dealers to operate in. The number of inter-dealer brokers was cut to two (from six originally) and there was growing anecdotal evidence that the two who remain were seeing less and less of the business as the larger house used their "off-screen" networks to deal with large lines of stock.

For investors, however, there was little evidence that the growing difficulties of primary dealers was having a deleterious impact on their ability to deal in the market. Neither do they appear to care if difficult market conditions force a few more primaries out of the market.

The dominant force behind many of these developments

was not the market's over-optimistic assessment for the economy last year (which it certainly was) but the Chinese water torture to which it was subjected by the UK Government's funding policy brought about by its strong fiscal position.

Despite the recent downgrading of the 1989-90 public sector borrowing requirement surplus from £14bn to £12.5bn during the first nine months of calendar 1989, the supply of gilts outstanding fell £16.5bn (£8bn bought-in and £8.5bn maturing). When figures become

Fewer dealers can be expected to be in business this time next year.

Looking ahead, discussion of the prospects for the market and the economy this year do throw up some interesting similarities (the consensus, for want of a better term) and differences. As the accompanying chart shows the six analysts fall into two, unequal groups: those who think the Treasury will do better on inflation by this time next year than it forecast at the time of the Autumn Statement (BZW and UBS Phillips & Drew) and those

unlikely to cheer Mr John Major, the Chancellor.

Mr Peter Spencer, economist at Shearson Lehman Hutton, sees little in the economy this year to give the gilt-edged market much cheer. Although output will remain resilient, mainly due to export growth, the monthly trade figures by value will become progressively battered as the effects of last year's depreciation feed through, and "by an horrendous build up of interest, profits and dividends debits to fund the hot money" that sustains the current account.

"The labour market will remain tight; the level of unemployment will stabilise rather than rise," he said. "Gilts have a recession priced into the yield curve and are looking for base rates of 12 per cent by the end of the year; it won't happen."

There is a growing belief in the market that 1990 will witness the beginnings of a turnaround in the Government's finances.

For Mr John Sheppard, economist at Warburg Securities, a key theme of this year will be the end of the Bank's buying in of gilts.

"The buy-in left the market overvalued but the perception of its end has not caused yields to rise," he said. "Two things could explain this: people don't realise or believe the buy-in has ended; or, that the prospect of a sharp recession has led them to stay in the market awaiting better levels. I suspect it is the latter."

Mr Anthony and Mr Sheppard believe the market could be offered a tap issue of stock by the end of the year; Mr

Butte that, by the summer, the market will become increasingly aware of the disappearance of the buy-in programme and the prospect of insurance brought about by the twin effects of further large increases in public spending and large tax cuts in the 1991 Budget.

But there are some agonists in the analytical community who think that reports of the imminent revival of the gilt market are exaggerated.

One such is Mr Gavyn Davies, chief UK economist at Goldman Sachs International.

"The phenomenal influence and power of the Bank of England's buy-back programme suppressed the normal behaviour of the market"

believes that the "stickiness" of the Government's Budget surplus will surprise the market this year.

"You can only credibly argue that the surplus will disappear if you can make a credible case for a rise in personal savings," he said. "Personal savings fell because individuals altered their behaviour when borrowing was deregulated. That process has not ended, let alone reversed."

"The surplus will be harder to get rid of than the Treasury assumed in the medium term financial strategy. Real Government spending growth will

remain below or in line with real gains in output; tax cuts will only be an option when the balance of payments constraint eases. Mr Major will opt for cuts in interest rates rather than taxation."

The new Chancellor has shown himself to be astute but cautious in his comments on the economy. He has talked mainly of broad objectives and allowed himself the room to fine-tune his way towards them, always mindful of the politics.

Mr Major seems likely to stick with M0, the narrow measure of the money supply, as his principal monetary indicator, maintaining as his predecessor did, that he does not see any virtue in taking M4, the broad monetary aggregate, very seriously until we understand why it has misbehaved.

THE securities houses surveyed here produced forecasts for 1989 and some are deserving of an award. The overall winner was determined by summing the total deviation from the outcome for December. The securities house with the lowest score won.

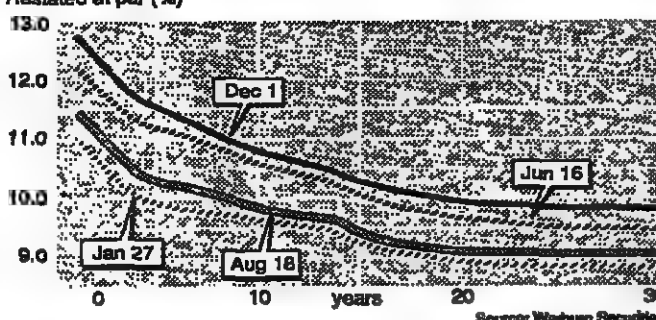
Therefore, the Sir Alan Walters Award for Fully-Baked Forecasting goes to UBS Phillips & Drew. P&D's score was 3.83, nearly half the next best, Warburg at 6.83. Honourable mention is due Shearson Lehman Hutton which forecast the first half of 1989 extremely well.

The Nigel Lawson "Judge and Jury" Award for Inflation Forecasting is shared by BZW and Goldman Sachs.

Simon Holberton

How the market moved in 1989

Restated at par (%)



available for the fourth quarter the figure of the whole year is likely to be in excess of £18bn.

This "technical" factor dominated the market and was central in the maintenance of the market's downward sloping yield curve all year. It was not until after the Mansion House speech, when the former Chancellor modified slightly the Treasury's funding policy - the funding of policy towards the sterilisation of foreign exchange intervention, and the removal of Treasury Bills from the funding equation - that poor economic news began to be reflected in a slightly more flexible yield curve.

As Mr Roger Butte, economist at Greenwell Montagu noted: "It was the phenomenal influence and power of the Bank of England's buy-back programme that suppressed the normal behaviour of the gilt market. And this has had a knock on effect into 1990 by leaving the long end too low relative to the [economic] fundamentals."

There is little reason to expect much change this year in the market conditions that made survival so difficult for primary dealers last year.

who do not.

Mr Chris Anthony, economist at Phillips & Drew, believes the current slowdown will have powerful effect on the cost/push inflationary pressures in the economy.

"We see unemployment rising to just below 2m by the end of the year," he said. "This will relieve pressure on the labour market and take the heat off earnings growth."

Mr Michael Hughes at BZW also foresees a sharp slowdown this year, with domestic demand growth rising slower than supply potential for the first time in seven years. This is good for the trade balance ("we think it will improve dramatically through the year") and inflation.

The interesting aspect of the forecasts produced by the six securities houses is that in the fourth quarter of this year the underlying rate of inflation, the retail prices index excluding the effects of mortgage interest payments, crosses the all item measure of inflation.

The average of expectations is for fourth quarter inflation to be 5.3 per cent, while the underlying rate remains at a 5.8 per cent - a forecast

THE GILT-EDGED MARKET IN 1989										
	BZW	Greenwell	Goldman	P&D	Shearson	Warburg	Average			
Retail Prices Index										
March	7.3	7.8	7.5	7.7	7.4	7.5	7.5			
June	8.2	7.5	7.0	7.3	6.8	7.5	7.0			
Sept	5.2	7.2	6.5	6.2	6.3	6.5	6.4			
Dec	4.5	5.8	5.5	4.7	5.5	5.9	5.3			
RPI (excl mips)										
March	6.0	6.2	6.2	6.4	6.5	6.3	6.3			
June	5.5	6.8	6.4	6.5	6.0	6.4	6.2			
Sept	5.5	6.7	6.6	5.8	6.3	6.3	6.1			
Dec	5.3	5.3	6.4	5.2	5.9	6.0	5.8			
Base rates										
March	14.0	14.0	15.0	15.5	15.0	15.0	14.75			
June	13.0	14.0	15.0	14.5	14.5	15.0	14.50			
Sept	12.0	14.0	14.0	13.5	13.5	14.0	13.50			
Dec	11.0	13.0	12.5	12.5	13.5	13.0	12.50			
Long gilt yields										
March	9.75	9.5	9.5	9.5	9.5	9.75	9.58			
June	9.50	9.5	9.2	9.4	9.8	10.0	9.58			
Sept	9.25	9.2	9.2	9.3	9.5	10.0	9.42			
Dec	9.25	9.0	9.2	9.2	9.5	10.0	9.36			

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday December 29, 1989. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)
Algeria (Algeria)	99.25	61.5503	36.3866	42.8263	Gabon (CFA Fr)	466.5	291.3023	171.0357	201.2944
Albania (Lek)	10.1135	7.9719	4.7639	5.9744	Gambia (Dinar)	12.879	7.9849	4.7219	3.5572
Algeria (Dinar)	12.879	7.9849	4.7219	3.5572	Germany East (Mark)	2.376	1.4914	1.070	1.1749
Andorra (Pfr)	9.35	3.7860	2.4207	4.0258	Germany West (Mark)	2.376	1.4914	1.070	1.1749
Angola (Kwanza)	176.00	109.1472	64.5273	78.9439	Ghana (Cedi)	466.5	291.3023	171.0357	201.2944
Antigua (Antigua)	48.324	29.9180	27.2123	20.8317	Greece (Drachma)	200.48	125.9292	72.7272	82.7272
Argentina (Peso)	1.138	0.6899	0.4257	0.5188	Guatemala (Quetzal)	10.01	6.2798	3.9202	4.5782
Aruba (Aruba)	2.7225	1.6920	1.1773	1.1773	Hong Kong (Dollar)	1.00	6.2798	3.9202	4.5782
Australia (Dollar)	2.0425	1.2655	0.8007	0.8007	India (Rupee)	200.48	125.9292	72.7272	82.7272
Austria (Schilling)	13.760	8.9776	5.4793	6.5793	Indonesia (Rupiah)	200.48	125.9292	72.7272	82.7272
Azores (Port Escudo)	241.20	149.5813	88.4326	104.0776	Iran (Rial)	200.48	125.9292	72.7272	82.7272
Bahamas (Bahama \$)	1.6125	1.0125	0.6497	0.6497	Israel (Sheqel)	200.48	125.9292	72.7272	82.7272
Bahrain (Dinar)	0.608	0.3788	0.2413	0.2413	Italy (Lira)	200.48	125.9292	72.7272	82.7272
Bangladesh (Taka)	178.00	1.138	0.6899	1.0899	Jamaica (Jamaica \$)	10.01	6.2798	3.9202	4.5782
Barbados (Dollar)	50.00	31.0077	18.3318	21.5749	Japan (Yen)	200.48	125.9292	72.7272	82.7272
Belgium (Belg Fr)	57.406	35.9968	21.0449	24.7680	Kenya (Kenya Shilling)	200.48	125.9292	72.7272	82.7272
Belize (Belize \$)	57.406	35.9968	21.0449	24.7680	Korea North (Won)	200.48	125.9292	72.7272	82.7272
Belize (Belize \$)	57.406	35.9968	21.0449	24.7680	Korea South (Won)	200.48	125.9292	72.7272	82.7272
Bermuda (Bermuda \$)	1.6125	1.0125	0.6497	0.6497	Kuwait (Kuwait Dinar)	200.48	125.9292	72.7272	82.7272
Bhutan (Bhutan Ngultrum)	28.00	16.6201	9.9522	11.9522	Laos (Lao Kip)	200.48	125.9292	72.7272	82.7272
Bolivia (Bolivia \$)	4.7508	2.9482	1.7418	2.0498	Latvia (Latvian Lats)	200.48	125.9292	72.7272	82.7272
Bosnia (Bosnia \$)	1.6125	1.0125	0.6497	0.6497	Lebanon (Lebanon \$)	200.48	125.9292	72.7272	82.7272
Brazil (Brazil Real)	18.2483	11.3229	6.8491	7.8491	Lesotho (Lesotho Pula)	200.48	125.9292	72.7272	82.7272
British Virgin (US \$)	1.6125	1.0125	0.6497	0.6497	Lithuania (Lithuan Litas)	200.48	125.9292	72.7272	82.7272
Burkina Faso (CFA Fr)	466.5	291.3023	171.0357	201.2944	Malawi (Malawi Kwacha)	200.48	125.9292	72.7272	82.7272
Burundi (Burundi Fr)	273.00	169.8914	100.4999	118.2092	Malaysia (Malaysia Ringgit)	200.48	125.9292	72.7272	82.7272
Cameroon (CFA Fr)	466.5	291.3023	171.0357	201.2944	Mali (Mali CFA Fr)	466.5	291.3023	171.0357	201.2944
Canada (Canadian \$)	1.351	0.8494	0.5299	0.5299	Maldives (Maldives Rufiyaa)	200.48	125.9292	72.7272	82.7272
Cape Verde (Cape Verde Escudo)	120.20	74.5894	44.1036	51.1036	Mauritania (Mauritania Ouguiya)	200.48	125.9292	72.7272	82.7272
Cayman (Cayman \$)	1.6125	1.0125	0.6497	0.6497	Mauritius (Mauritius Rupee)	200.48	125.9292	72.7272	82.7272
Central African (CFA Fr)	466.5	291.3023	171.0357	201.2944	Mexico (Mexican Peso)	466.5	291.3023	171.0357	201.2944
Chad (Chad CFA Fr)	466.5	291.3023	171.0357	201.2944	Moldova (Moldova Leu)	200.48	125.9292	72.7272	82.7272
Chile (Chilean Peso)	455.96	282.7550	167.1714	195.7444	Monaco (Monaco Franc)	200.48	125.9292	72.7272	82.7272
China (Renminbi Yuan)	7.7937	4.7901	2.7781	3.2781	Morocco (Morocco Dirham)	200.48	125.9292	72.7272	82.7272
Colombia (Colombia Peso)	688.00	426.3363	256.0000	296.0000	Mozambique (Mozambique Escudo)	200.48	125.9292	72.7272	82.7272
Costa Rica (Costa Rica Colon)	466.5	291.3023	171.0357	201.2944	Nicaragua (Nicaragua Cordoba)	200.48	125.9292	72.7272	82.7272
Congo (Congo Franc)	466.5	291.3023	171.0357	201.2944	Niger (Niger CFA Fr)	466.5	291.3023	171.0357	201.2944
Cote d'Ivoire (Cote d'Ivoire Franc)	466.5	291.3023	171.0357	201.2944	Nigeria (Nigeria Naira)	200.48	125.9292	72.7272	82.7272
Cuba (Cuban Peso)	1.2939	0.7939	0.4939	0.5939	Norway (Norwegian Krone)	200.48	125.9292	72.7272	82.7272
Cyprus (Cyprus \$)	0.7625	0.4728	0.2928	0.3428	Oman (Oman Rial)	200.48	125.9292	72.7272	82.7272
Czechoslovakia (Czechoslovak Koruna)	22.00	13.4015	8.0408	9.4015	Pakistan (Pakistan Rupee)	200.48	125.9292	72.7272	82.7272
Danish (Danish Krone)	10.61	6.5798	3.8900	4.5782	Panama (Panama Balboa)	200.48	125.9292	72.7272	82.7272
Deutsche Mark (DM)	1.00	0.6306	0.3936	0.4606	Paraguay (Paraguay Guaraní)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Peru (Peru Nuevo Sol)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Poland (Poland Zloty)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Portugal (Portugal Escudo)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Romania (Romania Leu)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Russia (Russia Ruble)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Saudi Arabia (Saudi Arabia Riyal)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Senegal (Senegal CFA Fr)	466.5	291.3023	171.0357	201.2944
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Sierra Leone (Sierra Leone Leone)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	South Africa (South African Rand)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Spain (Spain Peseta)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Sri Lanka (Sri Lanka Rupee)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Sudan (Sudan Pound)	200.48	125.9292	72.7272	82.7272
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Dominican (Dominican Peso)	10.61	6.5798	3.8900	4.5782	Sudan (Sudan Pound)	200.48	125.9292	72.7272	82.7272
Dominican (Dominican Peso)									

UK COMPANY NEWS

YJ Lovell critical of constructor's final defence

Higgs and Hill raises forecast to £26.5m

By Andrew Baker

YJ LOVELL, yesterday criticised the increased profit forecast and property revaluation produced by Higgs and Hill, the rival construction group for which Lovell is making a hostile bid of £182m.

In its final defence document, Higgs said it would boost its dividend by 67 per cent and pre-tax profits would increase by 6 per cent to £26.5m.

A valuation by surveyors Jones Lang Wootton put Higgs's property and housing assets at £182m, which adds 57p after tax to its asset value.

Higgs also said four major developments, assuming planning permission was obtained, would be worth £23.5m, adding

50p after tax to net asset value.

Taken together the valuation comes out at a net asset value after tax of 423p per share, compared to 405p a share, Higgs shares closed on Friday at 455p.

It seems certain that Lovell will have to increase its offer for Higgs before Friday's deadline if it is to win control. Mr Andrew Wassell, Lovell's chief executive, said yesterday only that his board would consider the position and make a statement by Friday.

Lovell said at the Higgs development projects valued at £23.5m: "The so-called 'additional value' of 67p is not real;

it does not exist today; it may come in the future. At what rate will shareholders discount this intangible hope value?"

Sir Brian Hill, chairman of Higgs, countered that the group had singled out only four of its many ongoing projects, and prospects for the schemes going ahead were very good. He expected three of them to achieve full planning permission within the next 12 months and the remaining one within a further six months.

Higgs has for the first time given a profits breakdown by division. Housebuilding slumped, with housing completions down from 550 units in 1988 to 222 in 1989. The homes division is forecast to make

£7.1m this year, representing only 26 per cent of group profits.

Property development was the most profitable at £11.5m (43 per cent) with the construction division responsible for £8.7m (31 per cent).

Lovell said the Higgs figures might be concealing as many as 250 completed houses which it could not sell. Higgs said it did not have that figure available, but insisted that its position with regards to unsold houses would be no worse than Lovell's.

Sir Brian urged Lovell to reveal how its housebuilding had fared since the company's year-end in September.

In addition to the net asset

valuation of 423p per share for its housebuilding and property divisions, Higgs said its construction division would earn £8.7m pre-tax in 1990, giving earnings per share of 17p in 1990, which would value it at 187p per share on a multiple of 11.

Higgs said that a quarter of its property division's profits this year would come from France, and it was continuing to expand in Europe.

Its order book as it entered 1990 was worth over £500m - the highest level ever.

Sir Brian said: "No-one takes the Lovell offer seriously, least of all the market. The value we have demonstrated shows precisely why."

Rowland-Jones re-elected as director on Bremner board

Mr James Rowland-Jones was re-elected as a director of Bremner, the Glasgow-based stockbroker and property developer, at Friday's annual general meeting. He had returned as chairman of Bremner in June 17 months after being voted out.

Nearly 4,82m shares were voted in favour of Mr Rowland-Jones remaining on the board and 3,02m against, the narrowest margin of any of the directors standing for election.

Mr David Rees was approved by a vote of 4.5m to 2.9m and Mr Freddie Fisher by 4.9m to 2.9m.

A resolution, calling for the

removal from the board of Mr Dennis McGuinness, Mr Rowland-Jones's long-time rival at Bremner, was not put to the meeting. Mr McGuinness had secured an interim dividend in the Court of Session in Edinburgh, preventing the motion from being put.

Mr Rowland-Jones said afterwards, however, that the board had received a similar level of support for this motion as it had for the re-election of the other three directors. Mr McGuinness, a former chairman of Bremner, is a director of Carwell, its stockbroking subsidiary.

Finance director quits Northamber

Mr Jonathan Woolley, finance director of Northamber, the Surrey-based supplier of computers, printers and peripheral products, has resigned from the company.

Mr David Phillips, chairman, and Mr Allan Brack, company secretary, will be responsible for the financial affairs of the company until a replacement is recruited.

Mr Phillips, recently acquired a further 5,664 ordinary shares in Northamber, lifting his holding to 8.65m (48.43 per cent). Mr H Matthews, a board member, has raised his interest to 472,002 ordinary (2.63 per cent).

COMPANY NEWS IN BRIEF

ELSWICK: Open offer to shareholders resulted in 33.58m (59 per cent) shares being placed with institutional and other investment clients of Albert F Sharp.

JEYES GROUP says its rights issue was taken up in respect of 97 per cent of the 3.24m shares offered.

MAXWELL CORPORATION has completed the secondary

offering of existing shares in Japan. A total of 30m shares were offered at 222.7p.

THIRD MILE investment has bought freehold interests in two commercial properties in Corby, Northants, for £1.4m, met by the issue of 848,485 ordinary shares at 165p. Vendor was Allied Partnership Group, which now owns 1.56m shares in Third Mile (48.25 per cent).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's final accounts.

INTERVIEW: First National Finance, British United Assurance Co. Ltd., FUTURE DATES

INTERVIEW: Jan. 10

WYLLS: Jan. 10

WYLLS: Jan. 10

SHARE STAKES

Changes in company share stakes announced recently included:

Atkins and Hutchinson: Scottish Amicable Investment Managers has sold 75,000 ordinary, bringing its holding below the notifiable percentage (now 4.96 per cent).

Carlton Communications: Mr Michael Green has sold 1.5m ordinary shares at 800p per share and has ceased to be interested in that number of shares.

Castings: RJ Cooke, director, transferred 100,280 shares to his children for 1989 per share, reducing beneficial holding to 449,757 (4.36 per cent).

Clarks Footwear: Provident Mutual has increased its holding to 770,000 ordinary (5.1 per cent).

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Michael Green, chairman of Carlton Communications.

Hunterprint Group: Scottish Amicable Investment Managers holds 1.86m ordinary (5.47 per cent).

Invicta Sound: Radio Investments has acquired 120,000 ordinary, raising its stake to 805,500 (10.47 per cent).

Leisure Investments: Cuffroy, a subsidiary of Bear Brand, has purchased 1.25m ordinary at 27.5p each and a further 1.25m at 28.25p each.

Northamber: Mr D Phillips, chairman, purchased 5,664 ordinary at 134p lifting his holding to 8.65m (48.43 per cent). Mr H Matthews, director, also purchased 5,664 ordinary at the same price and now holds 472,002 ordinary (2.63 per cent).

Overseas Investment Trust: British Fund Nominees now holds 1.86m (5.20 per cent) ordinary and Postfund Nominees 1.4m (3.74 per cent).

Schroder Investment Management: is managing portfolios which have an aggregate interest in 4.67m ordinary 12.47 per cent.

Pacific Property Investment Trust: Aberdeen Trust has

acquired 700,000 shares bringing holding to 2.79m (13.96 per cent).

Paragon Communications: Christopher Groler sold 200,000 at 115p and holds 381,275 (7.02 per cent).

Sanders and Sidney: Framlington Group sold 20,000 ordinary and reduced holding to 1m (12.86 per cent).

Shandwick: British Rail Pension Trustees now owns 5.68m ordinary (7.7 per cent).

Sommerville (William): WEP Securities is the beneficial owner of 180,300 shares (25.04 per cent).

Strong and Fisher: Mr RJ Strong, a director, has disposed of 70,000 ordinary (0.3 per cent). His total holding is now 13.68 per cent - 1.86m beneficial and 688,100 non-beneficial. The shares are registered in the name of Camard Investments.

Upton Southern Holdings: Henderson Special Situations Unit Trust has acquired 376,600 ordinary. Total holding is now 376,600 (5.3 per cent). Shares are registered in name of the Midland Bank Trust Company.

AVIATION IN ASIA THE PACIFIC

The Financial Times proposes to publish a Survey on the above on

26th February 1990

For a full editorial synopsis and advertisement details, please contact:

PENNY SCOTT

on 01-873 3595

or write to her at:

Number One, Southwark Bridge

London SE1 9HL.

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THE SOVIET UNION

The Financial Times proposes to publish this survey on:

12th March 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Sarridge

on 01-873 3426

or write to her at:

Number One

Southwark Bridge

London

SE1 9HL

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EUROPE'S BUSINESS NEWSPAPER

COUNTRY HOME ADVERTISING

appears every

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please call

Kimberly Taylor

on 01-873 3231/4885.

Household Bank S.A.B.

U.S. \$100,000,000

Collateralized Floating Rate

Notes due June 1996

For the three months 27th December, 1989 to 26th March, 1990 the Notes will carry an interest rate of 8.65% per annum with an interest amount of U.S. \$1,069.24 per U.S. \$50,000 principal amount. The relevant interest payment date will be 26th March, 1990.

Based on the Luxembourg Bank Exchange.

Bankers Trust Company, London, Agent Bank

GRANVILLE

SPONSORED SECURITIES

Company	Price	Change on week	Gross div (p)	Yield %	P/E
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1
Am. Int. Inc. Ord.	337	0	10.3	3.1	9.1

Securities designated (USD) and (USDH) are dealt in subject to the rules and regulations of the ISE. Other securities listed above are dealt in subject to the rules of ISE.

These securities are dealt in strictly on a matched bargain basis. Neither Granville & Co. Limited nor Granville Davies Limited are market makers in these securities.

* These securities are dealt on a restricted basis. Further details available.

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ALLIANCE & LEICESTER

Alliance & Leicester Building Society

£125,000,000

Floating Rate Notes 1993

Notice is hereby given that the Rate of Interest has been fixed at 17.11% p.a. and that the interest payable on the relevant interest Payment Date, March 29, 1990 against Coupon No. 10 in respect of £510,000 nominal of the Notes will be £5421.89.

January 2, 1990, London

By: Citibank, N.A. (CSS Dept), Agent Bank. CITIBANK

Scandinavian Finance B.V.

(Incorporated in the Netherlands with limited liability)

£20,000,000

Sterling Floating Rate Notes 1990

Guaranteed on a subordinated basis by

Scandinavian Bank Group plc

(Incorporated in England with limited liability)

For the three months 28th December, 1989 to 30th March, 1990

The rate of interest has been fixed at 15.6125% per annum, interest payable on 30th March, 1990 will amount to £3,942.29 per £100,000 Note.

The Class A-2 Notes will bear interest at 15.8125% per annum. Interest payable on 30th March, 1990 will amount to £3,942.29 per £100,000 Note.

Agent Bank: Morgan Guaranty Trust Company London

MFC

Mortgage Funding Corporation No 1 Plc

£175,000,000

Class A-1 £25,000,000

Class A-2 £25,000,000

Mortgage Backed Floating Rate Notes March 2020

For the interest period 29th December, 1989 to 30th March, 1990 the Class A-1 Notes will bear interest at 15.6125% per annum, interest payable on 30th March, 1990 will amount to £3,942.29 per £100,000 Note.

The Class A-2 Notes will bear interest at 15.8125% per annum. Interest payable on 30th March, 1990 will amount to £3,942.29 per £100,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

FIDELITY FRONTIER FUND

Société d'Investissement à Capital Variable

Luxembourg, 5 Boulevard de la Foire

R.C. Luxembourg B 20.494

DIVIDEND NOTICE

At the Annual General Meeting held on December 28, 1989, it was decided to pay a dividend of US \$ 0.10 (ten cents) per share on or after January 22, 1990 to shareholders of record on January 2, 1990 and to holders of bearer shares upon presentation of coupon No 2.

Paying Agents: COMPAGNIE FIDUCIAIRE 5, boulevard de la Foire L - 1528 LUXEMBOURG

KREDIETRANK S.A. Luxembourggoles 43, boulevard Royal L - 2955 LUXEMBOURG

The Republic of Trinidad and Tobago

U.S. \$50,000,000

Floating Rate Notes due 1990

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next interest period has been fixed at 8.75% per annum. The Coupon Amount of U.S. \$429.72 will be payable on 28th June, 1990 against surrender of Coupon No. 14

Bankers Trust Company, London Agent Bank

HMC MORTGAGE NOTES 1 PLC

£150,000,000

Mortgage Backed Floating Rate Notes June 2017

For the interest period 29th December, 1989 to 30th March, 1990 the Notes will bear interest at 15.6125% per annum. Interest payable on 30th March, 1990 will amount to £3,942.29 per £100,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

ALLIANCE & LEICESTER

Alliance & Leicester Building Society

£125,000,000

Floating Rate Notes 1993

Notice is hereby given that the Rate of Interest has been fixed at 17.11% p.a. and that the interest payable on the relevant interest Payment Date, March 29, 1990 against Coupon No. 10 in respect of £510,000 nominal of the Notes will be £5421.89.

January 2, 1990, London

By: Citibank, N.A. (CSS Dept), Agent Bank. CITIBANK

HILL SAMUEL OVERSEAS FUND

SICAV

Luxembourg 11, rue Aldringen

R.C. Luxembourg n° B8422

Dividend Notice

The Board Meeting held on December 19, 1989 decided the payment of an interim dividend of US\$ 0.75 per share class A, payable on or after December 29, 1989 to shareholders of record on December 21, 1989 against surrender of coupon No 18.

The shares will be quoted ex-dividend as from December 21, 1989.

By order of the Board of Directors

aquitaine uk limited

£368,015,000

Guaranteed Unsecured Floating Rate Notes 2003.

For the six months 22nd December, 1989 to 22nd June, 1990, the Notes will carry an interest rate of 14.90% per annum with an interest amount of £371.48 per £5,000 Note, payable on 22nd June, 1990.

Bankers Trust Company, London Agent Bank

FINANCIAL TIMES STOCK INDICES

	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sep 30	Sep 29	Sep 28	Sep 27	Sep 26	Sep 25	Sep 24	Sep 23	Sep 22	Sep 21	Sep 20	Sep 19	Sep 18	Sep 17	Sep 16	Sep 15	Sep 14	Sep 13	Sep 12	Sep 11	Sep 10	Sep 9	Sep 8	Sep 7	Sep 6	Sep 5	Sep 4	Sep 3	Sep 2	Sep 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	Jul 31	Jul 30	Jul 29	Jul 28	Jul 27	Jul 26	Jul 25	Jul 24	Jul 23	Jul 22	Jul 21	Jul 20	Jul 19	Jul 18	Jul 17	Jul 16	Jul 15	Jul 14	Jul 13	Jul 12	Jul 11	Jul 10	Jul 9	Jul 8	Jul 7	Jul 6	Jul 5	Jul 4	Jul 3	Jul 2	Jul 1	Jun 30	Jun 29	Jun 28	Jun 27	Jun 26	Jun 25	Jun 24	Jun 23	Jun 22	Jun 21	Jun 20	Jun 19	Jun 18	Jun 17	Jun 16	Jun 15	Jun 14	Jun 13	Jun 12	Jun 11	Jun 10	Jun 9	Jun 8	Jun 7	Jun 6	Jun 5	Jun 4	Jun 3	Jun 2	Jun 1	May 31	May 30	May 29	May 28	May 27	May 2
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● For Current Unit Trust Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 30p per minute peak and 20p off peak, inc VAT

Abbey Unit Tel Mngn (1000)H
80 Holdenburh Rd, Bourne-mass 01905-7177

GUIDE TO UNIT TRUST PRICING

LEGAL COMMENTS: The foregoing interpretation, administration and other acts which have to be made by your participants. These acts are subject to the power given by the contract of the plan. The following are some of the more important provisions:

1. PAYMENT OF BENEFITS: The plan provides for the payment of benefits in the following manner:

a. Death Benefit: The death benefit is payable to the beneficiary named in the plan document. The death benefit is payable in a lump sum or in installments, at the discretion of the plan administrator. The death benefit is payable to the beneficiary named in the plan document.

b. Disability Benefit: The disability benefit is payable to the participant who is disabled. The disability benefit is payable in a lump sum or in installments, at the discretion of the plan administrator. The disability benefit is payable to the participant who is disabled.

c. Retirement Benefit: The retirement benefit is payable to the participant who is retired. The retirement benefit is payable in a lump sum or in installments, at the discretion of the plan administrator. The retirement benefit is payable to the participant who is retired.

d. Other Benefits: The plan provides for other benefits, such as medical, dental, and life insurance. These benefits are payable to the participant who is eligible for them.

2. CONTRIBUTIONS: The plan provides for contributions to be made by the employer and the employee. The contributions are used to pay the benefits of the plan.

3. INVESTMENT OF ASSETS: The plan provides for the investment of the assets of the plan. The assets are invested in a variety of investments, including stocks, bonds, and real estate.

4. TAXATION: The plan provides for the taxation of the benefits of the plan. The benefits are taxable as income to the participant who receives them.

5. OTHER PROVISIONS: The plan provides for other provisions, such as the power to amend the plan, the power to terminate the plan, and the power to sue for damages.

6. PLAN DOCUMENT: The plan document is the governing instrument of the plan. It contains all the provisions of the plan, including the provisions mentioned above.

7. PLAN ADMINISTRATOR: The plan administrator is the person who is responsible for the administration of the plan. The plan administrator is named in the plan document.

8. BENEFICIARY: The beneficiary is the person who is entitled to receive the benefits of the plan. The beneficiary is named in the plan document.

9. PARTICIPANT: The participant is the person who is eligible to participate in the plan. The participant is named in the plan document.

10. EMPLOYER: The employer is the person who is responsible for the payment of contributions to the plan. The employer is named in the plan document.

11. CREDITORS: The plan assets are protected from the creditors of the employer. The plan assets are held in a trust for the benefit of the participants.

12. FIDUCIARY DUTY: The plan administrator has a fiduciary duty to the participants. The plan administrator must act in the best interests of the participants.

13. ERISA: The Employee Retirement Income Security Act (ERISA) governs the plan. ERISA sets out the rules for the operation of the plan.

14. STATE LAWS: State laws may also apply to the plan. The plan administrator must be aware of the applicable state laws.

15. FEDERAL LAWS: Federal laws may also apply to the plan. The plan administrator must be aware of the applicable federal laws.

16. JUDICIAL REVIEW: The plan is subject to judicial review. The participants can sue the plan administrator for damages.

17. DISPUTES: Disputes between the plan administrator and the participants can be resolved through arbitration or litigation.

18. PLAN TERMINATION: The plan can be terminated by the employer. The plan administrator must follow the rules for plan termination.

19. PLAN AMENDMENT: The plan can be amended by the employer. The plan administrator must follow the rules for plan amendment.

20. PLAN SUCCESSION: The plan can be succeeded by another plan. The plan administrator must follow the rules for plan succession.

21. PLAN MERGER: The plan can be merged with another plan. The plan administrator must follow the rules for plan merger.

22. PLAN SPLIT: The plan can be split into two or more plans. The plan administrator must follow the rules for plan split.

23. PLAN REORGANIZATION: The plan can be reorganized. The plan administrator must follow the rules for plan reorganization.

24. PLAN REINVESTMENT: The plan can be reinvested. The plan administrator must follow the rules for plan reinvestment.

25. PLAN ROLLOVER: The plan can be rolled over into another plan. The plan administrator must follow the rules for plan rollover.

26. PLAN DISTRIBUTION: The plan can be distributed to the participants. The plan administrator must follow the rules for plan distribution.

27. PLAN ANNUITY: The plan can be converted into an annuity. The plan administrator must follow the rules for plan annuity.

28. PLAN LIFE INSURANCE: The plan can provide life insurance. The plan administrator must follow the rules for plan life insurance.

29. PLAN MEDICAL INSURANCE: The plan can provide medical insurance. The plan administrator must follow the rules for plan medical insurance.

30. PLAN DENTAL INSURANCE: The plan can provide dental insurance. The plan administrator must follow the rules for plan dental insurance.

31. PLAN VISION INSURANCE: The plan can provide vision insurance. The plan administrator must follow the rules for plan vision insurance.

32. PLAN HRA: The plan can be a Health Reimbursement Arrangement (HRA). The plan administrator must follow the rules for plan HRA.

33. PLAN FSA: The plan can be a Flexible Spending Account (FSA). The plan administrator must follow the rules for plan FSA.

34. PLAN 401(k): The plan can be a 401(k) plan. The plan administrator must follow the rules for plan 401(k).

35. PLAN 408(a): The plan can be a 408(a) plan. The plan administrator must follow the rules for plan 408(a).

36. PLAN 408(b): The plan can be a 408(b) plan. The plan administrator must follow the rules for plan 408(b).

37. PLAN 408(c): The plan can be a 408(c) plan. The plan administrator must follow the rules for plan 408(c).

38. PLAN 408(d): The plan can be a 408(d) plan. The plan administrator must follow the rules for plan 408(d).

39. PLAN 408(e): The plan can be a 408(e) plan. The plan administrator must follow the rules for plan 408(e).

40. PLAN 408(f): The plan can be a 408(f) plan. The plan administrator must follow the rules for plan 408(f).

41. PLAN 408(g): The plan can be a 408(g) plan. The plan administrator must follow the rules for plan 408(g).

42. PLAN 408(h): The plan can be a 408(h) plan. The plan administrator must follow the rules for plan 408(h).

43. PLAN 408(i): The plan can be a 408(i) plan. The plan administrator must follow the rules for plan 408(i).

44. PLAN 408(j): The plan can be a 408(j) plan. The plan administrator must follow the rules for plan 408(j).

45. PLAN 408(k): The plan can be a 408(k) plan. The plan administrator must follow the rules for plan 408(k).

46. PLAN 408(l): The plan can be a 408(l) plan. The plan administrator must follow the rules for plan 408(l).

47. PLAN 408(m): The plan can be a 408(m) plan. The plan administrator must follow the rules for plan 408(m).

48. PLAN 408(n): The plan can be a 408(n) plan. The plan administrator must follow the rules for plan 408(n).

49. PLAN 408(o): The plan can be a 408(o) plan. The plan administrator must follow the rules for plan 408(o).

50. PLAN 408(p): The plan can be a 408(p) plan. The plan administrator must follow the rules for plan 408(p).

51. PLAN 408(q): The plan can be a 408(q) plan. The plan administrator must follow the rules for plan 408(q).

52. PLAN 408(r): The plan can be a 408(r) plan. The plan administrator must follow the rules for plan 408(r).

53. PLAN 408(s): The plan can be a 408(s) plan. The plan administrator must follow the rules for plan 408(s).

54. PLAN 408(t): The plan can be a 408(t) plan. The plan administrator must follow the rules for plan 408(t).

55. PLAN 408(u): The plan can be a 408(u) plan. The plan administrator must follow the rules for plan 408(u).

56. PLAN 408(v): The plan can be a 408(v) plan. The plan administrator must follow the rules for plan 408(v).

57. PLAN 408(w): The plan can be a 408(w) plan. The plan administrator must follow the rules for plan 408(w).

58. PLAN 408(x): The plan can be a 408(x) plan. The plan administrator must follow the rules for plan 408(x).

59. PLAN 408(y): The plan can be a 408(y) plan. The plan administrator must follow the rules for plan 408(y).

60. PLAN 408(z): The plan can be a 408(z) plan. The plan administrator must follow the rules for plan 408(z).

61. PLAN 409(a): The plan can be a 409(a) plan. The plan administrator must follow the rules for plan 409(a).

62. PLAN 409(b): The plan can be a 409(b) plan. The plan administrator must follow the rules for plan 409(b).

63. PLAN 409(c): The plan can be a 409(c) plan. The plan administrator must follow the rules for plan 409(c).

64. PLAN 409(d): The plan can be a 409(d) plan. The plan administrator must follow the rules for plan 409(d).

65. PLAN 409(e): The plan can be a 409(e) plan. The plan administrator must follow the rules for plan 409(e).

66. PLAN 409(f): The plan can be a 409(f) plan. The plan administrator must follow the rules for plan 409(f).

67. PLAN 409(g): The plan can be a 409(g) plan. The plan administrator must follow the rules for plan 409(g).

68. PLAN 409(h): The plan can be a 409(h) plan. The plan administrator must follow the rules for plan 409(h).

69. PLAN 409(i): The plan can be a 409(i) plan. The plan administrator must follow the rules for plan 409(i).

70. PLAN 409(j): The plan can be a 409(j) plan. The plan administrator must follow the rules for plan 409(j).

71. PLAN 409(k): The plan can be a 409(k) plan. The plan administrator must follow the rules for plan 409(k).

72. PLAN 409(l): The plan can be a 409(l) plan. The plan administrator must follow the rules for plan 409(l).

73. PLAN 409(m): The plan can be a 409(m) plan. The plan administrator must follow the rules for plan 409(m).

74. PLAN 409(n): The plan can be a 409(n) plan. The plan administrator must follow the rules for plan 409(n).

75. PLAN 409(o): The plan can be a 409(o) plan. The plan administrator must follow the rules for plan 409(o).

76. PLAN 409(p): The plan can be a 409(p) plan. The plan administrator must follow the rules for plan 409(p).

77. PLAN 409(q): The plan can be a 409(q) plan. The plan administrator must follow the rules for plan 409(q).

78. PLAN 409(r): The plan can be a 409(r) plan. The plan administrator must follow the rules for plan 409(r).

79. PLAN 409(s): The plan can be a 409(s) plan. The plan administrator must follow the rules for plan 409(s).

80. PLAN 409(t): The plan can be a 409(t) plan. The plan administrator must follow the rules for plan 409(t).

81. PLAN 409(u): The plan can be a 409(u) plan. The plan administrator must follow the rules for plan 409(u).

82. PLAN 409(v): The plan can be a 409(v) plan. The plan administrator must follow the rules for plan 409(v).

83. PLAN 409(w): The plan can be a 409(w) plan. The plan administrator must follow the rules for plan 409(w).

84. PLAN 409(x): The plan can be a 409(x) plan. The plan administrator must follow the rules for plan 409(x).

85. PLAN 409(y): The plan can be a 409(y) plan. The plan administrator must follow the rules for plan 409(y).

86. PLAN 409(z): The plan can be a 409(z) plan. The plan administrator must follow the rules for plan 409(z).

87. PLAN 410(a): The plan can be a 410(a) plan. The plan administrator must follow the rules for plan 410(a).

88. PLAN 410(b): The plan can be a

[illegible]

هذه امنه الاصل

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Continued on next page

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MINES—Contd

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- ing arrangements (8)
- 10 Deed to reveal the right means of escape (7)
- 11 Get on board and get involved in a rent fiddle (7)
- 12 Before retiring could effect a break through (4)
- 13 Being game, ten perhaps will be in the running (10)
- 15 Kept without money, worked like a Trojan (8)
- 16 In a main people find them a steady influence (2-4)
- 20 Heartless city journalists never seen as other than green (7)
- 21 Question a social worker indirectly (8)
- 24 Diversions causing controversy (10)
- 26 Some pig-headed narrow-minded women (4)
- 28 Informed if one's to appear in newspaper leaders (7)
- 29 Company scheme to hold one (6)
- 30 Republic at one time organising gales in late spring (8)
- 31 Broadcast before - de-
- 3 Frank way to start (4)
- 5 Laid up after work period, functions (8)
- 6 Plung women's plans in the French orphan (10)
- 7 Study overbearing novelist (5)
- 8 Stay in maybe - it would have good uses (3)
- 9 Large automobile presented to a deserving player (8)
- 14 Setting right about the sauce (10)
- 17 Incessant baying dogs are in fashion (8)
- 18 Virtuality of equal standard (2,4,2)
- 19 Labourer, so will be taxed (4)
- 22 A cry to join King Charles's entourage (6)
- 23 Take up exercise following some trouble (5)
- 25 St. John's College (6)
- 27 Pound a page 2. What a swindle! (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Sat.

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
Closing prices December 29																	
Quotations in cents unless stated &c																	
2000 AMCA Inc	420	416				4000 Crest Gas	328 1/2	28 1/2	28 1/2			740 Lear Inc	\$17	17			
4100 Alcan	123 1/2	124	123 1/2			3100 Crown Pkg	316	17	17	- 1/2		7400 Bell Canada	\$17	17			
4200 Alcan	911 1/2	111 1/2				3200 Crest Gas	316	17	17	- 1/2		7500 Bell Canada	\$17	17			
4300 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		7600 Bell Canada	\$17	17			
4400 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		7700 Bell Canada	\$17	17			
4500 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		7800 Bell Canada	\$17	17			
4600 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		7900 Bell Canada	\$17	17			
4700 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8000 Bell Canada	\$17	17			
4800 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8100 Bell Canada	\$17	17			
4900 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8200 Bell Canada	\$17	17			
5000 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8300 Bell Canada	\$17	17			
5100 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8400 Bell Canada	\$17	17			
5200 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8500 Bell Canada	\$17	17			
5300 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8600 Bell Canada	\$17	17			
5400 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8700 Bell Canada	\$17	17			
5500 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8800 Bell Canada	\$17	17			
5600 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		8900 Bell Canada	\$17	17			
5700 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9000 Bell Canada	\$17	17			
5800 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9100 Bell Canada	\$17	17			
5900 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9200 Bell Canada	\$17	17			
6000 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9300 Bell Canada	\$17	17			
6100 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9400 Bell Canada	\$17	17			
6200 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9500 Bell Canada	\$17	17			
6300 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9600 Bell Canada	\$17	17			
6400 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9700 Bell Canada	\$17	17			
6500 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9800 Bell Canada	\$17	17			
6600 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		9900 Bell Canada	\$17	17			
6700 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2		10000 Bell Canada	\$17	17			
6800 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
6900 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
7000 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
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7200 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
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7500 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
7600 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
7700 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
7800 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
7900 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
8000 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
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8200 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
8300 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
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8500 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
8600 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
8700 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
8800 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
8900 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
9000 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
9100 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
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9800 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
9900 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							
10000 Agrium	91 1/2	91 1/2				4000 Crest Gas	316	17	17	- 1/2							

NEW YORK																	
DOW JONES																	
	Dec	28	27	26		1989						Dec.	28	27	26		1989
						HIGH	LOW	HIGH	LOW							HIGH	LOW
Industrials	2752.28	2752.30	2752.40	2752.60		2791.41	2144.64	2791.41	41.22							1701.8	1412.9 (7/48)
Home Bldg	92.94	93.67	93.62	93.68		101.09	CUJ	101/09/29	47.32							171.5	171.6 (7/48)
Transport	1177.81	1174.43	1172.30	1167.95		1232.01	999.95	1232.01	12.95								
Utilities	235.04	235.41	234.76	234.09		235.92	181.84	235.92	10.50								
						232.16	242/2	232/18/29	6/32/22								
STANDARD AND POOR'S																	
Composite	355.40	359.67	358.81	346.81		376.00	275.31	376.00	4.40								
Industrials	403.36	404.43	394.16	395.65		410.49	312.66	410.49	3.62								
Financial	31.39	30.94	30.38	30.54		32.24	24.30	32.24	0.94								
NYSE Composite	195.81	193.59	192.69	191.72		199.34	151.98	199.34	4.36								
Amr Mkt. Value	378.00	373.50	370.64	370.00		378.00	354.24	378.00	2.76								
NASDAQ Composite	454.82	449.96	448.81	443.75		454.82	400.00	454.82	54.82								
						454.82	400.00	454.82	54.82								
						454.82	400.00	454.82	54.82								
						454.82	400.00	454.82	54.82								
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						454.82	400.00	454.82	54.82								
						454.82	400.00	454.82	54.82								

CANADA TORONTO

	Dec 29	Dec 28	Dec 27	Dec 22	1988 HIGH	LOW
Metals & Minerals	3354.18	3304.68	3308.57	3326.26	3119.2 (1/8)	3207.5 (3/4)
Composite	3969.79	3932.24	3922.18	3937.19	4037.8 (1/10)	3350.5 (3/4)
MONTREAL Portfolio	2830.83	2811.92	2811.24	2807.19	2849.68 (1/10)	2677.48 (3/4)

Base values of all indices are 100 except NYSE All Common - 50; Standard and Poor's - 10; and Toronto Composite and Metals - 1000. Toronto indices based 1975 and Montreal Portfolio 4/1/83. † Excluding banks & industrial, plus Utilities, Financial and Transportation. (C) Closed, (U) Unavailable.

SINGAPORE

	Dec 29/12/88	12/81.33	1484.47	1483.40	1487.76	1487.76 (26/12)	1030.69 (4/12)
SOUTH AFRICA	JSE Gold (28/9/78)	2044.88	2033.0	2044.0	(C)	2254.0 (12/12)	1291.0 (12/8)
JSE Industrial (28/9/78)	2768.04	2766.0	2753.0	(C)	2836.0 (25/8)	1961.0 (3/12)	
SOUTH KOREA	Korea Comp. Ex. (4/1/80)	(C)	(C)	(C)	909.72	1007.88 (3/4)	844.78 (1/12)
SPAIN	Madrid SE (30/12/85)	296.80	296.93	296.77	296.88	328.93 (13/4)	268.61 (1/12)
SWEDEN	Jackson & P. (3/12/54)	4275.4	4264.9	4190.5	(C)	4660.3 (16/8)	3333.9 (3/12)
SWITZERLAND	Swiss Bank Int. (3/12/58)	(C)	750.6	757.7	(C)	829.1 (6/4)	613.1 (3/12)
TAIWAN	Weighted Price (10/4/84)	(C)	9624.18	9545.06	9145.38	10773.11 (25/4)	4873.01 (3/12)
THAILAND	Bangkok SET (10/4/75)	879.19	870.49	861.84	850.21	879.19 (29/12)	386.73 (12/12)
WORLD	W.S. Capital Int. (1/1/70)	(C)	565.8	567.0	562.9	567.0 (28/12)	487.6 (13/4)

* Sunday Dec. 29: Taiwan Weighted Price: 8875.70 Korea Comp. Ex. 932.99.
 † Monday Dec. 29: Japan Nikkei 30423.62, Tokyo SE 2947.30, 2nd Section 3822.43.
 ‡ Subject to official notification.
 Base values of all indices are 100 except: Brussels SE, ISEQ Overall and DAX - 1,000, JSE Gold - 255.7, JSE Industrial - 264.3 and Australia All Ordinary and Mining - 500; (C) closed, (U) Unavailable.

TOKYO - Most Active Stocks

Friday December 29 1988


Stocks	Closing Prices	Change on day	Stocks	Closing Prices	Change on day
Merubari	45.28	+10	Mitsubishi Corp.	8.7m	+80
C.Nihon	27.46	+100	Sumitomo Metal	8.5m	+5
Nishio Ind	18.8m	+60	Toyoko Metal	8.1m	+60
Sumitomo Corp.	12.8m	+50	Mitsubishi	7.9m	+100
Mitsui & Co	11.3m	+70	Kobe Steel	6.7m	+70

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4pm prices December 29

[illegible]

4pm prices
December 28

[illegible]

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BRUSSELS

FINANCIAL TIMES

1987

The Business Column

The task of keeping a company's secrets

Business resolutions for the New Year tend to be the same: keep the desk tidy, answer mail promptly, keep minutes of meetings, make sure the filing is up-to-date. There is, however, one unobvious resolution which is easier to implement and less of a strain to keep.

Here it is: if you work on a terminal connected to a big computer system, adopt proper password and change it regularly. If you run a company or business unit with such a system, encourage everyone to follow suit.

Uninteresting, you feel? Well, you will not think so after you have read a new book by a young astronomer, Clifford Stoll, who found himself working as a computer systems manager in a Berkeley lab when his grant ran out. He was handed a seemingly trivial task: to track down why the computer's monthly billings were out by 75 cents.

Solving the problem revealed that someone was regularly dialling into the computer from outside, then using it as a stepping-stone to infiltrate other systems, including his military and scientific networks across the US. Stoll's account of how he followed the electronic footprints of the intruder is a splendid read, funny and well-written.

Vulnerable

The relevance of the book to the business community, however, is that it reveals just how open to the outside world computer systems can be. Many computers are shipped with standard passwords to allow the manufacturer's technicians to enter them easily from outside during installation. These passwords often remain unchanged, allowing anyone who knows them to enter systems all over the world.

Even without such loopholes, people often make an intruder's task easy, by choosing obvious passwords - spouse's name, child's name, and so on. And choosing a password that you can find in a dictionary is also a help to an intruder.

Passwords are stored in an encrypted file in the computer system, so that - in theory - an intruder who gains access to the password file cannot use its contents to help in future attempts at entry. The cyphers commonly used are of the one-way variety: even if you know the encryption method, you cannot use it to work out what the encrypted password was in its original form.

Using a personal computer and an electronic dictionary, however, the password file can be cracked. Because the number of six-letter words is, say, the English language is many times greater than the possible six-letter permutations of all the letters in the alphabet, an intruder can encrypt every word in the dictionary relatively easily. He or she can then compare the encrypted words with the password file to work out what the password was. This is exactly what Stoll's intruder does.

Hackers

The lesson is to avoid using an ordinary word as a password; instead, use some random collection of letters, figures and symbols and change it regularly.

All this might seem arcane to the average business computer user. After all, though Stoll's intruder appears to have been part of a ring in West Germany selling technology secrets to the KGB, most infiltrations come from harmless "hackers" interested in the challenge of getting into a system rather than in studying or altering its contents.

The experience of personal computer viruses suggests, however, that electronically-assisted human malice is a powerful force for evil. Personal computer viruses are sufficiently damaging to cause many users to take elaborate precautions. Similarly, those responsible for commercial computer systems could greatly reduce their vulnerability to infiltration by encouraging sensible password rules. Otherwise, as computer literacy grows, they will find themselves trying to grapple with the same sort of baffling and possibly harmful infiltration as Clifford Stoll.

Peter Martin

*The Cuckoo's Egg, to be published by Bodley Head in February

INTERVIEW

A common-sense approach to business conduct

James Rill, the US Administration's new anti-trust boss, talks to Peter Riddell

applied. Mr Rill approaches implementation as a believer in the century old tradition of US anti-trust law - "the cornerstone of the American economy" - rather than as an avowed sceptic like his recent predecessors.

He thinks he "has taken a more pragmatic approach to anti-trust and you will certainly see vigorous enforcement of the merger guidelines." Arguing that much of the criticism of the later Reagan

stating any particular principle, resulting in unjustified fencing in of discretion. The review will be discussed internally early in 1990.

The relative passivity of the Reagan years created a vacuum which was filled in part by the attorney generals of individual states. Mr Rill says the substance of federal and state guidelines is more similar than divergent. "But there are differences. It is enormously difficult for those affected by mergers and anti-trust law to have to respond to innumerable sets of potential enforcement policies."

"The Federal Government - the anti-trust division and the Federal Trade Commission - should have primacy in this area which affects interstate commerce and transactions that invariably involve assets in a large number of states and internationally."

"The first task is to discuss with the states the legal and economic standards that govern our merger enforcement programmes - to harmonise criteria. Secondly, we need to develop co-operation. There is an enormous amount of information out there which the states can provide."

Mr Rill notes that the states have been "particularly active and effective" over some aspects of vertical restraints to do with resale price maintenance. However, he reserves a role for the Federal Government. "I think that where a vertical price fixing conspiracy can be established by the evidence to be just that, and not a dealer incrimination case masquerading as a vertical price fixing case, and where the effect is broader than a local area, that's one that the Federal Government might bring."

Mr Rill has already signalled an active approach to sectors such as health care (where annual turnover is around \$600bn) - "a very large part of

the economy. It has not historically viewed itself as covered by the anti-trust laws and it needs particular vigilance in that area to ensure that cartel behaviour is prevented."

After the major upheavals in US industry of the 1980s, Mr Rill says: "Some of the newly deregulated markets give us cause for concern - that might prevent or impede the expansion of competition."

Computer reservation systems in the airline industry are a good example. We are examining further requirements to prevent bias in the systems owned by host airlines - whether they are abused to prevent entry by non-host airlines."

In Mr Rill's view the announcement of serious competitive concerns by his anti-trust division has been "sufficient to achieve our merger enforcement objectives, often without public fanfare."

The investigation of the proposed computer reservation system joint venture between American Airlines and Delta showed probable anti-competitive effects. Once the anti-trust division's opposition became known, the two companies abandoned the proposal.

Similarly, when Eastern Airlines announced a decision to sell its gates at Philadelphia to USAir, the Justice Department notified the parties that it would seek to block the sale. Rather than pursue the issue through litigation, Eastern instead sold the Philadelphia gates to Midway Airlines. Mr Rill believes that the travelling public will receive the benefits of airline competition provided by a second hub carrier at Philadelphia. In a country where



so many people spend so much time flying, these issues matter.

Some on the free-market right have regarded these actions - and others such as a tightening of anti-pollution and health standards - as part of a

general trend towards re-regulation after a decade of deregulation. Mr Rill does not see himself as a re-regulator. "I think that where a market has been relatively recently deregulated, and given its historic characteristics, there is a need

to ensure that government regulation is not replaced by private cartel regulation." There is also a challenge to anti-trust laws from US business. "The electronics industry - backed by Mr Robert Mosbacher, the Commerce Secretary - has called for a relaxation to permit joint production ventures in areas of high technology such as high-definition television to allow the US to compete internationally, especially against Japan. An inter-agency review has been dragging on for most of the year."

Mr Rill does not regard the issue as being as important as others do. He thinks "anti-trust has not operated to make US business less competitive in foreign markets. I think that the competition ethic that underlies anti-trust has made it more competitive in world markets."

He accepts that "there may be some businesses - that are fearful of private (as opposed to federal) actions resulting in triple damages - that might not undertake pro-competitive joint ventures."

"What under consideration is whether some clarification of the anti-trust laws to assure that the rule of reason (for laymen, common sense) would apply to legitimate production joint ventures with some modification to limit exposure to single rather than triple damages - would be appropriate. It's a clarification to deal with a particular problem."

With increasingly global markets, Mr Rill says there is "a desire to bring as much harmony as we can to anti-trust standards on a global basis. That would be beneficial to businesses in all nations. But there are historic and perhaps political impediments to that becoming a reality. But that is the goal we continually have to work towards."

Throughout, Mr Rill talks like a practitioner dealing with the world as it is, rather than someone with a neat model of perfectly operating markets. He believes his 30 years experience as a practicing anti-trust lawyer have given him "an understanding of the dynamics of industrial behaviour."

What he can achieve in his new position will be constrained by the big reduction in the resources of his anti-trust division during the 1980s and by the most lasting Reagan legacy, the attitudes of the many federal judges appointed during the period.

Body blows to the rule of law

Whatever the justifiable rejoicing at the overthrow of President Nicolae Ceausescu and the displacement of General Manuel Noriega there should be universal grieving at the successive blows administered to the rule of law in international affairs. The summary trial and immediate execution of the Romanian dictator and his conspiratorial consort was abhorrent and deplorable. Only marginally less objectionable, legally speaking, has been the removal and hounding of the Panamanian dictator by a US invading force.

The revolutionaries of Bucharest exhibited the pent-up fury of a nation for so long subjugated by a ruthless regime. At the same time, they feared, not unnaturally, that any sparing of the Ceausescus' lives might strengthen the forces loyal to the deposed despot. It seemed entirely appropriate to those savouring the moment of revolutionary success that a kind of rushed and rough justice should be wheeled into place to authorise the pre-ordained verdict of guilt and sentences of death.

The failure, however, to provide anything faintly resembling due process in a criminal trial paradoxically legitimises all that had gone before in the dark days of the Ceausescus' rule. The favoured instrument of the toppled regime has been used to snuff out the residual symbol of the dreaded past.

Political revolutions may not sit easily alongside civilised modes of behaviour. Retribution is too high on the revolutionary agenda for the observance of human rights. But an instant of reflection - an attribute hardly concomitant with the heavy atmosphere of revolt - should have dictated to the instigators of the Bucharest uprising an alternative: a swift removal of the deposed tyrant to enforced exile, pursuit of any ill-gotten gains and a delayed process of civilised justice, by extradition, after the establishment of a period of normalcy.

A number of excuses and explanations from the US government has accompanied its action in Panama; few, if any, have been based on sound legal reasoning. A novel proposition



JUSTINIAN

of international law to justify the US action has come, however, from Eli Lauterpacht, the Director of the Research Centre for International Law at Cambridge University. The proposition is that intervention by one state may be lawfully sanctioned if it is to enforce adherence to democratic principles and practices.

The invading US force was thereby clearly a puppet government and to capture its head of state.

To assert such a right of intervention by a single state without international sanction is not merely a novel doctrine; it is positively dangerous to an ordered international community. If such a right were to exist, it would have to be sanctioned internationally.

The Charter of the United Nations excludes it from intervening in matters which are essentially within the domestic jurisdiction of any state. The scope of "intervention" by the UN is one thing. The right of a single state to take upon itself the international community's right to act through its proper organs by using force to violate the integrity of another state cannot possibly be countenanced.

The only possible justification for the US action has been the exercise of the right to self-defence. Risk to the lives of American citizens in Panama, the defiant attitude of General Noriega of his country's treaty obligations with the US and an alleged "declaration of war" are claimed collectively to add

up to a right by America to protect its interests.

Article 51 of the UN Charter provides for a right of self-defence for individual states, but one limited in its scope. To the extent that the international machinery for the enforcement of international law is ineffective, the right to self-defence is retained. The question generally will receive the benefits of Article 51 restricts the traditional right of self-defence to those occasions when an armed attack has actually occurred, and until the UN has acted.

The prevailing view among international lawyers is that Article 51 would appear to limit the right of self-defence strictly to occasions of direct attack. That must be the lesson to be learnt from the debate in the UN that followed the Suez operation in 1956. The Security Council rejected then the French and British intervention in Egypt in 1956 to protect the Suez Canal were justified as acts of self-defence. Nothing has happened since that could give legitimacy to international law to the US intervention in Panama.

The only saving factor in the legality of the British task force that undertook the armed conflict with Argentina over its invasion of the Falkland Islands in 1982 was the assumed British sovereignty in that territory.

At the time of the rival contentions by Britain and Argentina to sovereignty over the Falkland Islands the idea was mooted in some circles that the ideal forum for resolving the dispute was the Trusteeship Council of the UN. The idea that a member of the UN should administer on trust for the international community a territory for which it bore or assumed responsibility goes back to the days of the League of Nations.

The Panamanian situation could provide the occasion for such a development. The US presence in Panama could be retrospectively licensed by the UN as the trustee of the international community. The UN would stand aloof as the supervisor while the self-determination of the Panamanians was properly decided under American trusteeship.

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